TUESDAY MARCH 16 1999



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Olympics Can IOC clean up its act? Page 6



Digital management More to e-business than a pretty website



French banking Three-way battle is truly disastrous Peter Martin, Page 16 Middle East banking Low oil prices lead to new challenges Survey, Pages 11-14

Exclusive extracts from his new book start on Thursday



and the same of th WORLD NEWS

Chinese leader to go to US despite cooling of relations

Zhu Rongji, China's prime minister, resolved to go to the US next month for talks in spite of what he acknowledged would be an "unfriendly atmosphere". Charges that China stole nuclear secrets from the US have soured relations between the countries. Page 18; China studies computer warfare, Page 4; Star Wars: the sequel, Page 16; Editorial Comment, Page 17

West puts pressure on Yugoslavia The west has started to increase pressure on Yugoslav president Slobodan Milosevic to agree an overall Kosovo peace deal, after his Albanian opponents said they would do so. Page 18

German SPD moves to quell revolt The leaders of Germany's governing Social Democratic party moved to quell a revolt against a possible shift to the right after last week's resignation of Oskar Lafontaine as finance minister and party chairman. Europe,

Latin America facing recession A reduction in external financing, low commodity prices and high interest rates will push Latin America into recession this year, according to forecasts published by the Institute of International Finance. Latin-America, Page 8

Warning on travel to Turkey Germany and Britain warned their nationals about travelling to Turkey following a spate of bombings and threats by Kurdish guerrilla that tourist resorts were within their "field of war".

Coin makers warn of euro delay Europe's two largest coin producers warned that order delays and specification changes for the euro could disrupt the timetable for the physical introduction of the European single currency in 2002. Europe, Page 2

East Timorese to vote on autonomy Indonesia said it would allow the East Timorese people to vote in July on whether to accept Jakarta's offer of wide-ranging

autonomy. Asia-Pacific, Page 4 Moslem cieric arrested in London Abu Hamza, the radical Moslem cleric wanted by the Yemeni government for his alleged involvement in terrorism, was arrested in London yesterday. UK, Page 10

Sydney 'broke' IOC guidelines An independent inquiry found Sydney guilty of breaking international Olympic Committee guidelines during its campaign to host the 2000 Games, but cleared the Australian city of bribery and corruption charges.

The Same of the State of the St

A STEEL TAILES

MALEY ST. L. E. E.

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The restriction of the

International, Page 6 Legionnaires' disease kills three Three people died and more than 40 were believed to have been infected with Legionnaires' disease after visiting a flower auction in a Dutch town last month.

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STOCK MARKET BYDICES

FTSE 100 _______6,208.8 FTSE Eurolop 300 ____1,252.01 15,779.60

US LUNCHTIME RATES

OTHER RATES

BUSINESS NEWS

Veba sells off C&W stake in biggest single London trade

Veba, the German conglomerate, sold a 10.2 per cent stake in Cable and Wireless in the biggest single block trade carried out on the London stock market. ABN Amro and Cazenove, C&W's joint brokers, placed the 245m shares with institutional investors at 735p, raising £1.8bn (\$2.9bn). Page 19; Lex, Page 18; London stocks, Page 38

Fuji and Sumitomo, two of Japan's largest banks, are to sell off some of their shareholdings in related companies as part of the country's financial reforms. Page 19

Toronto stock exchange is to be the centre for all large capital equity trading under a restructuring of the Canadian markets. Montreal will handle futures and options and the Alberta and Vancouver exchanges are to merge, subject to regulatory approval.

Banque Nationale de Paris said the investment banking operations of Paribas would remain autonomous if BNP were to succeed in its double bid for the company and Société Générale. European companies, Page 20; Peter Martin, Page 16; Observer, Page 17; Lex, Page 18

Olivetti, the Italian telecommunications company that has launched a hostile bid for Telecom Italia, will unveil its strategy to the investment communities in Milan and London, European companies, Page 20

over \$500m a year to research and development after its acquisition of Pioneer Hi-Bred, the lowa-based seed company. Page 19

BASF, the German chemicals group, forecast lower 1999 profits on flat sales due mainly to declining prices. European companies, Page 20

El Paso Energy has agreed to buy Sonat for about \$3.9bn in stock olus about \$2bn in debt, in a deal that would create the largest US natural gas pipeline company. American companies, Page 23

Tomidns, the UK food, building products and engineering group. is planning to spend up to £417.5m (\$672m) in its latest share buy-back programme. UK

companies, Page 26 Roche, the Swiss drugs company, hopes to file an influenza drug with the US Food and Drug Administration "imminently". European companies, Page 20

Euro Prices A comprehensive statistical guide to the euro currency zone, covering ioreign exchange, bond and equity markets.

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Fraud report attacks EU executive for severe failings

and Peter Norman in Brussels

The European Commission was ing report criticising several commissioners, including the presi-dent, Jacques Santer, over allegations of fraud, nepotism and mismanagement.

Mr Santer and Edith Cresson, the former French prime minister, came under immediate pressure from political groups in the European Parliament to step down after the report revealed inside the European Union's

The five-person committee of independent experts criticised the Commission administration "up to the highest level of command" and remarked that there was a growing reluctance among senior Commission officials to

acknowledge responsibility.
"It is becoming difficult to find anyone who has even the slightest sense of responsibility," said the committee, set up six weeks ago after the Commission narthe report.

said it encountered no cases sion," he said. where a commissioner was directly and personally involved in fraudulent activities".

DuPont, the US-chemicals and life | ous blow to the credibility of the down." formed in 1958. It accused the gled out for bending staff rules to body, charged with policing Eurone's single market and framing its legislation, for failings at every level.

Mrs Cresson, the research and gled out for "a clear-cut case of favouritism" in which she last night rocked by a devastat- awarded a contract to her friend, René Berthelot, even though his qualifications "did not correspond to the various posts to which he was recruited".

The work performed was manifestly deficient in terms of quantity, quality and relevance," it said. The Committee also said it was "unacceptable" that Mrs Cresson, the research and education commissioner, had failed to widespread malfunctioning respond to "known, serious and continuing irregularities over several years" in the administration of the EU's €620m Leonardo youth training programme.

The report included an attack on Mr Santer, and his private office, for allowing the Commission's security services - for which he was responsible - to develop into a "state within a state" with devastating consequences.

Alan Donnelly, leader of the Labour party at the European Parliament called for the immedirowly survived a censure vote in ate resignation of Mr Santer. "I the European Parliament. The am not confident that Jacques Commission was due to meet last Santer can carry out the fundanight to discuss its reaction to mental changes required to restore public confidence and However, the 144-page report alter the culture in the Commis-Magda Aelvoet, leader of the

Green group, said: "On the basis of these elements, it is obvious The report was the most seri- that Mrs Presson has to step

Editorial Comment, Page 17

employ friends and family. Duty free, Page 2

Nomura calls for loans amid reports of real estate losses

By Sillian Tett in Tokyo

Nomura Securities, Japan's biggest broker, is pressing large Japanese banks to extend up to Y300bn (\$2.4bn) worth of subordinated loans to shore up its capital base.

The move comes amid market expectations that Nomura will soon report heavy domestic losses arising from its exposure to Nomura Finance, its domestic real estate affiliate.

Nomura officials confirmed they were examining the situation at Nomura Finance and seeking to raise subordinated loans to strengthen the broker's capital position.

It has not yet indicated the scale of its exposure to the losses at Nomura Finance, which does not publish open accounts, and is believed to have around Y1,000bn in assets.

However, some Japanese banks have indicated that Nomura's osses could total up to Y300bn. This presents another blow for the broker, which recorded around \$1.3bn of first-half losses in overseas markets such as Russia and US real estate securities. Nomura insists it avoided additional overseas losses in the sec-

ond half. However, if it recognises the domestic losses at Nomura Finance this year, it could post an overall loss of almost Y500bn for the 1998 fiscal Y1,600bn. Bob Garone, an analyst said: "In the first half the hit was Nomura Finance themselves.

from overseas, but now it is domestic. This [loss] is huge. Nomura hopes to meet this loss

partly from its earnings, which have been relatively healthy in recent years. However, it is also considering selling assets. Paul Heaton, analyst at Deutsche Bank, believes these could include real estate, the assets held by the Principal Finance Group in London, and Nomura's software subsidiary, NRL

Nomura has also considered selling its 34 per cent stake in Kokusai Securities but has delayed because Kokusai is being investigated by regulators. However, the broker is unlikely to be able to sell these before the end of this fiscal year and hopes to offset the blow to its capital base with subordinated loans from banks such as Sanwa, Sakura and Industrial Bank of Japan.

"In the worst case scenario these losses could reduce [the capital) by 30 per cent", Mr Hea-ton said. "But Nomura is a lot less leveraged than US banks this is not the end of the world." Nomura's capital to risk assets ratio, the key indicator of financial strength for brokers, dropped

to about 270 per cent at the end of the first half, down from 310 per cent in March 1998. Nomura yesterday declined to say if the banks would provide the loans. However, Sanwa said it

was "positively considering" the year on a capital base of request and other banks are expected to follow suit, having at Dresdner Kleinwort Benson, already extended large loans to

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World News: North America 6 International 5.

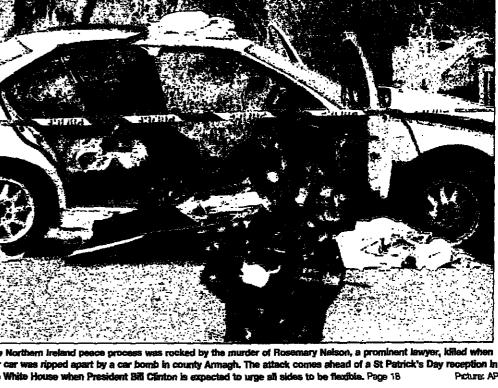
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UK 26, Capital Markets 30 World Stock Markets: 36-42

Full contents and Lext back page



her car was ripped apart by a car bomb in county Armagh. The attack comes shead of a St Patrick's Day reception In

Chairman likely to outline aim of 30%-40% stake in Carmaker

Renault chief poised to reveal plans for Nissan

By Alexandra Harney in Tokyo and David Owen in Paris

Louis Schweitzer, Renault chairman, is expected today to present to the French carmaker's board plans to buy a 30-40 per cent stake in Nissan Motor in what would be the largest single investment by an overseas company in a Japanese carmaker.

People familiar with the situation said Mr Schweitzer would probably tell his board at a meeting this morning an offer had been made, but indicated it was Nissan had accepted the partly state-owned carmaker's offer until later this month.

Nissan Motor shares had surged 13.2 per cent to Y454 in heavy trading in Tokyo amid growing signs that the carmaker was likely to agree a capital

tie-up with Renault. Nissan has been under pressure to find new sources of funding to reduce its debt load. Talks between the Japanese company and DaimierChrysler collapsed

For Renault, a tie-up would

make the group international.

light commercial vehicle sales came outside western Europe. The company aims to double sales to 4m by 2010 and almost all this growth would come from outside western Europe.

indicated that Renault executives about a capital alliance. were expected to approve an investment worth about Y500bn (\$4.2bn) in Nissan, together with tors, including a vice-president, to join the carmaker's board.

According to Japanese press reports, this would include a Renault executive serving as Nissan's chief operating officer. Renault officials in Tokyo said

the group was aiming to purchase at least 33.4 per cent but less than 40 per cent of Nissan. Under Japanese corporate law, such a stake would enable the French carmaker to veto decisions made by the Nissan board.

weekend to meet Mr Schweitzer and is understood to have pres-Last year, only 330,000 of the ented the possible alliance to group's record 2.13m car and Nissan executives in Tokyo yesterday.

Nissan refused to comment on any aspect of the negotiations. However, Mr Hanawa was quoted in the Japanese press as saying that he had concluded a basic People close to the situation agreement with Mr Schweitzer Analysts said a capital injec-

tion would help clear Nissan's heavy debt load. Last week, MODUY 5. agency, lowered its rating on Nissan's debt from Baa3 to Ba1. equivalent to "junk bond" status. Until now, foreign carmakers have preferred to raise their stakes in Japanese companies incrementally, often over

decades, thereby limiting the size of each investment. Ford Motor, which controls 33.4 per cent of Mazda Motor, increased its stake in the company from 25 per cent in 1996.

Yoshikazu Hanawa, Nissan Lex, Page 18

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O THE FINANCIAL TIMES LIMITED 1999 No.33,857

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By Peter Norman in Brussels and Robert Graham in Paris

The future of duty free sales within the European Union beyond this year's planned July 1 expiry date appeared bleak yesterday, after EU Britain, France, Spain, economics and finance ministers split over a German plan for a 30 month exten-Underlining the emotive Finland, Portugal and Italy,

nature of the debate on it fell far short of the unaniduty free, French workers mous support needed to yesterday blocked traffic secure a reprieve. between France and the UK at Calais in a protest timed to coincide with the ined again by Coreper, the the UK prime minister, Tony dissolves ahead of June's European Union member

Under fire

French commissioner for research and education policy

Berthelot, a dentist.

Awarded "visiting scientist"

contract to her friend René

Responsible for the Leonardo

Da Vinci Programme, regarding which four cases of suspected

fraud sent to Belgian police.

Programme implements EU's

Was responsible for Echo. EU's

Humanitarian Aid office, in 1993-

1994, when aid funds allegedly

were misused in four contracts

forged invoices; bogus reports:

and suspected embezziement

programme for mediterranean

countries. Irregularities alleged in

management of Med programmes

by company responsible for their

administrative and financial

charge of Uclaf, the in-house

commissioner for budget and

Parliament unhappy his reform

of staffing policy has not gone

far enough, particularly to end

friends and family members and

Accused of failing to deal with

closely watched on whether he

rices enough to rectify the

situation now. Takes final

fraud during his term and being

responsibility for allegations that

deal aggressively with

allegations of fraud.

Erkki Liikanen.

oersonnel policy

the practice of filling Commission "cabinets" with

permanent jobs in the

O Jacques Santer

commission president

Accused of consistently failing to

implementation.

🛭 Anita Gradin

anti-fraud und

Responsible for Med,

Commission's assistance

worth Ecu2.4m. Abuses included

vocational training policy.

Spanish commission vice

@ Manuel Marin,

Ecofin meeting in Brussels. The German compromise proposal to exempt sales from excise duties until the end of 2001 but subject them, as planned, to value added tax from July was backed by Greece and Ireland. But with Denmark, the Netherlands and Belgium strongly opposed and objections from

The Ecofin council agreed

ambassadors to the EU, which would report back to the next meeting of economics and finance ministers.

The council could not agree on a proposal from Gordon Brown, the UK chancellor of the exchequer, to refer the problem to next week's special summit of EU leaders in Berlin. However, Mr Brown said afterwards he believed the Berlin summit would discuss the duty free question and that it would also be on the agenda of

the German chancellor.

If duty free is raised in Berlin, it will be the third time that EU heads of government have discussed reversing a decision agreed unanimously seven years ago - so far to little effect.

Diplomats pointed out that duty free sales in the EU. Unless a stay of execution is agreed reached shortly after the Berlin summit, it will be impossible to obtain the necessary approval of the Euro-

powerful committee of Blair and Gerhard Schröder. European parliamentary Yesterday's protest, organ-

> ised by the CGT, the most powerful union in the Calais area, was staged to highlight fears of job losses with the suppression of the duty free business. The unions fear up to 15,000 jobs are at risk in time was running out for France. Yesterday's action saw ferry links cut for most of the morning and the Channel Tunnel briefly blockaded.

Gerhard Schröder, the German chancellor, yesterthe issue should be exam- today's meeting in London of pean Parliament before it day said it was vital for

budget contributions and institutional reforms at this month's EU summit in Berlin. Tim Burt writes from Stockholm.

Mr Schröder, speaking in Stockholm following a meeting with Swedish counterpart Göran Persson, warned that both countries wanted to "achieve justice" over their contributions to the EU. Germany and Sweden are two of the largest net contributors to Brussels and have been campaigning hard for a reduction in their

NEWS DIGEST

FRAMEWORK FOR WORKING WEEK

French employers urge delay to 35-hour week

French employers yesterday called on the government to delay the introduction of the 35-hour week by a year until January 2001.

The call came from Ernest-Antoine Seillière, head of Medef, the employers' federation, as the government prepared to draw up a second law providing details of how the 35-hour week should be applied. The initial law gave the broad framework for employers to negotiate a cut in the working week with unions.

This law envisaged the reduction in the working week from 39 to 35 hours should begin next January for all companies employing over 20 people, and two years later in companies employing fewer than that. French businesshas been hostile to the proposal from the outset but until now they have given no hint of any move to seek a postponement. In the case of small companies with fewer than 20 people, the Medel yesterday sought a delay until 2003. Robert Graham, Paris

RETURN OF 9.25%

Norway fund performs strongly Norway's petroleum fund, the country's investment vehicle for its oil revenue surplus, produced a 9.25 per cent return

in its first year since diversifying into equities, despite a turbulent year in the stock markets, the central bank said. The fund grew to NKr171.8bn (\$22bn) at the year end, helped by a 12.86 per cent return on equities, which account for about 40 per cent of the fund. Bonds, which accounted for the remainder, produced a 9.31 per cent return for the year. Prior to 1998, the fund invested only in interest-bearing instruments to build a nest egg for Norway's ageing population as the country's oil wealth

 Norway announced yesterday a reshuffling of six top positions within its centre coalition cabinet. Among the changes, Dag Jostein Fjaervoll will move from defence to transport and communications, responsible for the partial privatisation and future telecommunications merger of Telenor with Telia of Sweden. Eldbjorg Lower will become defence minister, ahead of the award this year of the country's largest defence contract. Valeria Skold, Oslo

POLISH POLITICS

Farm minister resigns

Jacek Janiszewski. Polish farm minister, resigned from cabinet yesterday following last week's publication of a report that linked an agency he had headed to financial

Mr Janiszewski came under pressure after a newspaper leaked a state auditors' report which, the newspaper said. confirmed earlier allegations that a branch of the Farm Property Agency had taken decisions that benefited the minister's colleagues at the time he had managed it in 1992-1995.

Mr Janiszewski has denied any wrongdoing. He said he would resign after leaders of his Peasant Conservative Alliance, a liberal faction of the co-ruling Solidarity bloc, withdrew support for him at the weekend. Reuters, Warsaw

AUTONOMY MOVEMENT

Fears for Belgian unity

The president of the government of Belgium's Frenchspeaking Walloon region branded his Dutch-speaking, fellow-Belgians as dangerous yesterday for their calls for far-reaching autonomy. "My Flemish compatriots are dan-gerous if you look at the trend of solidarity of the Flemish," Walloon President Robert Collignon said.

Asked about the influence of the linguistic divide on general elections in June and Belgium's ability to remain a unified country, he said: "I am not very optimistic." Tension is rising in Belgium as Flemish separatists become increasingly vocal, wanting wealthy Flanders to be further detached from impoverished Wallonia. Reuters, Brussels

CORRECTION

Withholding taxes

The European Commission has proposed a minimum 20 per cent withholding tax on savings and not 15 per cent. as reported vesterday.

Hungary's far right protests at Nato step

By Robert Wright Budapest

The hard core of Hungary's far right yesterday used a national holiday to demonstrate against the country's new Nato membership. The events, also marking

March 15, anniversary of the 1848 revolt against Hapsburg rule, came before today's official Nato membership ceremony in Brussels for Hungary. Poland and the Czech Republic.

All three former Sovietbloc countries joined the alliance on Friday. Much media attention had focused on a planned demonstration by the Hungarian Welfare Asso-

ciation (HWA), Hungary's eading neo-Nazi group. Roughly 200 skinhead, uni-

formed neo-Nazis gathered for the demonstration in Blaha Lujza Square, one of the areas of Budapest most heavily populated by gypsies, traditional targets for the neo-Nazis

Several hundred spectators looked on as Albert Szabo. HWA leader, denounced foreign ownership of Hungarian businesses and Nato as "Zionist conspiracies".

Nato membership particularly because, he said, it would prevent the country from regaining the twothirds of its former territory lost under the post-first world war Trianon peace

Police kept occasional hecklers away from neo-Nazi supporters.

One kilometre away, in Heroes' Square, skinheads were among the several thousands who turned out to hear a speech by Istvan Csurka, leader of the farright Hungarian Justice and Life Party.

Mr Csurka's party which has 14 of 386 seats in parliament, was the only parliamentary faction to vote against Nato membership, on the grounds that neutrality was a key goal of the 1956 rebellion against Soviet rule.

Opinion polls now put the party's support at only about l per cent

appears atypical. A recent opinion poll showed only about 20 per cent of an initially sceptical Hungarian population now opposed membership.

COMMISSION FRAUD REPORT COMMITTEE FINDS WIDESPREAD MALFUNCTIONING

Cresson - a politician who spurns convention

Calamitous is about the only way to describe the political career of Edith Cresson, the tough, populist former prime minister of France.

From her dismissal of British men as a bunch of homothe Japanese as "auts", the grande dame of French socialist politics has enjoyed walking roughshod over diplomatic conventions.

Now caught up in allegations that she used her position as research commisout comfortable jobs to her appointed a dentist friend then president of France. from Chatellerault (the town where she was mayor) to a lucrative European Union post is not in dispute. The

describes as part of an 1979 and 1981, she was also a Anglo-German "conspiracy" against her.

The 65-year-old's defiance has done nothing to help her cause with the European Parliament, now baying for blood in a fraud scandal that has called into question not sexuals to her description of just Mrs Cresson's conduct but the whole way in which the European Union's executive body, the Commission, is organised.

Throughout the 1980s Mrs Cresson was a French cabinet minister covering agriculture, foreign trade and sioner in Brussels to dish European affairs. She then served a 321-day stint as the friends. Mrs Cresson has country's first woman prime refused. point-blank, to minister between 1991-1992, admit she has done anything but was axed by her political wrong. The fact that she mentor, François Mitterand,

On arrival in Brussels in 1995 as commissioner for research and education, Mrs

frequent visitor as minister for European affairs from 1988 to 1990. She was highly regarded for having overseen, during that era, adoption of the Commission's much feted merger regulation, which set out rigorous procedures and tough deadlines for the Commission's anti-trust procedures.

But as research commissioner she irritated colleagues by attempting to bend the rules in cases not directly under her command. She crossed swords with Karel Van Miert, the competition commissioner, on using the Belgian socialist of capitalist zeal, particularly when he allowed the merger of Boeing, and MacDonnell

Douglas to go through. known. An MEP between lose interest in her research political commitments of cronvism and sleaze.



more than one occasion, acc- Edith Cresson: has denied all allegate

pursuing his job with undue job - which commands one -including being mayor of of the biggest chunks of the Chatellerault, a small town EU budget after agriculture. south of Tours, until 1997. She was said to turn up in Brussels on Tuesdays and After her initial year in leave on Thursdays. This all of her time defending her-Cresson was already well. Brussels she appeared to was largely due to her other self against the allegations

Nowadays, Mrs Cresson says she has been spending

REPORT OBSERVATIONS

Hard to find sense of responsibility

hiring of Rene Berthelot. Missions:

Virtually all his missions were to Chatellerault. On Cresson when mayor.

the award to Group 4 Securitas company of a contract for guarding Commission buildings Failure to produce work: was manipulated to increase the company's profit.

dealing with Edith Cresson's larly, a final report. A com- in conclusion, what we have little to do with the commis- Responsibility:

this essential point in the case, we consider it highly unlikely that these missions could be justified in the interests of the Commission. That strongly suggests... the personal interests of Mrs

there is a failure to protity of work of interest to the capacity.

From the section of the report Commission and, particu- A case of favouritism: parison with the reports norscientists makes this very

> An aspect difficult to justify - the missions to Châtellerault: [The missions to Chateller-

ault] may, therefore, be regarded as evidence of the that the missions must have fictitious nature of the "scibeen mainly undertaken in entific advice" which Mr Berthelot was in principle deemed to be giving, and demonstrate his failure to submit any work of interest duce even a minimum quan- to the Community in this

nere is a clear-cut to

mally submitted by visiting favouritism. A person whose Europe. qualifications did not correspond to the various posts to sions - favouritism: which he was recruited was Very often, the appointment nonetheless employed. The of an individual numbered work performed was mani- among the close friends. or festly deficient in terms of the "entourage". of a comquantity, quality and missioner to a well-remunerrelevance. The Community ated position in the Commisdid not get value for sion, or the granting of an

Moreover, the person recruited worked mainly as a personal staff member of the commissioner, and there believing that he was often

From the report's conclu-

equally well-remunerated consultancy contract, contravenes existing rules. Control mechanisms: Within the Commission, the

are very strong grounds for internal audit and control mechanisms failed to work

have a simple, rapid and

practical internal financial procedure to establish individual responsibility for the irregularities, and the instance of fraud which may result, perpetrated by its own officials. It is becoming difficult to find anyone who has even the slightest sense of responsibility... The temptation to deprive the

concept of responsibility of all substance is a dangerous one. That concept is the ultimate manifestation of democracy

EU CURRENCY COIN PRODUCERS WARN OF POTENTIAL DELAYS

Euro coins may be too few, too late

six months.

produce more than 50 per

The metal companies also

claimed that a number of

European mints were facing severe problems with coins

between January and July

Under the original

timetable for the

introduction of euro coins.

65 per cent of the estimated

70bn coins required in the

euro-zone were due to come

into circulation at the start

"My estimate is that

perhaps only 50 per cent will

be minted on time," said Ari

the coinage business line at

KME blamed the shortfall

on delays in issuing tenders

to the coin producers, which

were originally supposed to

Outokumpu.

By Tim Burt in Stockholm

Europe's two largest coin producers vesterday warned that order delays and specification changes for the euro could disrupt the production timetable for the physical introduction of the European single currency in

Outokumpu of Finland that failed to meet the alloy and Germany's KME, which specifications for the new together are expected to currency, due to be phased

FINANCIAL TIMES
Published by The Financial Tanes (Europe)
GmbH, Nibelungenplatz 3, 60318 Frankfurt am Main, Germany, Telephone 4-30
69 156 850, Fax +>49 69 596 4481, Represented in Frankfurt by Colin A, Ketnard
as Geschäftsführer and in London by
David C M Bell, Charman, and Alan C.
Miller Events Charman, and Alan C. Miller, Deputy Chairman, The shareholder of the Financial Times (Europe) GmbH is Pearson Overseas Holdings Limited, 3 Bur-hington Gardens, London, WIX LE Stancholder of this company is Pearson pk. registered at the same address

Responsible for Advertising content: Colm A. Kennard, Printer: Harriyet International A Remard, France: Transet international Verlaggacelischaft inbl., Admari-Rosendahl-Strasse St., 6226; Neu Isenburg ISSN U174-7363. Responsible Editor: Richard Lambert, 66 The Franscal Times Limited. Number One Southwark Bridge, Loadon Charles. SEL 9HL

FRANCE PRACUE:
Publishing Director P. Maraviglia. 42 Rue
La Boette. 75008 PARIS Telephone (01)
5376 8254. Fax (01) 5376 8250. Printer:
S.A. Nord Erlam. 15/21 Rue de Caire.
F-59101 Roukaix Cedex I. Editor: Richard
Lambert. ISSN 1148-2753. Commission
Paritaire No 67808D.

SWEDEN:
Responsible Publisher: Bradley P Johnson.
Telephone +46 × 791 2345. Printer: AB
Kvålkstelmingen Expressen. PO Box 9007.
5-550 06. Jönköping.
5-fiter: Richard Lambert. co The Financial
Times Limited. Number. Core Southwark
Bridge, London SEI 9HL.

be out in mid-1998. "The mints could be late SWEDEN:

in producing the necessary number of coins because we were late in getting the orders," said Christoph Geyer, director of corporate communications at KME. The EU's mint directors

responsibility for the

introduction of the coins,

Some of the problems have cent of the blank coins for been caused by delays in Europe's mints, said the reaching an agreed production schedules for specification for the 10, 20 supplying the new coinage and 50 cent euro coins, to be had been delayed by up to produced from so-called Nordic gold alloy - a combination of copper. aluminium, zinc and

The original specification for the coins was abandoned last year following complaints by the European in across the euro zone Blind Union. organisation representing 7.5m blind or partially sighted people, that the

design was too confusing. A new specification has still not been finalised. according to the European Vending Association, which last week met the EU mint directors committee to discuss the coinage

The discussions are Vahteristo, vice-president of thought to centre on the conductivity - or electrical signature - of the alloys in

Only coins with the correct alloy specification will be recognised by the EU's estimated 9m vending machines. Outokumpu and KME said some of the EU's 15 mints

had encountered problems

because preliminary batches

of blank coins sourced from

outside Europe - understood

to be metal producers in committee, which has South Korea and Chile - did meet initial specifications and were therefore unusable.

UK move puts brake on car market

By John Griffiths

The long period of growth in western Europe's new can market went into reverse last month - but the drop in registrations was due entirely to structural change in the UK market.

Alterations to the UK' vehicle registration plate system, introducing an age identifier in March and Sep tember instead of once a year in August, sent UE registrations plunging by 52.6 per cent vear-on-vear in February This dropped the month's total registrations in the 18 countries of the region by 3.7 per cent, to 1,101,548 from 1,144,300 in the

same month last year. A sharp fall in UK regis trations in January, as potential buyers began with holding orders until the new March plate, had already brought growth almost to a halt in the region, so registrations for the first two months of the year as a whole were 1.7 per cent lower than a year ago at

According to statistics from the European Automobile Manufacturers Association, ACEA, the UK drop per cent in February; Spain, up 24.6 per cent and Portugal, up 42.6 per cent.

2.362,920.

West European new car registrations Jan-Feb 1999

		Volume (Unsts)	Volume Change(%)	Share (%) Jan-Feb 99	Shere (%) Jan-Feb98
	TOTAL MARKET	2,362,920	-1.7	100.0	100.0
	MANUFACTURERS:				
	Volkswagen group	453,197	+13.6	19.2	16.6
	- Volkswagen	295,681	+25.2	12.5	9.8
	– Audi	72,524	-6.1	3.1	3.2
	- Seat	59,999	-0.1	2.5	2.5
	Skoda*	24,993	-2.3	1.1	1.1
	PSA Paugeot Citroen	283,288	-1,1	12.0	11.9
	- Peugeot	171,360	+3.6	7.3	6.9
	- Citroen	111,928	-7.6	4.7	5.0
	Renault	260,451	+7.1	11.0	10.1
_	General Motors#	262,021	-3.7	11,1	71.3
0	 Opel/Vauxhall 	250,547	-3.2	10.6	10.8
r	– Saab™	9,931	-14,7	0.4	0.5
e	Figt group##	273,888	-10.5	11.6	12.7
n	- Flat	210,484	-12.0	8.9	10.0
e	- Lancia	29,083	-14.2	1.2	1.4
e	- Alfa Romeo	33,993	+4.2	1.4	1.4
E	Ford group#	216,701	-20.7	9.1	11.2
	– Ford	214,694	-20.1	9.1	11.2
S	– Jaguer	2.007	-55.0	0.1	0.2
e	DaimlerChryster	130,314	+24.4	5.5	4.4
е	 Mercedes-Benz 	114,190	+26.9	4.8	3.7
-	- Chrysler	16,124	+9.4	0.7	0.6
	BMW group	111,674	-14.4	4.7	5.4
2	BMW	70,935	+6.5	3.0	2.8
Z	Rover	40,739	-36.3	1.7	2.7
7	Volvo	37,702	-13.4	1.6	1.8
1	Nissan	62.817	-12.5	2.7	3.0
•	Toyota	62,223	-13.€	2.6	3.0
5	Mazda	36,550	+14.6	1.5	1.3
	Honda	29,452	-19.1	1.2	1.5
•	Mitsubishi	30,916	-1.1	1.3	1.3
)	Total Japanese	261,678	-7.3	17.1	11.7
•	Total Korean	64,508	+19.5	2.7	2.2
	MARKETS:				-
-	Germany	543,132	+0.2	23.0	22.5
5	Italy	460,500	-8.2	19.5	20.9
	United Kingdom	265,682	-35.0	11.3	17.0
	France	314,322	+13.3	13.3	11.5
F	Ş pşi n	190,882	+20.1	8.1	6.6

'Will holds 70 per cent and management control of Sinds, timelucles cars imported from US and sola in western Europe "GM holds 50 per cent and management control of Sasta Automobile is Fait grap includes Luncia, Alls Romen, Invocenta, Ferrar and Mac Source - ACEA European Automobile Manufacturer: Association estimates.

largest market, also bad a more than offset renewed dampening effect on the growth in France, up 13.3 overall market, with February's German registrations

The struggle against reces- new Golf, the launch of the sion in Germany. Europe's new Beetle and other Volks-Wagen model variants helped Europe's largest vehicle maker buck the trend, lifting VW brand regdown 3.7 per cent to 270,000. istrations by 23.5 per cent Freer availability of the year-on-year in February.

The far right's opposition

SPD leaders move to quell left wing

By Haig Simonian in Bonn

The leaders of Germany's governing Social Democratic party (SPD) moved yesterday warned that Mr Schröder to quell a brewing leftwing could become too powerful revolt against a possible shift to the right after last week's resignation of Oskar Lafontaine as party chair-

Powerful SPD leftwingers have demanded the resignation of Bodo Hombach, the minister who acts as chief of staff for Chancellor Gerhard Schröder, after accusing Mr Hombach of conspiring with the chancellor to dilute some

Detlef von Larcher, a leading leftwinger, said Mr Hombach had become self-centred and ineffective. Others now he was interim party chairman in succession to Mr Lafontaine. Mr Schröder is expected to be confirmed as chairman at a special

party meeting next month. Many leftwingers have accused Mr Hombach of contributing to Mr Lafontaine's departure through selective leaks to the press. In particular, they blame him for the of the SPD's more controver- Mr Lafontaine at the week-"lack of teamwork" cited by sial election promises in end as the main reason for of speculating on the his withdrawal from politics.

comment on the resignation call yesterday. However, he forwards". A government ship was not planning to spokesman said Mr Schröder, touring European Union capitals ahead of next week's Berlin summit, remained committed to Mr Hombach and rejected the calls for his

departure. Wolfgang Thierse, SPD president of the Bundestag or lower house of parliament, called on members from all sides of the party "not to get involved in senseless recriminations". Instead

pull together to implement "keep its nerve" and "look leftwingers the party leaderremained committed to its core social, environmental

and job creation policies. Mr Thierse said Mr Lafontaine's criticisms about inadbeen raised at a meeting vescommittee. Calling for "an would have been wrong today to conduct a compre-

Mr Hombach declined to surprise withdrawal from the leadership to quell the politics, he said they should accusations come in a tense said the government should SPD policy. He reassured culminate in a debate in the Bundesrat or upper house of parliament on the controversiai tax reform package masterminded by Mr Lafontaine.

In a letter to the government made public yesterday. DaimlerChrysler, one of Germany's biggest companies, equate teamwork had not underlined the continuing sensitivity of tax issues even terday of the SPD central after Mr Lafontaine's departure. Manfred Gentz, Daimend to gossiping", he said "it lerChrysler's finance director, warned the government that high taxes could result hensive research into the in job losses at the Germotives" for the resignation. man-US group by making However, the attempts by Germany less attractive.



Hans Eichel: designated

Economic indicators for euro-11 countries

	Jan 1999	Dec 1998	Nov 1998	0¢t 98	Sep 98	Aug 98	97	96
afizion (annual % charge)	0.8	0.8	0.8	0.9	1.0	1.1	1,6†	2.2
Unemployment (%)	10.6	10.7	10.8	10.8	10.9	11.0	11.6	11,6
Trade (Ecu bri)								
Exports	n/a	n/a	66.0	68.7	62.6	56.2	760.8	667.7
mports	e/a	n/a	59.5	61.4	60,4	49.7	671.4	594.2
Trade dalance	n/a	B/ 2	6.5	7.2	5.2	6.4	89.4	73.5
Current account (Esu bo)	03 1998		02 98	01 98		04 97		3 97
Current account balance	21.8		25.0	12.4		28.6		26.0
s % of CEDE	1.5		1.7	0.9		20		1.9
ndustrial production (%)	Oct-Dec	 !	Seo-Nov/	Aug-Oct/		Jul-Seo/	1997	1996
3 ma awai previous 3 maj	Jul-Sep	3	Jun-Aug	May-Jul		Apr-Jun		
,	-0.3		0.0	0.1		0.2	411	0.011
3DP growth (%)	04 1998	3	G3 T 998	02 98		Q4 97	97	96
Over same quarter last ye:	r 2.4		2.9	3.0		3.1	2.5	1.5
Aoney supply	Jan 198	99 B	ec 1998	Nov 1998	Oct 98	Sep	98	Aug 98
AG Amusel growth rate (%)	5.7		4.5	4.6	4.8	`4	4	4.3

move in the current to bask in applause from a environment - even if it majority of economic

relatively risk-free policy would probably also be able ECB council meetings closely. Should the central bankers

interest rates unchanged and so risk prolonging the the ECB is certain to come

CSFB offers new Russian debt plan

Credit Suisse First Boston. the US-Swiss investment bank, yesterday launched an alternative to the Russian domestic debt restructuring proposals, which have been accepted by a bandful of banks and spurned by oth- box".

CSFB told other banks it had high-level Russian government backing for the concept of the "partnership approach" of its Nikitsky Recovery Fund.

The full nominal rouble amount of the domestic details and too early a deadsecurities on which Russia defaulted last August would be repaid, but the funds would be recycled into infrastructure investments and other projects. These would create the cash - or produce the commodities - which would allow investors to be

"The repayment mechanism is the project." said Andrew Ipkendanz, head of CSFB's emerging markets fixed income group. Mr Ipkendanz will leave CSFB to become chief executive of Baiame Strategic Investors. a newly-formed, Cayman-registered company, which will act as adviser to Nikitsky.

The plan requires Rbs35bn (\$1.4bm) of GKO and OFZ securities - or about 40 per cent of that held by foreigners - to be committed to Nikitsky for the plan to proceed. CSFB and its clients hold about that much. CSFB

but a small part of its propri-etary position to the fund and making a \$15m unse-

Other banks on the 19bank GKO committee reacted cautiously. One was heartened that CSFB had been "thinking outside the

But Nikitsky was vulnerable to some of the same objections that had been raised to the official Russian offer, which was worth no more than 5 per cent of the securities face value. These included lack of specific line. Subscriptions to Nikitsky, named after a cathedral razed by Stalin, open tomorrow and close on March 31.

CSFB said it would continue to provide "significant and senior support" to the 19-bank committee.

• President Boris Yeltsin publicly vesterday instructed Yevgeny Primakov. prime minister, to reach national Monetary Fund. offering to intervene personally in the negotiations if necessary. But Mr Primakov declined the president's help. saying be was in control of the negotiations. The Russian prime minister will visit Washington on March 23 in a high-stakes bid to persuade the IMF to restart its lending programme.

Mr Yeltsin scolded Mr Pri-

Bankers mull over post-Oskar rate cut



By Wolfgang Münchau

For the first time yesterday. Wim Duisenberg, president Euro-11 meeting of European finance ministers without Germany's finance minister

berg has not hidden his satisfaction over the political demise of the man who persistently clashed with cen- signals

tral bankers by aggressively demanding lower European interest rates.

in German politics, but also for the ECB. Now that he has gone, the apparent political pressure on the ECB has dissipated.

So far, the ECB has given of the European Central no signals of an imminent Bank, took part in the interest rate cut. Mr Duisenberg said a few days ago the ECB would not react to having to stare down Oskar short-term changes in out-Lafontaine, who resigned as put, a reference to weak economic growth in the fourth quarter last year, and prein various comments over sumably also the first quarthe last few days. Mr Duisen- ter of 1999. The ECB's monthly report for March, due out this week, will be closely watched for further

Most analysts agree the economic risks of a rate cut Mr Latontaine's departure relatively high real interest has not only cleared the air rates, the weak euro-zone economy, and the extremely low rates of inflation. This scenario would favour an

early rate cut. Some commentators in Germany have argued it would be "tasteless" if the ECB were to cut rates at its forthcoming council meeting on Thursday, given the short lapse of time since Mr Lafontaine's political

however, conclude a rate cut Europe's politicians that the best strategy is to leave the central bank alone, but would also amount to a

Such a decision on cut is now the correct policy would not only signal to Thursday would surprise action. many observers and could strengthen the outward appearance of the ECB's will change little. The under political pressure independence. The ECB outside world will still watch

The ECB board may, later turned out to be wrong, analysts, who believe a rate dig in their heals by leaving In one sense, however, the economic downturn, then departure of Mr Lafontaine

We believe that you cannot truly claim to be committed to the global

markets without having a presence in Barcelona?

Michael Giles, Chairman of Merril Lynch International Private Banking Group.

London takes up arms to defend art centre prestige

Britain has

suggested talks

New York and Switzerland.

UK's attempts to stave off royalties and increased VAT could be decided in a few weeks. Antony Thorncroft reports



Inside the market

he next few weeks could position as the leading of financial and administraforce in the European art tive burdens. and antiques markets, and compete with New York.

Two reports due from Brussels could have a devastaring effect on the art trade. which is estimated to be worth £2.2bn (\$3.6bn) a year and to employ 40,000 people. One concerns the introduction to the British market of droite de suite, the resale royalty for artists and their heirs stretching back 70 years. The other would on a transenforce the doubling of VAT on works of art imported to Atlantic the UK from non-EU countries to 5 per cent from 2.5 agreement

per cent. The UK government has fought a rearguard battle price on paintings valued against the two changes. which are being pushed through in the name of EU harmonisation. It has man- will be almost impossible to aged to delay for a month a collect and will swiftly drive harmonised droite de suite, the market in modern art to which was expected to be approved by majority voting on February 25, in an ers of expensive paintings by attempt to find a compro- Picasso, Braque and the Germise. Its hopes of avoiding man Expressionists send the higher VAT from June them to Sotheby's and Chris-30 await an assessment by tie's in London to escape the Brussels on its impact on the imposition of droite de suite. British antiques trade, The German and Austrian

which has yet to arrive. European market, account- London season; last October

Transition department of the property of the p

total of £18.9m. But if the UK was forced to impose the levy, the art would not be sold in Germany. Auction ing for almost 70 per cent of houses would send it to their the trade in art and rooms in New York for disantiques. It owes its suprem- posai. There is also doubt as to acy partly to history, the

many of the finest art works fits working artists. The and the expertise to support majority sell their paintings be crucial for the UK's them, and partly to the lack for under €1.000 and are unaffected. Also, the great gainers are the richest and The idea of droite de suite. most successful artists: in for London as the only or royalties, for artists and France the beirs of just six global art centre that can their heirs is foreign to the artists, notably Picasso, UK and only spasmodically Braque, Marisse and Bonpursued in other EU member nard_share 70 per cent of the states. The British art trade money raised from droite de argues that attempts to impose fixed levies, ranging

The EU, however, believes from 4 per cent of the re-sale London is crying wolf: that the antiques trade is not such a hig employer, and the impact of droite de suite will be negligible. It believes that as the most important player, the UK will gain from the level playing field in Europe, especially from the much delayed opening of the Paris art market to foreign competition.

These criticisms cut little ice in London. The British government is prepared to accept droite de suite if it can between €1,000 (\$1,094) and be imposed globally, and has €50,000, to 0.5 per cent on suggested talks open with works sold for over €500,000, the US on a transatlantic

agreement. Already some leading dealers. such as Wildenstein, Colnaghi, and Simon Dickin-At the moment. EU ownson, have moved all. or part. of their operations to New York. The introduction of VAT at 2.5 per cent in 1995 contributed to a decline in art imports to the UK from £1bn to nearer £600m, and art sales each autumn have New York has already The UK dominates the become a big feature of the replaced London as the

Germany, UK warn on travel to Turkey

By Leyla Boutton in Ankara

Germany and Britain warned their nationals yes mission. terday about travelling to Turkey following deadly bombings and Kurdish guer anbul in which 13 people rilla threats that tourist died and reflected the growresorts were within their ing campaign of violence "field of war".

try spokesman said the gov. Abdullah Ocalan. ernment was taking the threat "very seriously". In London, a Foreign Office political instability ahead of

warned tourists to stay away ment of Bulent Ecevit.

office of the European Com-

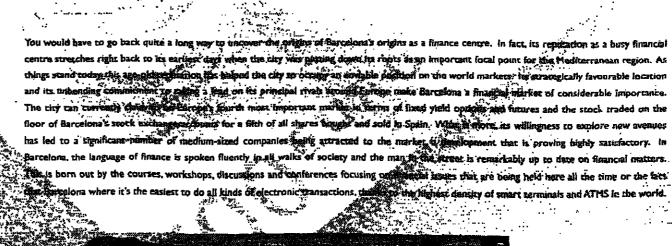
weekend bomb attack in 1st- points. launched by the PKK since A German foreign minis the arrest of its leader,

Turkish markets fell yesterday on fears of renewed spokesman said the govern- a parliamentary session conment was advising tourists vened today by Islamist and that despite the efforts of secularist rebels. Already set Turkish security forces their to debate delaying elections safety could not be guaran- due on April 18, the dissident parliamentarians yes-Kurdish Workers terday added a motion to ernment. It remains far from

from Turkey, as a bomb Stocks opened 4.5 per cent exploded near the Ankara below Friday's close and closed 1.89 per cent down on the day, while bond yields The warning came after a gained five percentage

While some Islamist hardliners are demanding a lifting of the ban on the candidacies of Islamist politicians as their price for supporting the April 18 polls, others want elections to be delayed until 2000.

The rebels on Saturday mustered 268 votes in support of reconvening the 550strong parliament - just eight votes shy of the number required to pass a censure motion against the gov-(PKK) yesterday topple the caretaker govern- certain they will be able to





China studies computer warfare

By Tony Walker and Stephen Fidler in Washington

China has intensified its computer warfare efforts in tem, and ultimately to Chinese missiles aimed at a move designed both to protect its own military communications networks from interference and also enable it to penetrate potential adversaries' information systems, according to a Pen-

The Pentagon report. in a rare public reference to Beijing's information warfare capabilities, says China is researching methods to "insert computer viruses into foreign networks as part of its overall Information Operations strategy".

James Mulvenon, a China defence specialist at the Security Situation in the to engage in information

ment in the Asian region.

military was "well placed to more accurate than its preseventually develop a capabil- ent short range ballistic misity to mount computer network attacks". China's hundreds of super-

complex computers codes, defence experts say. The Pentagon report, The

with Taiwan's command sys- continuing sharp build-up of ington's defence planners Chinese information warfare of a new generation of mis-

siles. The study, which coincides with a cooling in computers, acquired from Sino-US relations over arms the west, could help in this proliferation, human rights and trade questions, said process by breaking highly Taiwan, as a large manufacturer of computer components, was also well placed

tank, says China is seeking shift in the region's balance ticularly computer network assigning the "highest priorthe ability both to interfere of deterrence following a attacks and introduction of ity" to its defensive informamalicious code".

"hack" into US military net Taiwan. It reflects height systems and technology are to "provide enhanced defenworks which control deploy- ened concern among Wash- developed and as Taiwan sive or offensive capabilities increases its role in the man-Mr Mulvenon described about China's development ufacture of these systems, its capability to exploit its posiefforts as experimental at siles, including land attack tion for IW activities can be this stage, but said China's cruise missiles which are expected to increase substantially," it said.

> Mr Mulvenon said China's military in its "war games" was working on an "area denial strategy" under which US naval forces would be kept at a distance while China engaged in rapid violent attacks on Taiwan to force it to the negotiating

Rand Institute, a US think- Toiwan Strait. warns of a warfare (IW) activities, "par- that while China's was tion warfare programmes, "As new computer one result of this effort was against Taiwan military and civilian information infra-

structure systems". The Pentagon said that "open source" articles in China had revealed that the People's Liberation Army had begun incorporating information warfare scenar ios into operational exercises. Efforts had focused on increasing the PLA's proficiency in defensive mea-

Personal view, Page 16;

HK pilots asked to take pay cut

By Rahul Jacob in Hong Kong

Cathay Pacific, the Hong Kong-based airline, may be heading for a showdown with its pilots union after it mailed letters directly to pilots yesterday asking for hefty pay cuts. Last week the company announced its first loss in 35 years.

The company is seeking an s per cent cut in salary from its Hong Kong-based senior flight crew and higher cuts spread over the next three to four years from their senior pilots based overseas. In return, the company is offering share options.

The airline's decision to go directly to the pilots was denounced by the Hong Kong Air Crew Officers' Association, which said the company had not offered proof to the union that Cathay's "A scale" pilots were significantly overpaid relative to other airlines. The company said the proposals would affect about half their

Several large Hong Kong companies have been trying to cut labour costs in the midst of the worst recession in decades. Hongkong and Shanghai Bank imposed a wage freeze this year. Hongkong Telecom, the territory's dominant phone company, was forced to retreat after employees protested against a 10 per cept pay cut.

Cathay's move has been expected for the past couple of weeks. In a recent newsletter, the company said it could not continue to pay salaries based on Hong Kong's high cost structure to such as Australia and Can-"Decent people don't go out : cases such Cathay pilots are receive at comparable

> The union said managetine stock exchange regulations. "We bave no faith in the things they say. It's not even that they want concessions for this year and next year. They want them for Findlay, union general secretary, who nevertheless said industrial action was

> unlikely. Cathay said it had been trying to negotiate with the union since last summer, but chose to write directly to its pilots because it was making little progress. It hoped to have an agreement on new salary scales by July 1.

NEWS DIGEST

BALLOT TO FOLLOW GENERAL ELECTIONS

Jakarta plans July vote on East Timor autonomy

Indonesia said yesterday it would let the East Timorese vote in July on whether to accept Jakarta's offer of wideranging autonomy. In talks last week at the United Nations in New York, Indonesia and Portugal - East Timor's previous colonial ruler - agreed that the disputed territory armaxed by Jakarta in 1975 should be allowed to determine its future in a direct ballot.

"Because we are going to hold an election on June 7 therefore we can only hold it in July," said Ali Alates, for-

eian minister. Indonesian President B.J. Habibie has said that if East Timor rejects autonomy, it could be offered independence

in January, Jakarta made a dramatic about-turn after refusing to consider independence for East Timor for two decades, indonesia expects to finish work on its autonomy. proposals by late April.

Mr Alatas said yesterday that the vote would be conducted by teams under the United Nations assigned to visit all areas in East Timor as well as among East Timorese who live abroad. Reuters, Jakarta

TRIAL IN MALAYSIA

Anwar defence case ends

The defence in the corruption trial of Anwar Ibrahim, the sacked Malaysian deputy prime minister, is to close its case after the judge refused its request to call 10 witnesses. Mr Anwar, who claims he is a victim of a political conspiracy, said yesterday he expected to be sent to jail for two to four years.

Judge Augustine Paul, who had ruled that evidence relating to sexual misconduct was no longer admissible after the prosecution amended its charges in the fivemonth-old trial, declared that the evidence of the 10 was not relevant to the trial. The defence, which had sought to rebut allegations of sodomy, said "crucial evidence" was being excluded. Mr Anwar has been charged with corruption and illegal sex acts. A verdict is expected before the end of the month. T.J. Tan, Kuala Lumpur

BANGLADESH VIOLENCE

Two killed at MP's home

Two people have been killed in an apparent bomb explosion at the home of a member of parliament in Bangladesh's northern district of Sylhet, police said yesterday. The blast in the house of Mohibur Rahman Manik, an MP of the ruling Awami League, in the town on Sunamganj left two of his relatives dead. It follows expressions of concern by Bangladesh's aid donors about the authorities' failure to stem rising lawlessness.

Earlier this month 10 people were killed at a cultural festival in a bomb attack which the authorities blamed on Islamic fundamentalists. And last month gunmen killed six leaders of a small party in the governing coalition at a political rally. David Chazan in Dhaka

NORTH KOREAN AGENTS

Thais warn over abduction

Thailand warned North Korea yesterday it might revoke the diplomatic immunity of some of its embassy staff unless it freed the son of a North Korean diplomat who requested

The Foreign Ministry said a letter of "regret" from the North Korean embassy was insufficient to redress the violation of Thailand's sovereignty caused by a failed attempt by North Korean agents last week to abduct the diplomat. Police said they believed seven North Korean agents, four of them bearing diplomatic passports, were holding the

son, Hong Sun-gyong, at the North Korean embassy. Police say North Korean agents abducted Mr Hong and his wife from a residence on the outskirts of Bangkok and tried to smuggle them to the North Korean capital Pyongyang via Laos. The two escaped after the vehicle they were travelling in crashed, but the son remained in the hands of North Korean agents. Reuters, Bangkok

GERMANY

Shake-up nigh for China's troubled coal industry

Closure looms for 25.800 unofficial mines that have hit the market once dominated by big state collieries, says James Harding

The yellow earth that blows off the scrubby sandstone hills, the coal dust hanging thick in the air and the smoke streaming from factory chimneys and household stoves conspire to cloak China's mining country in a dismal pre-dawn light even in the middle of

For the men and their familles who bave made their homes from caves cut into the hillsides and who make their livelihoods working the coal seams below, the outlook is as bleak as the view. "In this valley, there are

nine mines and already three have been shut down. In the next village, 95 per cent of the mines have been closed," says Liu Genxing. who works in one of the narrow tunnels that count among the thousands of unofficial mines in central mark hanging over us... Who knows how many of us

state coal mines, which gen- people is fairly great." erate losses and pollution in almost equal measure, Beijing plans to close 25,800 ised by big state collieries.

ing the mood in some of the poorest parts of China, driving up unemployment levels. adding to fears of increasingly violent crime and testSmoke rises from a coal-fired cement factory in Shanxi province while (inset) miners end their shift at nearby state-owned Qingciyao pit

ing the fragile social fabric. economy, as well as the cannot pay. By the end of

At the same time, the shutdown of the mines highlights how a slowing economy. oversupply and a state sector payments crisis is crippling one of the core areas of Chinese industry.

Zhu Rongji, the prime minister, last week made the most gloomy state-of-thenation address to the National People's Congress, China's parliament, in more China's Shanxi province, than a decade, in a long list "There is a big question- of the country's problems, he said market demand was "feeble ...economic order is somewhat in disar-In an attempt to rescue ray ... [and] the pressure of China's giant, inefficient providing employment for

From the Comm unofficial mines that have ments marked an unusually multiplied over the last blunt assessment of the troudecade and eaten away at bles in the economy. They the market once monopol- also served as a depressingly accurate description of the The closures are darken- state of affairs in China's

coal country.

gradual shift to alternative energy sources. Even more serious is the oversupply in the coal market, where annual production has grown rapidly to reach more than 1.33bn tonnes, roughly 250m tonnes in excess of national demand.

The state collieries are buckling not just under the weight of growing stockpiles, but also beneath a burden of systemic non-payborrowings and their own structural inefficiencies. More than 85 per cent of the large state coal mines

are losing money, according to the government's own figparty podium in the Great ures. At more than 19 large Hall of the People, such com- mines, according to official reports, the financial problems have become so acute that the collieries have been unable to pay many of the miners or the pensioners they keep on their books.

One of the biggest prob-Coal sales fell by nearly 14 lems for the state mines is official figure for China's workers do not protest. They per cent last year, a symp- that the state-owned enter- jobless rate of 3.5 per do not dare to, says Mr Liu. tom both of the sharpness of prises (SOEs) which buy cent seriously. Local esti-

last November. Chinese SOEs and local governments had defaulted on RMB36.1bn (\$4.4bn) worth of payments for purchases of coal from

the big state collieries. The arithmetic of China's coal industry has left the government little choice but to act. Zhang Baoming. director of the state coal industry bureau, has moved to ease oversupply by ordering closure of thousands of ment by customers, bank small and medium-sized unofficial mines, which now account for 620m tonnes Most are, in effect, bankrupt. annually, roughly half. The men, who come to annual production.

unemployment levels in the big coal provinces - Shanxi, highest in the country.

In Taiyuan, the capital of mines are closed and they Shanxi province, people do can mount little opposition not take the government's to the closures. "Migrant the slowdown in China's real most of their coal do not or mates of unemployment are

upwards of 30 per cent. Moreover, violent crimes. such as highway robberies, pilots living in countries kidnappings and burglaries. have created a new sense of a ada, where living costs are anxiety in urban areas. ! lower. It claims that in some after 11pm." one Taiyuan ; paid double what they would man says.

Without addressing the rational airlines. fundamental weaknesses of the state mining industry, ment had not provided it the result of the closures is with the basis for its calculato protect large, inefficient, tions. The union has also loss-making collieries at the asked for profit projections expense of competitive and ; that the company says it often profitable smaller cannot share because of rou-

Shanxi to live in the hillside caves and work the unoffi-Peijing's preoccupation is cial mines, die working there bility of unrest. The toll in China's mines was 7,423 last year. But. regardless of the hardship, these Henan. Hebei and Heilo- unofficial miners can expect ngjiang - are among the no redundancy compensation when the unofficial "They know what the government is like."

Where the state spends reluctantly

Ted Bardacke and Sander Thoenes

on obstacles to social spending in south-east Asia

tional Monetary Fund made lus and the creation of a social safety net, one of the first programmes was to provide stay-in-school grants for children who had an unemployed parent.

With about \$27m from the Asian Development Bank, the seams. the idea was to provide school expenses - money for uniforms, shoes, supplies, Fearful of destroying the transportation and meals - self-help entrepreneurial to keep 250,000 at risk children in school. And with well, some powerful conserexports performing poorly, vatives abhor anything the extra bit of cash circulating formed part of an stigma of corruption adds unprecedented Bt50bn another layer of resistance. (\$1.3bn) social spending campaign that would help fuel bureaucracies are not good domestic demand-driven economic recovery.

50,000 students have bene- don't like these programmes fited from the grants. A or whether it's just beyond \$120m Social Investment their ability to implement Project funded by the World them. Whichever the case. Bank received 10,000 applications from local communi- help they need," says one ties; only 163 were accepted development bank official. by the government. The list of unspent government bled by the scale of the moneys has grown so long obstacles that they are turnthat Thailand's fiscal stimu- ing to quick fixes. Indonesia lus package announced last is looking to extend its bud-

Rp17,780bn (\$1.9bn) allocated and direct cash payments to very uneven. This has

ing loans, only Rp2.200bn had been disbursed by Feb-

This inability, or unwillingness, to spend stands in hen Thailand's eco- ery. It also exposes huge momic crisis began to shortcomings in the bureau-bite and the Interna cracies of Thailand and a monumental shift towards do not bode well for governrecommending fiscal stimu- ments that will have to be more agile in future economic policy-making. And it leaves millions of people short of jobs, food, healthcare and education at a time when the social fabric threatens to come apart at

> The obstacles to social spending are deep-rooted. self-help entrepreneurial spirit that has served Asia so resembling a handout. The In addition, centralised at taking the initiative.

"It's hard to say to what Yet to date, only about extent senior officials just people aren't getting the Top officials are so trou-

year will have to be get year, due to end on relaunched later this month. March 31, to avoid baving to The problem of unspent set up new programmes for social welfare funds is not the new budget year. Thai-

for social programmes. Of a local governments with few prompted more delays as separate Rp8,000bn in farm- stipulations on how they are officials try to avoid spend-

ters say that although the the way of economic recov- revered King Bhumibol Adulyadej is passionately is so centralised - a legacy devoted to serving the poor, of tight fiscal prudence he has also made clear that Indonesia, deficiencies that programmes that pay people not to work should be avoided. This feeling permeates important ministries such as agriculture and

> An influential Indonesian government economist, Mubyarto, has similarly warned of creating a "beggar

labour.

There is concern about handouts and corruption and bureaucracies are slow to act

mentality" among a people who had proven surprisingly adept at fending for themselves, finding new jobs in the informal sector or falling back on family and village esia still subsidises fuel, cooking oil and other basic essentials, in a way criticised by the World Bank and others as wasteful and benefiting the rich.

Programmes targeted specifically at vulnerable groups encounter less ideological resistance but require more agile implementation. The Indonesian bureaucracy confined to Thailand among land is considering tax cuts is structured to implement the crisis-hit Asian econo. - a less effective form of fis- blanket funding of nationmies. Indonesia has spent cal stimulus but at least one wide campaigns while the only 20 per cent of the that can be implemented - impact of the crisis has been

ing on those export produc-Thailand's resistance to ers who have benefited from government handouts starts the crisis (as a result of a from the top. Senior minis- more competitive exchange

Thailand's fiscal structure that any weak link in the top-down chain will cause programmes to languish Ministers say the big deficiencies in the stay-in-school programme were a lack of co-operation from provincial governors more concerned with politics and incompetence at the highest levels of the education ministry. The ministry assigned only one person to process grant applications and still has not produced a complete list of the nation's schools.

"It's very easy to hold back spending. It's very hard to push it out," says a donor organisation official. Corruption, or the fear of

it, is making spending even more difficult. Bureaucrats have become extremely risk averse, while donors have added layers of screening that can all but freeze many projects.

"Officials are too careful and are afraid of making Muhammad, chief of an independent monitoring team for Indonesian social spending. "Their priority is safety

Bhichai Rattakul, Thailand's deputy prime minister, who looks after the stayin-school grant programme, says: "We're desperately trying to move money out but we also have high standards on issues of corruption and transparency. The screening process is rigorous - but if you're too careful you won't be able to spend anything."

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in Index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

d-	í	Retail eales		Liberop-	Vacancy	Composite	Retail		Unecap-	Vacancy	Composite	Retait		Unemp-	Vacancy	Composite
u- C-		ALIGNADO. PERMITE	industrial production	layment rate	rata rodicator	leading indicator	szies. Valorse	industrial production	kryment rate	rațe indicator	jedicalar jedicalar	Sales Valence	industriel production	layenent rata	rate indicator	indexe:
m.	1989	115.5	112.7	5.2	97.9	100.1	118.3	119.6	2.2	146.3	102.0	111.9	111.4			
_	1990	118.2	1124	5.5	82.7	93.5	128.2	124.5	2.1	149.8	99.5	119.7	117.2	5.6 4.8	219.6 261:8	95.3 97.5
3	1991	113.3	110.2	6.8	61.7	96.2	135.7	126.7	2.1	144.2	94.9	125.0	119.4	4.2	297.9	94.9
;e	1992	117.0	113.5	7.4	51.8	103.5	135,0	119.0	2.1	124.2	90.6	122.8	117.7	7.7	287.9	88.1
	1993	122.2	117.6	6.8	67.7	107.1	132.8	114.3	2.5	105.8	91.9	119.7	110.0	7.9	229.0	99.0
e	1994 1995	129.2 133.3	123.9 130.0	6.0 5.5	79.0 79.3	113.5 116.6	134.1	115.3	2.9	102.3	96.9	117.6	114.6	8.4	241.2	101.9
y	1996	139.3	135.8	5.4	77.0	121.6	134.1 135.2	119.2 122.0	3.1	105.6	9912	118.4	115.4	8.2	268.3	97.7
-	1997	145.1	144.0	4.9	78.9	129.4	135.0	125.4	3.3 3.4	119.0	100.3	117.2	114.9	8.9	274.1	101.6
ie	1998	154.6	149.2	4.5	80.2	129.6	128.6	117.6	3.4	123.2 109.0	97.2 98.4	115.8 115.7	118.1 122.7	10.0	282.8 353.8	109.1 106.4
e	1st qtr.1998	5.1	5.4	4.7	81.7	130.8	-8.1	-3.9	3.6	112.7	96.1	-0.1	6.0	10.0	319.1	110.6
1.	2nd qtr.1996	7.6	4.6	4,4	80,4	130.2	-2.1	-8.5	4.2	107.2	95.9	-2.0	4.1	9.8	383.6	111.0
j-	3rd atr.1998	5.5	3.0	4.5	80.6	128.7	-4.D	-8.6	4.2	107.0	96.2	1.7	4.3	9.6	373.3	107.9
ol	4th qtr.1998	7.8	2.0		78.1	129.6		6.7		109.6	98.4	0.1	1.2		359.1	106.4
of ,	February 1998 March	4.9 5.5	5.0 5.1	4.6 4.7	82.3 83.3	129.8 130.8	-6.9	-3.9	3.6	109.5	96.3	-0.6	5,4	10.0	318.3	110.2
al i	April	7.0	5.0	4.3	80.4	130.5	-14.0 -0.7	-5.1	3.8	114.3	96.1	0.5	5.0	10.0	336.6	110.6
d	May	8.2	5.1	4.3	80.3	130.2	-0.7 -1.9	-6.8 -11.2	4.1 4.3	108.7	95.6	-1.9	3.8	9.9	351.6°	110.7
_	June	7.6	3.6	4.5	80.4	130.2	-3.5	-7.6	4.3	102.1 110.7	95.8 95.9	-0.9	6.1	9.8	368.3	111.0
of	July	5.5	2.7	4.5	81.3	130.2	-3.6	-9.2	4.1	108,5	96.1	-3.2 2.7	2.4	9.7	370.8	110.9
e	August	5.1	3.6	4.5	82.2	129.8	-4.2	-9.2	4.3	109.0	95.0	1.6	3.8 5.1	9.6 9.6	369.1 377.5	110.5 109.4
	September	6.1	2.6	4.6	78.3	128.7	-4 0	-7.5	4.3	105.4	95.2	0.6	3.1	9.5	373.3	107.9
e	October November	7.5	2.4 1.8	4.6	85.4	128.8	-6.3	-7.9	4.2	106.5	96.3	-2.0	2.6	9.4	370.0	107.0
ıt	December	7.8 8.1	1.7	4.4	79.9 77.8	129.0 129.6	-2.8	-5.6	4.5	111.4	97.0	3.0	0.7	9.4	361.6	106.5
πt	January 1999	0.1	1.7		77.0	132.3	-4.2	-6.4 -7.5		110.7	98.4	-0.7	0.3		345.8	106.4
of		E ED		_			=			_		0.2				106.3
			ANCE				E ITAL	<u>.</u> Y	_				TED K	INGDO)M	106.3
d		Retail sales	ANCE	Unemp-	Vacancy rate	Composite	ITAL Reta	Y			Composits			Unemp	. Vacancy	Composits
d d		Retail sales volume	ANCE Industrial production	loytnest rate	rate Indicator	Composite landing lodicator	Retai	.Y	' '	Underg- Openient rada	Composite leading		TED K		. Vacancy	Composite leading
d	1989	Retail soles volume 99.5	ANCE Industrial production 110.5	race 9.4	rate indicator	Composite inading indicator	Reta este: VOLITO	y soluntria production 2 118.7	' ' '	rate 10.0	legtling	UNI Retail	Industrial production	Comp- Coppedit Tata	. Vacancy rate Indicator	Composits leading Indicator
d d	1990	Retail sales volume 99.5 101.4	Industrial production 110.5 112.1	9,4 8,9	161.1 207.8	Composite leading indicator 101.4 94.5	Reta este: volum 123.1 120.1	y solustria producto 2 118.7 5 118.6	; i	rate 10.0 9.1	indicator 98.3 93.7	TIND THE STATE OF	industrial	Upamp-:	Vacancy rate Indicator 123.8	Composits leading indicator 95.1
d d r		99.5 101.4 101.2	Industrial production 110.5 112.1 110.8	9.4 8.9 9.4	161.1 207.8 191.2	Composite leading indicator 101.4 94.5 95.4	Peta ester 123.1 120.1 124.1	y industria production 2 118.7 5 118.6 5 116.9	<u>'</u>	10.0 9.1 8.8	98.3 93.7 97.2	Retail 120.1 121.0 119.3	Industrial productions 114.0 113.7 109.8	topment rate	. Vacancy rate Indicator	Composits leading Indicator
d d r of n	1990 1991	Retail sales volume 99.5 101.4	Industrial production 110.5 112.1	9.4 8.9 9.4 10.4	161.1 207.8 191.2 202.5	Correposite leading indicator 101.4 94.5 95.4 94.2	123.1 120.1 126.1	y solution products 2 118.7 5 118.6 5 116.5 9 115.4	7	10.0 9.1 8.8 9.0	98.3 93.7 97.2 91.6	Retail sples waters 120.1 121.0 119.3 120.2	114.0 113.7 109.8 110.2	7.3 7.1 8.8 10.1	Versiney rate indicator 123.8 97.5 68.4 89.9	Composits leading Indicator 95.1 91.9 97.0 100.5
d d r	1990 1991 1992 1993 1994	99.5 101.4 101.2 101.5	Industrial production 110.5 112.1 110.8 109.5	9.4 8.9 9.4	161.1 207.8 191.2	Composite leading indicator 101.4 94.5 95.4	Peta ester 123.1 120.1 124.1	y adustria producto 2 118.7 5 118.5 5 116.5 9 115.4 1 113.0	; '	10.0 9.1 8.8 9.0 10.3	98.3 93.7 97.2 91.6 99.1	Floration (1993) 120.1 121.0 119.3 120.2 123.9	114.0 113.7 109.8 110.2 112.6	7.3 7.1 8.8 10.1 10.4	Vacancy rate Indicator 123.8 97.5 68.4 89.9 76.5	Composits leading - leading - leading - leading - 95.1 91.9 97.0 100.5 106.2
d d r of n	1990 1991 1992 1993 1994 1995	99.5 101.4 101.2 101.5 101.7 101.5 101.6	Industrial production 110.5 112.1 110.8 109.5 105.2 109.4 171.7	9,4 8,9 9,4 10,4 11,7 12,3 11,8	161.1 207.8 191.2 202.5 209.1 280.7 350.3	Composite inading indicator 101.4 94.5 95.4 94.2 99.5 102.7 98.7	123, 120, 126, 126, 126,	2 118.7 5 118.6 5 116.9 9 115.4 1 119.6	7	10.0 9.1 8.8 9.0 10.3 11,4	98.3 93.7 97.2 91.6 99.1 104.3	Retail solar volumes 120.1 121.0 119.3 120.2 123.9 128.4	114.0 113.7 109.8 110.2 112.6 118.7	7.3 7.1 8.8 10.1 10.4 9.6	123.8 97.5 68.4 89.9 76.5 93.7	Composits leading - leading - leading - leading - 95.1 91.9 97.0 100.5 106.2 109.9
d d r of n	1990 1991 1992 1993 1994 1995 1996	98.5 101.4 101.2 101.5 101.7 101.5 101.6 101.2	Industrial production 110.5 112.1 110.8 109.5 109.5 109.4 171.7 111.9	9,4 8,9 9,4 10,4 11,7 12,3 11,8 12,3	161.1 207.8 191.2 202.5 209.1 280.7 350.3 389.5	Composite inading indicator 101.4 94.5 95.4 94.2 99.5 102.7 98.7 102.4	1233 120, 1244 126, 127, 109, 107,	### Manufaction		10.0 9.1 8.8 9.0 10.3	98.3 93.7 97.2 91.6 99.1	Feed relations 120.1 121.0 119.3 120.2 123.4 130.1	114.0 113.7 109.8 110.2 112.6 118.7 120.7	7.3 7.1 8.8 10.1 10.4 9.6 8.7	123.8 97.5 68.4 69.9 76.5 93.7 106.9	Composits leading - indicator 95.1 91.9 97.0 100.5 106.2 109.9 109.3
d d n s k	1990 1991 1992 1993 1994 1995 1996 1997	99.5 101.4 101.2 101.5 101.7 101.5 101.6 101.2 102.3	Industrial production 110.5 112.1 110.8 109.5 105.2 109.4 111.7 111.9 116.3	9,4 8,9 9,4 10,4 11,7 12,3 11,8	161.1 207.8 191.2 202.5 209.1 280.7 350.3 389.5 432.9	Composite inading indicator 101.4 94.5 95.4 94.2 99.5 102.7 98.7 102.4 106.3	123.: 120.: 124.: 126.: 123.: 115.: 109.:	### Administration of the control of	7	70.0 9.1 8.8 9.0 10.3 11,4 11.9	98.3 93.7 97.2 91.6 99.1 104.3 103.5	Retail solar volumes 120.1 121.0 119.3 120.2 123.9 128.4	114.0 113.7 109.8 110.2 112.6 118.7 120.7 122.1	7.3 7.1 8.8 10.1 10.4 9.6 8.7 8.2	123.8 97.5 68.4 69.9 76.5 93.7 106.9 131,3	Composits leading - indicator 95.1 91.9 97.0 100.5 106.2 109.9 109.3 112.8
d d r sf n	1990 1991 1992 1993 1994 1995 1996 1997 1998	98.5 101.4 101.5 101.5 101.5 101.5 101.6 101.2 102.3 105.0	Industrial production 110.5 112.1 110.8 109.5 105.2 109.4 171.7 111.9 116.3 121.5	9.4 8.9 9.4 10.4 11.7 12.3 11.6 12.3	161.1 207.8 191.2 202.5 209.1 280.7 350.3 389.5 432.9 463.0	Composite inading indicator 101.4 94.5 95.4 94.2 99.5 102.7 102.4 106.3 109.3	Reta substantia 123.1 120.1 124.1 126.1 123.1 115.1 109.9 107.,	### padestrict	7	70.0 9.1 8.8 9.0 10.3 11.4 11.9	98.3 93.7 97.2 91.6 99.1 104.3 103.5 106.9	120.1 121.0 119.3 120.2 123.9 128.4 130.1 134.1	114.0 113.7 109.8 110.2 112.6 118.7 120.7	7.3 7.1 8.8 10.1 10.4 9.6 8.7	123.8 97.5 68.4 69.9 76.5 93.7 106.9	95.1 91.9 97.0 100.5 106.2 109.9 109.9 109.9 112.8 114.5
d d n s k	1990 1991 1992 1993 1994 1995 1996 1997 1998	Retail soles volunte 99.5 101.4 101.2 101.5 101.7 101.5 101.6 101.2 102.3 105.0 2.3	Industrial production 110.5 112.1 110.8 109.5 105.2 109.4 111.7 111.9 116.3 121.5 7.1	9.4 8.9 9.4 10.4 11.7 12.3 11.8 12.3 12.5	161.1 207.8 191.2 202.5 209.1 280.7 350.3 389.5 432.9 463.0	Composite Inside India I	Retained with the second secon	### Industria production 118.7 118.7 118.7 119.5 119	7	10.0 9.1 8.8 9.0 10.3 11.4 11.9 12.0 12.1	98.3 93.7 97.2 91.6 99.1 104.3 103.5 106.3 114.6	120.1 120.1 121.0 119.3 120.2 123.9 128.4 130.1 134.1 141.2	Industrial productions 114.0 113.7 109.8 110.2 112.6 118.7 120.7 122.1 123.0 123.8	7.3 7.1 8.8 10.1 10.4 9.6 8.7 8.2 7.0	123.8 97.5 68.4 976.5 93.7 106.9 131,3 157.8 163.2	Composits indicator 95.1 91.9 97.0 100.5 109.9 109.3 112.8 114.5 111.7
d d n s k	1990 1991 1992 1993 1994 1985 1996 1987 1996 1st qir.1998 2nd qtr.1998	Retail soles volunte 99.5 101.4 101.2 101.5 101.6 101.2 102.3 105.0 2.3 3.3	Industrial production 110.5 112.1 110.8 109.5 105.2 109.4 111.7 111.9 116.3 121.5 7.1 5.4	9.4 8.9 9.4 10.4 11.7 12.3 11.8 12.3 12.5	161.1 207.8 191.2 202.5 209.1 280.7 350.3 389.5 432.9 463.0 476.0 462.3	Composite inading indicator 101.4.5 95.4 94.5 95.4 94.2 99.5 102.7 102.4 106.3 109.3	Retains volume 123.120.124.1126.1123.115.1109.1107114.1		7	70.0 9.1 8.8 9.0 10.3 11.4 11.9 12.0 12.1	98.3 93.7 97.2 91.6 99.1 104.3 103.5 106.3 114.6 115.3	## UNIT Retail select volumes 120.1 121.0 119.3 120.2 123.4 130.1 134.1 144.2 145.5	Industrial productions 114.0 113.7 109.8 110.2 112.6 118.7 120.7 122.1 123.0 123.8	7.3 7.1 8.8 10.1 10.4 9.6 8.7 8.2 7.0	Vectority (123.8 97.5 68.4 89.9 76.5 93.7 106.9 131,3 157.8 163.2 154.1	Composits leading Indicator 95.1 91.9 97.0 100.5 106.2 109.9 112.8 114.5 111.7
d die skee	1990 1991 1992 1993 1994 1995 1996 1997 1998 1st qtr.1998 2nd qtr.1998 3rd qtr.1998	Renal soles volumes 99.5 101.4 101.2 101.5 101.6 101.2 102.3 105.0 2.3 3.3 2.2	ANCE Industrial production 110.5 112.1 110.8 109.5 105.2 109.4 111.9 116.3 121.5 7.1 5.4 3.4	9.4 8.9 9.4 10.4 11.7 12.3 11.8 12.3 12.5	161.1 207.8 191.2 202.5 209.1 280.7 350.3 389.5 432.9 463.0 476.0 462.3 454.2	Composite inading indicate 101.4 94.5 95.4 94.5 102.7 99.5 102.4 106.3 109.3 108.7 110.4 109.4	Retained with the second secon	bodowskie production 118.7 118.7 118.7 118.7 118.7 119.7	77	10.0 9.1 8.8 9.0 10.3 11.4 11.9 12.0 12.1	98.3 93.7 97.2 91.6 99.1 104.3 103.5 106.3 115.3 115.6 112.1	## UNIT Recall spice waters 120.1 121.0 119.3 120.2 123.9 128.4 130.1 134.1 141.2 145.5	Industrial productions 114.0 113.7 109.8 110.2 112.6 118.7 120.7 122.1 123.0 123.8	7.3 7.1 8.8 10.1 10.4 9.6 8.7 8.2 7.0	Viscancy rate valuator 123.8 97.5 68.4 69.9 76.5 93.7 106.9 131.3 167.8 163.2	Composits leading indicator 95.1 91.9 97.0 100.5 106.2 109.9 109.3 112.5 111.7 114.0 112.7
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Tom Sheridan (right), the Australian lawyer who conducted the nquiry, presents his report in Sydney yesterday, with Michael Knight, Sydney organising president, looking on

Sydney found guilty of breaking IOC guidelines

yesterday found Sydney guilty of breaking International Olympic Committee guidelines during its successful campaign to host the 2000 summer Games, but cleared the Australian city of bribery and corruption.

Although the inquiry found that members of the Sydney group had given the "red-carpet teatment" to visiting IOC members, including several hundred thousand dollars' worth of gifts and trips, it said there was no evidence of wrongdoing on the scale committed by Salt Lake City, the US city at the centre of the corruption scandal which has plunged the Olympic movement into the worst crisis in its 105year history.

Tom Sheridan, the Australian lawyer who conducted the investigation into Sydney's campaign, went criticise the IOC's regulations covering the behaviour of bidding cities.

He described them as

An independent inquiry and are almost completely process; and the institution ignored by candidate cities" The IOC did not respond to

Mr Sheridan's criticisms yesterday, but the governing body has already pledged to reform the Olympic host city bidding process at its extraordinary congress in Switzerland this week.

Yesterday, some of the IOC's 110 members began gathering in Lausanne for the two-day meeting, which starts tomorrow

The main business of the session is to vote on recommendations made by the internal committee which investigated the corruption allegations surrounding Salt Lake City's successful bid to host the 2002 winter

IOC members will be asked to approve: the expul- if some of the recommendasion of six members for breaching IOC rules in accepting gifts and inducements from Salt Lake City; a series of big changes to the host city selection procedures: the establishment of an IOC ethics committee

had "fallen into disrepute members during the bidding be through a formal vote or simply by acclamation. of a review of the IOC's The 78 year-old Spaniard structure and its system for has ruled the roost at the

choosing members. IOC for the past two In spite of the widespread decades, but corruption scandal has condemnation of the IOC prompted calls for him to over the Salt Lake City resign before his term affair, there is no guarantee its members will support all expires in 2001. of the leadership's reform So far Mr Samaranch has

resisted these calls, and has proposals. been supported by the IOC There has already been resistance from some IOC hierarchy - which believes it members to the idea of slimwould be counter-productive ming down the bid process to unseat the president in and handing over the the middle of a crisis - and. responsibility for choosing more importantly, by the corporate sponsors whose the host city to a much millions bankroll the Olymsmaller group. There may also be opposition to some of pic Games. the expulsions.

membership

future under threat.

Many of those sponsors A two-thirds majority of will be relying on this week's meeting in Lausanne required to approve the to deliver on the reform pledges. The IOC has made expulsions and reforms, and great play of its determination to, in the words of its tions lack sufficient support Juan Samaranch, the IOC's marketing chief. "clean president, could find his own

If there is still some mess Mr Samaranch has already on the IOC floor when the special session is over. it pledged to put his leadership to a confidence vote this could cost its once all-powerful president his job. week, although it is not

Scientists close in on human genetic code

Scientists will have a "working draft" of the entire human genetic blueprint in

The agencies funding the international Human Genome Project yesterday announced an accelerated timetable that would put 90 per cent of the 3bn chemical letters of our genetic code in the public domain by spring 2000. 18 months earlier than previously expected.

The working draft will be a scaffold for completing the final high-quality sequence of the genome – all the DNA that serves as a biological blueprint for humanity - by 2003 at the latest. This genetic information will be the foundation for medical

progress in the next century. The project's acceleration reflects the determination of its main funding agencies the Wellcome Trust, the UKbased research charity, and the US government's

National Institutes of Health not to be overtaken by prirate-sector gene sequencing efforts. Two US companies have made particularly ambitious announcements: Incyte says it will have sequenced all commercially relevant human genes by late next year, and Celera, a subsidiary of Perkin-Elmer. expects to complete the human genome by the end of 2001. Michael Morgan, chief

publicly funded effort "can ensure that sequence data remains in the public domain for access by all researchers for the development of future healthcare treatments. This is crucial for the real medical benefits

to be realised efficiently." Despite their rivalry with commercial sequencing efforts, leaders of the public project have left the door open to collaboration with the private sector. "This may allow completion of the final sequence far sooner than 2003," they said.

Yesterday's announcement marks the successful completion of the Human Genome Project's, pilot phase. Over a period of three years the five main participating laboratories - four in the US and one in the UK have driven down the cost of DNA sequencing from \$2 per chemical letter to 20 cents. The coming year's work is expected to cost \$150m alto-

The accuracy level has improved to the point at which the DNA sequences contain no more than one error in 100,000 chemical letters. At the same time, genetics laboratories and drug companies are preparing to go beyond sequencing an archetypal human being. cally discovering the genetic differences between individuexecutive of the Wellcome als, which make them Trust Genome Campus near respond differently to medi-Cambridge, said the open, cines.

NEWS DIGEST

MOVE TO BOOST HUMAN RIGHTS

Shell steps up efforts to cut bribes and corruption

Royal Dutch/Sheli, the Anglo-Dutch oil group; is to intensify its efforts to reduce bribery and corruption in the group's far-flung operations and to boost human rights' awareness among its 100,000 employees.

A new management primer has been issued to staff outlining ways to counter corrupt practices. She'll staff in countries where corruption is endemic, such as Nigeria, have been asked to attend special workshops on the subissued

The company is launching a \$25m global corporate communications campaign "aimed at widening the debate among its stakeholders about how it does business around the world". Shell executives said the campaign was the result of research that revealed a deep distrust of the group among many people. Robert Corzine, London

DEVELOPING COUNTRY DEBT

Institutions pool information

International financial institutions have collaborated to provide joint information for the first time on the external debt of developing countries and those that have made the transition from communism.

The Bank for International Settlements, the International Monetary Fund, the World Bank and the Organisation for Economic Co-operation and Development yesterday published the first in a quarterly series of analyses of the indebtedness of 176 countries. The figures are available on

the OECD's website at http://www.oecd.org/dac/debt/. The organisations conceded that the data "do not yet provide a completely comprehensive and consistent measure of total external debt in each country". But they do bring together the available information on external indebtedness for the first time. The build-up of external indebtedness was crucial to the financial crises that have swept emerging market economies over the last two years. Robert Chote, London

SAUDI CURRENCY

Devaluation ruled out

Ibrahim Abdel-Aziz al-Assaf, Saudi Arabia's finance and national economy minister, yesterday ruled out a devaluation of the rival. In statements published in Saudi newspa-pers, Mr al-Assaf said there was no economic reason to devalue since inflation was running at less than 1 per cent. "Countries are forced to devalue their currencies if they suffer high inflation . . . But Saudi Arabia has maintained very low inflation, lower than its trade partners," he

Mr al-Assaf's statements follow reports of pressure on the riyal and interventions by the Saudi Arabian Monetary Agency (Sama) to maintain the currency's peg to the dollar. Mr al-Assaf insisted that Sama had the capability to maintain the value of the rival. Roula Khalaf, Londo

JORDANIAN WATER SUPPLIES

Warning over Israeli cut

Jordanian government officials yesterday warned of a serious public backlash against its peace treaty with Israel unless Israel reversed a decision to cut water deliveries to

Under the terms of the 1994 treaty, Israel transfers to Jordan a fixed amount of water each year from shared sources in Lake Tiberias and the rivers Jordan and Yarmouk. But at the weekend, after denying there was a water crisis despite months of drought, Meir Bern-Meir Israel's water commissioner, said water resources were 60 per cent below the average for the time of year. The deficit would be shared "equally to water destined for israel and

A Jordanian government official said Israel was redefining the terms of the treaty and undermining relations between the two countries. "There will be a backlash from the public, particularly since the treaty spells out in detail how water is shared." Judy Dempsey, Jerusalem

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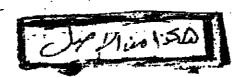
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TRADE AND ENVIRONMENT WASHINGTON URGES WTO TO BE MORE RESPONSIVE TO ECOLOGICAL CONCERNS

Cuts urged in fishing and farm aid

The US and other leading The US and other leading ing", as well as the lowering ists to defeat an OECD traders yesterday called on of trade barriers to attempt to negotiate a multi-World Trade Organisation environmental goods and lateral investment agreemembers to negotiate deep services such as recycling ment. cuts in environmentallydamaging subsidies for fishing and farming, as part of a broader strategy to reconcile trade and environment con-

Addressing the first of two high-level WTO meetings for institutional reforms this week intended to stimulate dialogue on the links between environment, development and trade, US officials said the WTO should seek out "win-win" options where trade liberalisation warned yesterday that pubwould yield significant environmental benefits.

These included a "substantial reduction of trade-dis- better balance between trade

dies and elimination of sub- They cited the successful help break down "barriers of the 15-strong Cairns group of sidies that promote over-fish-

equipment.

Washington, which is under strong pressure from home to make the WTO more responsive to ecological concerns, is also calling including greater transparency, and more co-operation between the WTO and international environmental institutions.

Environmental groups lic opposition to trade liberalisation would grow stronger unless the WTO struck a called for the high-level symtorting agricultural subsi- and environmental concerns. he hoped the meeting would

campaign by environmentalattempt to nexotiate a multi-

"If (the WTO) fails to make meaningful commitments towards reform, the erosion environmental groups at of credibility with the public could spell disaster for the international trading system." said David Schorr of the US-based World Wildlife Fund.

However, many developing countries remain suspicious of attempts to "green" the WTO which they fear could be used as a pretext to restrict trade. Sir Leon Brittan, EU trade

commissioner who first posium, said yesterday that countries.

mistrust".

This could then pave the way for constructive work to duction stimulated environensure international trade rules and environmental concerns were mutually supportive, including the prevention of conflict between multilateral environmental agreements WTO rules and guidelines on the use

of eco-labelling. Earlier, the US, backed by Australia, New Zealand, Iceland and the Philippines. said overcapacity of the global fishing fleet, boosted by subsidies, had led to alarming fish stock depletion and low world prices that damaged the livelihoods of fishing communities in poor

In a separate statement,

agricultural free traders said farm subsidies linked to promentally-harmful practices including excessive use of

chemicals and impoverished

poor nations by depressing

world food prices.

Klaus Töpfer, head of Unep, said yesterday that the international community was paying over \$50bn in fishing subsidies, over \$300bn in energy subsidies and over \$350bn in agricul-

tural subsidies. He called for greater co-operation between Unep and the WTO, while Renato Rugglero, WTO director-general, repeated his call for a more powerful World Environment Organisation with which the WTO could deal

KAZAKHSTAN SA

on an equal basis.

had indicated that it would adapt Proex to comply with OECD rules and the WTO UZBEKISTAN ruling, Embraer would continue to use Proex as adapted as a valid instrument for sales financing. All existing commitments would be maintained.

market. Mauricio

Brazil to

amend

subsidy

scheme

The president of Embraer,

the Brazilian regional jet air-

craft manufacturer, said

Brasilia would alter rather

than scrap its export subsidy

scheme to comply with last

week's ruling by the World

The WTO ruled against

the government's Proex

export subsidy that provided

Embraer with cut rate trade

finance to help it sell its air-

craft overseas. The case was

initiated by Bombardier, the

Canadian industrial group

and Embraer's rival

in the regional jet

Embraer's president, said

the Brazilian government

Trade Organisation.

Proex is a mechanism that lowers high Brazilian interest rates to international lev-

Gilberto Galan, corporate affairs director, said: "Our conviction is that one way or another we will still bave a [support] mechanism to [enable Embraer] to compete on equal terms with other countries that continue giving subsidies."

He said Brazil's "number one objective is to export" to overcome its economic crisis and meet performance criteria set by the International Monetary Fund which has just renegotiated a \$41.5bn rescue package for Brazil. Mr Galan said Embraer was the country's second largest exporter with foreign sales of \$1.2bn. It had a backlog of \$4.5bn in firm

He said: "We are operating normally. Embraer is seen as a global company that is profitable. We are confident and we are transmitting this to our clients.'

orders.

NEWS DIGEST

GENETICALLY MODIFIED FOOD

Food safety debate 'threat to trade liberalisation'

Peter Scher, US deputy trade representative for agriculture, yesterday told the Senate finance committee that the US faced two problems in exporting its biotechnology products in Europe - "the effective collapse of the EU's regulatory process for new genetically engineered plants and an incomplete and unworkable food labeling regulation for foods containing genetically modified com and sovabeans."

As long as attention on both sides of the Atlantic is focused on the debate over food safety and science, bilateral trade levels and the future of trade liberalisation is threatened, he said, along with "the availability of an abundant and safe food supply for a growing world popula-tion." However, he noted that US and Chinese negotiators. working on China's bid to join the World Trade Organisation, have made considerable progress on food safety rules although many obstacles remained. He said long-standing food safety rules, which have served as barriers to US citrus, wheat and meat exports must be resolved. "Achieving market access and reduction in tartifs are meaningless if we have not eliminated these sanitary and phytosanitary restrictions," he said. The US is demanding a removal of China's ban on wheat imports from the Pacific Northwest. It is also working on a protocol and work plan to legalise shipments of US citrus, now largely smuggled into China. Nancy Dunne, Washington

SOUTH AMERICAN AIR TRAVEL

Airlines form alliance

Air Aruba, Aserca Airlines of Venezuela, and Curacaobased Air ALM, yesterday formed a strategic alliance to boost their combined market share and reduce operating costs. The agreement signed yesterday in Oranjestadt, includes code-sharing on some international routes including those between Curacao, Bonaire, Caracas, Bogota, and Havana. This is expected to increase occupancy rate and release aircraft to cover other routes.

The three airlines, which have combined annual sales of \$250m, will co-operate in marketing, sales and operations. They are to share aircraft maintenance as well as training and customer service facilities in various airports. "This is an alliance to help defend our market against larger airlines that have turned the Caribbean into a battlefield which becomes more competitive every day," said Simeon Garcia, President of Air Aruba and principal shareholder of Aserca. Raymond Collit, Oranjestadt, Aruba

EUROFIGHTER

UK group wins \$480m contract

LucasVarity, the UK engineering group which is being bought by TRW of the US, has won contracts worth £300m (\$480m) to supply controls for the engine powering the Eurofighter combat aircraft. The company's Lucas Aerospace subsidiary will supply the fuel pump and four control instruments to companies in the Eurojet consortium which is making the EJ200 engines. The companies are Rolls-Royce of the UK, MTU of Germany, FiatAvio of Italy and ITP of Spain.

Alexander Nicoll, Defence Correspondent

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Turkey tries to turn pipeline politics to its own advantage

Pre-agreement reflects support for mooted US-backed pipeline for Turkmen gas, write Levia Boulton and Robert Corzine

"pre-agreement" to buy 16bn cubic metres (bcm) of natural gas from Turk- recently selected by Turkmenistan is the latest step by Europe's fastest growing so-called Trans-Caspian pipeenergy market to turn international pipeline politics to its advantage.

Friday's accord, which falls short of a binding contract, was intended to signal mooted US-backed pipeline to transport Turkmen gas to western markets via Turkey. Turkey said last month this was a top priority for its energy policy together with an oil pipeline to carry Caspian oil from Baku to the Turkish port of Ceyhan on the Mediterranean.

"This is the closest Turkey group is negotiating to take 2010-2015. Jonathan Stern of an equity stake in the PSG the Gas Strategies consul-

urkey's signing of a International consortium headed by Bechtel, the US construction company menistan to build the

Turkey has two main reasons for pushing the two projects. The first is a desire to secure energy supplies to meet domestic demand that Ankara's support for a is expected to grow five-fold between now and 2020 in a country where electrical blackouts are common and per capita consumption is a quarter that of Germany.

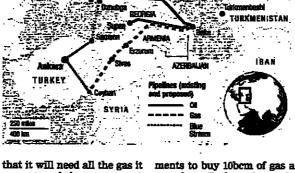
will rise sharply seems certain, say analysts, but they differ as to how fast it will materialise. David Tonge, whose IBS consultancy has got to a national strat- advises investors on energy egy for anything if it can planning, broadly concurs

tancy in London agrees that "the Turkish market is real", although he believes 45bcm by then may be a more realistic figure.

The second reason is geopolitical: like the US Turkey wishes to see the former Soviet republics of Central Asia lessen their dependence on Russia by building independent routes for their energy. By avoiding alternative Russian and Iranian routes, frowned on by the US for political reasons, Turkey would see its own regional power grow as a main tran-That Turkish gas demand sit route for energy supplies

in the 21st century. But simultaneous Turkish support for a separate gas pipeline that would cross the Black Sea from Russia has caused some to question Turkish policy. Mark Parris, implement it," says Ali Koç, with Turkish estimates that the US ambassador to Turbusiness co-ordinator for natural gas consumption key, argues that supporting Koç, a leading Turkish alone will rise from 9.9bcm several projects simultaindustrial conglomerate. The last year to 82bcm by neously could lead to none being built at all.

But Ankara maintains



has reiterated its support for built and financed by Gazprom of Russian and Italy's Emi to carry Russian gas.

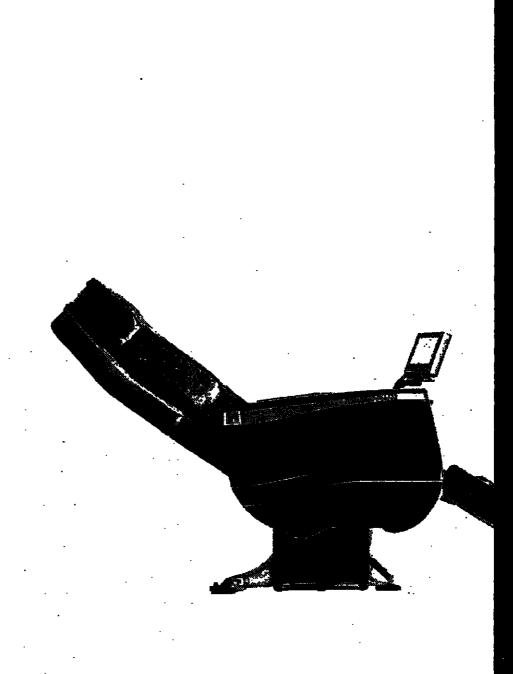
If it can overcome technical challenges that have won it the nickname of "Blue Dream", the project could be completed before the Turkmen alternative. Mr Stern says the significance of Blue Stream is that Russia would then be able to "lock up Turareas of Istanbul and Ankara". Other suppliers would be forced to share the remaining market

Turkev also has agree-

can get, and the government year from Turkmenistan via ungraded Iranian routes, and Blue Stream, a pipeline to be a contract to obtain an extra 8bcm from Russia via existing pipelines which reach Turkey via the Balkans. "If I were an Ankara planner I would be watching carefully to see if Blue Stream can happen. I'd also like to have Turkmen gas up my sleeve for comfort," says Mr Tonge.

But to keep Turkmen gas as an option Turkey may have to turn its strategic key's two main base load commitments into hard, commercial deals: "You don't put \$2bn on the ground only to discover that Turkish demand is not there.' savs Mr Stern.





are comfort wiling away the time watching films, sports or news on your

other possibilities. And when you've landed and had time to reflect, you'll have no doubt as to why Iberia is today one of the leading business airlines of the world.



Summers urges help on credit in crises

By Stephen Fidler and Richard Lapper in Paris

The US yesterday urged development banks to provide backing for private loans to countries facing a loss of access to international financia? markets.

The call for the World Bank and regionally-focused development banks to use what are called "credit enhancements" - meant to provide full or partial guarantees for private lenders came at the annual meeting yesterday in Paris of the Inter-American Development Bank from Larry Summers. US deputy treasury secre-

We are convinced that

reduce the damage that a provide backstops for private Brazil ahead of last week's interbank lines at end-Februsudden loss of market access contingency financings - as agreement with the Interna- ary levels until the end of important area of innovation Argentina. Such financings should release more than greater transparency than for the future," he said.

economic policies to maintain a well balanced government debt structure, he said. instrument to reduce borrowing costs. He said it was important that use of the enhancement "leveraged" significant sums of private capital without damaging the development banks' bal-

are arranged ahead of time They should be used to so they can be drawn upon benefit countries with strong when access to financial markets shuts down.

Mr Summers urged great care in handling private sec-They should also be used for tor lenders following a crisis. countries trying to regain. He suggested that forcing market access and not as an private creditors to participate in rescue packages led from leading creditor banks by the International Monetary Fund could severely damage confidence.

This was an apparent reference to debate among ensure confidence and ade-Group of Seven governments about whether private lend-

strategically, can help to aged development banks to tain their level of lending to agreed to keep trade and \$8bn of official funding for the country. European governments have been concerned such rescue packages merely bail-out private and interbank credits, coverbanks that made bad loans. However, the Brazil accord

was in the end accompanied by voluntary commitments to maintain credit lines. Mr Summers said that now

"the imperative is less to stop bad loans and more to quate flows of capital". In their voluntary agreeprevious similar agreements. Brazil has undertaken to produce weekly figures detailing outstanding trade ing 95 per cent of total expo-

Bankers have strongly rejected what they see as heavy-handed efforts by governments to force banks or investors to maintain credits or exposures. "No government can tell a mutual fund to increase its exposure," said Charles Dallara, managing director of the Institute

credit enhancements, used Mr Summers also encour ers should be forced to main ment with Brazil, banks of International Finance. Mr Dallara said borrowers needed to concentrate on developing regular contacts can bring. This will be an the IADB already has for tional Monetary Fund that August. But it entailed and briefings with financial sustain credibility. "We have encouraged Latin American finance teams to brief key investors regularly. It is critical to build up confidence in the good times ... They should brief their investors and bankers the way private companies brief their inves-

tors every quarter." he said. 'Yesterday's battle was about excess liquidity," said William Rhodes, vice-chairman of Citibank. "The concern now is how to stimulate investment flows back to the emerging markets.

Latin America 'facing recession'

By Richard Lapper, Latin America Editor, in Paris

A sharp reduction in external financing, low commodity prices and relatively high levels of interest rates will push Latin America into recession this year, according to forecasts published yesterday by the Institute of International Finance (IIF), a Washington-based organisation that represents international banks.

However, financial contagion in the region stemming from the crisis in Brazil is expected to be limited and some countries will begin to market investments in the show improvement in the region following a with-

second half of the year.

Most of the reduction ing to \$5.8bn compared with recent years, will continue to make sizeable new investinvestment is expected to are also expected to decline. divergence of borrowing drop to \$39.4bn, \$9.9bn less than in 1998.

areas will be only partially offset by an increase in stock drawal last year and In its latest economic fore- increased lending by the casts, the IIF says it expects multilaterals from \$8.2bn to flows of private capital into \$16.9bn. Governments and official agencies are expected nearly 40 per cent to \$51.5bn to reduce their lending from

reflects a decline in bank reduce imports and conlending and new bond strain economic activity, investors are tending to offer issues, with net credits sink. The IIF expects Brazil's these countries better terms \$37.5bn in 1998. International for more than 40 per cent of region. companies, which have the region's gross domestic stepped up their activities in product - to contract by 4.8 kets will increasingly differ-Latin America sharply in per cent. Three other economies - Argentina, which has close trade ties with Brazil. ments, but foreign direct Ecuador and Venezuela -

Overall, the region's economy will shrink by 1.5 per The decline in these two cent, following 2.1 per cent growth in 1998 and an expansion of 5.2 per cent in 1997.

The report says Mexico. to show improvement in the second half of the year, out it expects the decline in carrying out significant capital flows".

structural reforms and main Lower capital inflows will taining control of their fiscal deficits and indicates that economy - which accounts than other countries in the

> "International capital marentiate strengthened perforprogresses and this should be reflected in growing spreads and capital flows." says the IIF.

The report says that politi- per cent of gross domestic cal pressures in the run-up to elections last year contributed to a deterioration in Chile, and Peru are expected government finances and external accounts in four countries - Brazil. Ecuador, Venezuela and Colombia -Argentina to be limited. It and made all four "more vul- public debt, showed a praises all four countries for negable to swings in foreign

Brazil's current account deficit sharply lower in January

Brazil's current account deficit fell sharply in January, the month when the economic crisis forced the currency to fall by 39 per cent, writes John Barham

in São Paulo. The central bank said vesterday the deficit fell to \$2.53bn in January from \$3.98bn the mornth before.

The current account deficit in the 12 months to January was almost unchanged, closing at \$35.63bn, or 4.6

product. A year earlier the gap stood 4.5 per cent of GDP. The government also said its primary budget deficit. which excludes heavy interest payments on the

per cent of GDP in 1998. It posted a primary deficit of 0.98 per cent of GDP in

Brasilia has now promised to raise the primary deficit to 3.1 per cent of GDP in 1999 as part of its revived agreement with the International Monetary Fund.

Volatility in January helped drive foreign direct investment down to \$1.01bn in January from \$2.68bn in December.

Foreign investments in the year to January stood at \$26.22bn. Private sector economists forecast that foreign investment this year would fall to about \$15bn, part of which is expected to be used to buy state companies listed for privatisation.

Gephardt joins Gore campaign

Vice-president Al Gore vesterday secured the support of former rival Richard Genhardt in his bid for the White House next year

Mr Gephardt, Democratic joint trip to the key primary states of Iowa and New

Mr Gephardt, who withdrew from mounting his own challenge last month, said: "I have known him for a long time. And now I'm here today to make my fight putting Al Gore into the presidency of the United

Mr Gephardt is to concentrate on winning a Democratic majority in the House and the powerful legislative position of House Speaker. "In the year 2000, we're going to make Dick Gephardt the next speaker of the House of Representatives, and that fight starts today," said Mr Gore before

By Shilpa Mohan in Washington a crowd of 400 supporters in Manchester, New Hampshire, yesterday.

Although there are seven possible candidates for the Republican presidential nomination. Mr Gore's only announced opponent for the leader of the House of Repre- Democrats is Bill Bradley. sentatives, made his first former New Jersey senator public statement pledging to and Hall of Fame basketball

> Aides in the Gore presidential campaign described Mr Gephardt's support as "huge" and the vice-president retains a healthy lead over Mr Bradley.

> However, he is not faring as well against his leading Republican opponent, Texas Governor George W. Bush. The latest Wall Street Journal-NBC Poll shows Mr Gore 18 percentage points behind Mr Bush.

Mr Gephardt's decision came as Los Angeles was chosen as the site of the Democratic National Committee's 2000 convention to be held in August next year. beating Boston and Denver to host the vital party meet-



The Federal Aviation Administration yesterday said it would decide soon whether lack of preparation for the millennium computer bug would lead to bans on US carriers flying over certain countries.

Federal officials have said

By Nancy Dunne in Washington

Scores of African cabinet

ministers gather at the State

Department today with Pres-

net secretaries, heads of aid.

trade and development agen-

cies, businessmen and non-

governmental organisations

for the launch of the latest

Three years ago, when the

diplomatic corps of Africa

descended on Capitol Hill to

support the African Growth

and Opportunity Act. US pol-

icy was for the most part

emergency interventions and

The legislation is further

from passage than ever, but

decided "to elevate Africa on

our radar screen" and make

it less crisis-driven.

administration has

US-Africa policy debate.

ident Bill Clinton, eight cabi-

that if they are not satisfied with other countries' plans for air traffic control, the Department of Transportation could ban flights between specified airports and the US or prevent US

countries. Jane Garvey, the FAA's scheduled to have fully com-

nomic, business and agricul-

tural affairs, said there were

two overall policy goals:

working with Africa to com-

bat transnational security

threats, such as terrorism.

narcotics and environmental

degradation, and integrating

Africa into the global econ-

what worries many Africans

ers," he said.

Stuart Eizenstat, under- campaigning for sustainable

and their US allies.

Africa supplied one out of

the millennium bug.

"We're going to have some very hard decisions post June 30, together with the State Department and with the industry," she told a House bearing into the airlines and code sharers readiness of the aviation and from flying over certain

transport sectors. The FAA this month issued a plan for international awareness, assessment and contingency planning. Last September, the US sponsored a resolution of the International Civil Aviation Organisation urging all contracting nations to provide other countries and air space

users with information on the compliance of their aeronautical, air navigation and airport services by July 1999.

Kenneth Mead, inspector general at the Department of Transportation, also said in testimony: "We need some sort of policy for whether US airlines or code sharers should be flying [to non-com-

pliant countries]." Mortimer Downey, deputy secretary at the department, said other countries' assurances about the safety of their airports would be mea-

nomic, as well as political.

This, in fact, is the prem-

ise of a bill introduced by

has more Democratic sup-

porters than the administra-

it would provide relief for

most of the continent's

provides some debt relief but

focuses on trade, giving the

48 countries of the region

duty and quota free access to

Mr Eizenstat said debt

relief was important; how-

ever, the administration's

bill had a better chance of

success. "The key thing is

the art of the possible," he

The administration's bill

Depositors queue in Ecuador to get their sucres back

Ecuadoreans queued from dawn yesterday to withdraw money from their banks. open for the first time after a week's bank holiday ordered by the government to prevent a run on deposits and reduce pressure on the cur-

The central bank promised to provide the banks with the necessary liquidity.

The heavy demand for withdrawals was due not only to the need to meet bills from the previous week. The closedown has also sapped popular confidence in the fragile banking system.

Uncertainty and discontent intensified over the weekend after it emerged the government was freezing almost all withdrawals from dollar accounts, as well as the partial freeze on local accounts Currency

announced last week. "We shouldn't have to pay the banks' bills," said Mauricio, queueing to change dollar bills to sucres because

his savings account had been frozen.

Uncertainty about the

On the web today

 Americans feel prosperous and secure Pirates and overpaid stars bug Hollywood

 Clinton's pension reform hopes dwindle http://www.ft.com/americas

A BETTER APPROACH TO BUSINESS www.jal-europe.com

Joining JAL's frequent flyer programme will make

The JAL Mileage Bank reward scheme even offers a

generous first flight bonus, which means that after just

one return trip with JAL Executive Class Seasons to

Japan you'll have enough points for a free European

You can also use mileage credits with Eurostar,

For flight bookings or more information, call JAL or

Air, France, American Airlines, Canadian International

Airlines, and at IAL Group hotels world-wide.

your journey with us even more enjoyable

the ht with British Aledland.

contact your travel agent

to decide Y2K flight bans

The millennium bug, also known as the Y2K problem, cause computer systems to malfunction if the two-figure ("00") date change to 2000 is read as

administrator, told a congressional subcommittee that critical information would surface at the end of June, when the FAA and Air Traffic Control Systems are

pleted their preparations for

to consider Africa policy secretary of state for ecodevelopment, has dubbed the of you make into Africa will

> development. "Promoting private investments by multinational corporations in Africa would mean destruction of the emerging African small and medium-sized enterprises on the continent, drain the life out of local businesses, and increase unemployment

administration's bill "part of be meaningless unless we

the neo-colonist vision of can secure a very stable eco-

atmosphere.

tion's bill.

\$230bn debt.

the US market.

every seven barrels of oil among the least qualified of imported in the US; bilateral trade was brisker than that the work force," he said. between the US and the for-On a recent state visit to mer Soviet Union. "In many the US. Jerry Rawlings, Ghaways, it is the last frontier na's president, told Mr Clinfor US investors and exportton that trade and investment should be combined The emphasis on investwith other measures, such

ment by multinationals is as debt relief. "This is necessary for us to promote a mutually profit-Jean Bakole Bagambanya, able US-Africa relationship." representative of a coalition he said.

"Whatever investments all

The government's lack of resolve in resisting political pressure to bail out weak hanks is one factor holding up negotiations with the IMF

Rising popular discontent with the government of -Jamil Mahuad also focused on his decision last week to raise fuel prices by more than 100 per cent. Taxi drivers yesterday

for a stand-by programme.

banking system was also

fuelled by the resignation on

Friday of four of the five

central bank board mem-

bers, citing differences over

government policy toward

the banking sector.

brought Ecuador's principal cities to a standstill in protest at the measure while town and cross-country transport was suspended as buses also stayed home.

Congressional support for the government's austerity packagels also in doubt. The Social Christian party, whose votes have given the government a congressional majority, was expected last night to confirm a move into total opposition and to seek to join other parties in overthrowing the measures.

weer in January

NORTHERN IRELAND PRO-BRITISH LOYALIST PARAMILITARIES ACCUSED OF TRYING TO DRAW IRA INTO CONFLICT

Car bomb murder of lawyer rocks peace process

in Dublin and Richard Wolffe in

The Northern Ireland peace process was rocked vesterday by the murder of a prominent lawyer. Rosemary Nelson, 40, was killed when her car was ripped apart by a massive car bomb in Lurgan, county Armagh.

Mrs Nelson, who had acted for several leading republicans, suffered extensive injuries in the blast and died two hours later in hospital.

The murder is expected to harden republican resistance to any move by the Irish Republican Army to decom- Protestant Orange Order. mission its arms. It comes ahead of tomorrow's St Pat- will be spared in hunting rick's Day reception in the down and bringing to justice Bill Clinton is expected to senseless and despicable act der the historic opportunity the murderers is to remove afforded by the April 1998 peace agreement.

The rate of sectarian kill- succeed."

ings in Northern Ireland has dropped dramatically since the agreement was signed almost a year ago, and Mrs Nelson is the most prominent victim since then.

The killing was condemned by Tony Blair, the UK prime minister, as a "disgusting act of barbarity". It provides a gory reminder of Northern Ireland's continuing political violence despite the advances of the peace process.

Mrs Nelson was part of a local delegation that met Mr Blair in Downing Street last month in an effort to resolve the long-running stand-off between nationalists and the

Mr Blair said: "No effort White House when President those responsible for this urge all sides not to squan- of murder. The sole aim of



Rosemary Nelson, the Northern Ireland lawyer who died yesterday after a bomb attack on her car visited London in January. She was pictured then outside the Downing Street residence of Tony Blair the prime minister, with Breandan MacCionnalth of the Garvaghy Road Residents' Association

Martin McGuinness, chief negotiator for Sinn Féin, the IRA's political wing, said it was "public knowledge that her life had been threatened on a number of occasions".

The Royal Ulster Constabulary (the Northern Ireland police) said there had no warning and as yet no claim of responsibility. But as the news spread, an angry crowd any chance of reconciliation. converged on the police sta-They will not be allowed to tion at Lurgan, calling on the RUC to be disbanded.

ish Ulster Unionist party. said the location and timing of the killing were intended to undermine David Trimble. the UUP leader and the province's first minister. Mr Maginnis blamed the

murder on pro-British "loyalists" who "want to entice the with them to say that a par-IRA back into fullscale confrontation".

In a speech in San Francisco - before news of yes- St Patricks Day, Page 23

Ken Maginnis, security terday's murder - Bertie spokesman for the pro-Brit- Ahern, the Irish prime minister, appeared to acknowl edge the need for Sinn Féin to compromise on the weapons issue before it could join the new Northern Ireland administration.

"It is not open to any par ticipant or those associated ticular part of the agree will not happen," he said.

FedEx threatens curb on flights to **Scotland**

and James Buxton

Federal Express, the US freight company, has threatened to end most of its services to Scotland unless the UK government gives it permission to fly onwards to other countries.

The possible withdrawal would have a severe impact on the Scottish electronics industry which relies on FedEx to transport many of its components.

FedEx, backed by Scottish industry, has for several years been demanding the right to fly from the UK to countries such as France. At present, the company is allowed to fly from the UK to only nine countries - Germany, Belgium, the Netherlands Lebanon, Jordan Syria, Iran, India and Turkev.

The company said yesterday it had asked the UK government for unrestricted rights to fly to third countries from its bases at Prestwick in Scotland and Stansted near London. FedEx said it had filed its application because talks between the US and the UK to reach a liberalised aviation accord, which would cover passengers and freight, had made little progress. The latest round of talks between the governments ended without agreement last month.

Fred Smith, chairman of FDX. FedEx's parent company, has told the UK government that the right to operate freely from the two airports "is the minimum authority we need to maintain and grow our operations in the UK".

Mr Smith also said "that FedEx had reached a point in its European growth where it could no longer tolerate the economic inefficiencies imposed by the UK regulatory regime".

FedEx operates seven flights a week from the US to Prestwick.

NEWS DIGEST

'PASSING OFF' CLAIM OVER BANK NAME

US company's offshoot aims writ at HSBC unit

HFC Bank, the UK consumer finance and credit card offshoot of Household International of the US, has taken to the law courts in its effort to stop HSBC Holdings from putting its own name above branches of its Midland Bank subsidiary.

Martin Rutland, director of corporate communications at HFC, said it had served a writ on Midland, one of the world's largest banking groups, alleging "passing off" artsing out of its use of the name HSBC.

HFC, which is the UK's fifth largest credit card issuer and runs, among others, Centrica's Goldfish card and General Motors' GM credit cards, is seeking an injunction preventing further use of the HSBC name. The company is also seeking damages as a result of what it says are "numerous instances of confusion which have been experienced by customers and members of the public and which continue to be repeated."

Originally Hongkong and Shanghai Banking Corporation, the group adopted the HSBC Holdings name in 1991 before it moved its headquarters to London following its takeover of Midland. It is seeking to rebrand its entire global empire, stretching from China to Brazil, under the HSBC name. George Graham, London

SCOTTISH POLITICS

Nationalists seek rate cut

The Scottish National party is working urgently on a £50m (\$80.5m) plan to cut business rates (property taxes) for small companies after criticism from business leaders over its proposal to reject the UK government's Budget income tax cut of a penny in the pound from April next year. John Swinney, the SNP's deputy leader and Treasury spokesman, met business leaders yesterday to try to stem the hostile reactions in the run-up to the first elections for the Scottish parliament on May 6.

The SNP expects to raise \$230m a year from its penny income tax plan to spend on health, education and housing. It hopes this will reverse its sagging performance in the opinion polls. Mr Swinney defended his party's tax plan as an investment that would "create a skilled, educated, healthy workforce" and said it would create jobs, not destroy them. Brian Groom and James Buxton

BOOK-SIGNING TOUR

Glasgow cheers for Lewinsky

Monica Lewinsky's book-signing tour of the UK moved to Scotland yesterday and about 300 people cheered as she arrived at a Borders store in Glasgow. A queue had started to form more than two hours before the store

The crowds were joined by more than 60 reporters and cameramen who were warned by a member of Ms Lewinsky's staff: "If she feels claustrophobic she will just walk off." Fiona Marsh, of Michael O'Mara Books, the publishers, said that at every UK signing so far more than 1,000 copies of Monica's Story, written by Andrew Morton, the biographer of Diana, Princess of Wales, had been sold. Since the book was published in the UK on March 5, more than 32,000 copies have been sold.

Underground rail sale terms set out

By Charles Batchelor, Transport Correspondent

companies which take over responsibility for managing the London Underground railway's track and stations will be offered 25-30 year concessions but with reviews of the fees they earn will be broken into three parts with one concession privatised. Unlike Railtrack, covering shallow sub-surface lines and two covering lines monopoly of the national running in deep tunnels.

These details emerged

Underground yesterday. The private sector government wants private companies to contribute though this figure may be lower if efficiency savings

can be made. the company which has a 2001. from a progress report into Underground's assets will

public-private partnership and the split into three conmade available by the cessions will allow performance to be compared. The progress report con-

firmed reports that compleinvestments of £8.1bn tion of the partial privatisa-(\$13bn) to the network tion will be delayed with "late 2000 or 2001" given as the target date. This would take the project beyond the These proposals differ sig- date for the election of a national rail network was possible date for the next ent method. national election early in

The report outlined details rail infrastructure apart of the timetable for the PPP from the Underground, the with invitations to tender expected to be issued late the government's proposed remain in public ownership this year with a further five stations. The winners are Comment, Page 26

Tunnicliffe, London Underground chief executive.

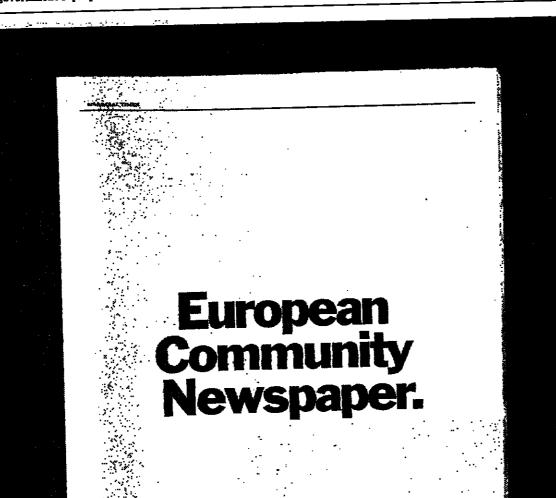
government could decide that this was not a suitable way of bringing in private every 7% years. The network nificantly from the way the London mayor and close to a finance and opt for a differ-The companies or consor-

will be set detailed performance targets on the availability of the lines and the cleanliness of the track and

months allowed for bids to likely to be the companies be made. "We and the gov- which offer the highest level ernment are committed to of investment in return for this timetable," said Denis the lowest level of charges. Bidders will be asked to

quote firm levels of charges However, if the bids do not for the first 71/2 years and offer value for money, the provisional charges thereafter. They will also be asked to propose the rate of return they expect over the entire life of the concession. Companies which have

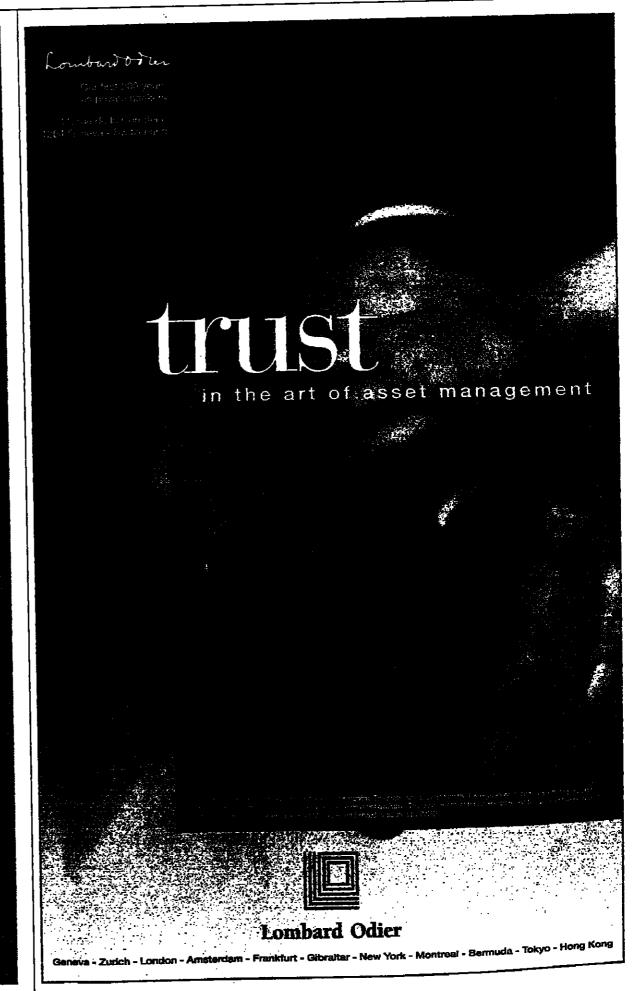
expressed an interest in bidtia which bid for concessions ding for concessions include Railtrack, Brown & Root, Balfour Beatty, Serco, Kvaerner and Bechtel.



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FINANCIAL TIMES No FT, no comment.





المتعارض المتعارضين

A CONTRACTOR OF THE PARTY OF TH

Radical Moslem cleric is arrested in London Retailers

By Jimmy Burns in London and Robin Allen in Dubal

based radical Moslem cleric wanted by the Yemeni government for his alleged involvement in international terrorism, was arrested yesterday in London by Scotland Yard's anti-terrorist

Mr Hamza was among three men arrested and

involved in bomb making. He also claims that allegations against him in Yemen were obtained by the police there using torture against detainees. Allegations by the

London's tourist

tourists who flock to the

area each year. The contro-

versial new policy of limit-

ing or even banning new

openings is currently under

However. Westminster

council recently refused per-

son, chief executive of the

Virgin group, to open a large

restaurant and club in Soho.

would have been open very

late at night." Mr Bradley

Notice of Meeting

of the holders of the Notes

Barings B.V.

U.S. \$150,000,000

Guaranteed Floating Rate Capital Notes due 2001

Notice is hereby given that a Meeting of the Noteholders convened by L.D.C. Trustees Limited as delegate of The Law Debenture Trust Corporation p.l.c. (the "Trustee") at the request of a holder of more than one-tenth in principal amount of Notes will be held at 10.00 am (London time) on 7 April 1999 at offices of Cadwaleder, Wickersham & Taft, 55 Gracechurch

Street, London EC3V GEE, for the purpose of considering and, if thought lit, passing certain resolutions as Extreordinary

The full text of the Extraordinary Resolutions is being distributed to Noteholders through Morgan Guaranty Trust Company of New York, Brussels office, as operator of the Euroclear System ("Euroclear") and Cedel bank, soci

Terminate the appointment of the steering committee of Noteholders appointed pursuant to the Extraordinary Resolution of Noteholders passed on 3 May 1995 and acknowledge the resignation, without replacement, of Doneldson, Lufton & Jerrette Securities Corp. and National Bank of Egypt International Limited as sub-delegates of the

Appoint M. H. Davidson & Co., LL.C., Donaldson, Lufkin & Jenrette, Efficit Associates L.P., Franklin Mutual Advisers, Inc. and Halcyon/Alan B. Siffic Management Company L.L.C. as the initial members of a new steering committee (the "Steering Committee") to represent the interests of Noteholders within specified parameters.

Authorise the Trustee to exprove the formation of a flügation committee by the joint fliguidators of Surings pic (the "Litigation Committee") and its terms of engagement, including enrangements in relation to costs.

Authorise the deduction of the costs and expenses of the Steering Committee's representative on the Litigation Committee and the Steering Committee (and each of their professional advisers) from monies from time to time

TRUSTEE'S STATEMENT

QUORUM AND VOTING

Principal Paying Agent

Paying Agent

Founders Court

7 rue d'Arenber

Kredietbank S.A. Luxembo

43 Boulevard Royal,

L-2955 Luxembourg

Credit Suisse 6 Paradeplata

CH-8021 Zunich

16 March 1999

s should seek their own independent advice and make their own evalues of the proposed resolutions.

bank") and is available for inspection at the offices of the Paying Agents specified below.

Declare that further meetings of Noteholders may be held on 10 days notice.

mation is to be made available prior to the Meet

If passed, the Extraordinary Resolutions will:

available for application by the Trustee.

"It was quite intense and

discussion.

A Yemeni government offiza's son and another of the in support of his governdetainees training in a ter- ment's extradition request.

provisions of the Prevention Yemeni authorities against for Abu Hamza's extradition rorist camp in Albania and But UK security sources recently quoted in the panhas been received either by playing "war games". On say the arrest was based on the Foreign Office or by the Monday, the judge turned a range of information British embassy in Sana'a, his attention to claims by an believed to have been gath-Aden car hire company of ered by the anti-terrorist The trial in Aden of eight non-payment of an outstand-branch together with MI5 ing account in the name of and Mis, the security and

reported statements made by Mr Hamza, including his support for a London-based conference to discuss the bombing of airlines as

Arabic newspaper Al-Hayat. tant to make arrests under the tough new terrorism laws because of their con-

tinuing controversial nature. The trial in Zingibar, east of Aden, of the group tourists in Abyan last December, has been adjourned until after the Eid al-Adha holiday, from about

attacked for delay on ethical trading

By Robert Taylor, Employment Editor

Some of the UK's top retailers are accused of delay in implementing commitments to ethical trading in a report published today by Christian Aid, the charitable

organisation. The companies concerned say it will take at least five to ten years to complete voluntary systems to ensure products have been grown or manufactured within recognised international labour standards, says the charity.

Not all retailers have signed the ethical trading initiative, launched last year by the UK government in co-operation with the companies, trade unions, manufacand turers . governmental organisations.

The initiative aims to develop and encourage labour standards and establish codes of conduct, monitoring and auditing methods. Christian Aid said it is concerned the initiative might be used to buy compa-

nies time in the hope campaigners for ethical trading will ease their pressure. So far Marks and Spencer, J Sainsbury, the Co-operative Wholesale Society and Asda have joined the initiative. Safeway and Waitrose, an offshoot of the John Lewis Partnership, have yet to do The police officer told the

The report says Asda has yet to finalise its ethical code of practice while Tesco has absorbed its £2m budget. which Christian Aid says is inadequate" to deal with ethical trading issues into its general expenditure. It calls on UK supermarkets to set "realistic targets" for the implementation of the initiative by the end of this year.

Move to limit bar openings in heart of London

By Deborah Hargreaves

Covent Garden, once the site of London's central vegetable market, throngs with tourists, and cafés spill over on to its roadways in the fashionable heart of the capital's main entertainment centre. But planners want to slow its pulse by restricting new restaurants and bars.

"The pressure for new restaurants and bars in Soho and Covent Garden is enormous. There is a strong feeling that life is becoming intolerable," said Alan Bradley, the councillor responsible for planning in the City of Westminster, the borough

which covers the West End. There has been a steep increase in applications for across London in the past five years. Since 1994, 427 new outlets have been approved of which 158 are in Soho and Covent Garden.

Critics have accused the borough authorities of con- said. He added that there centrating on the needs of a was pressure from local resihandful of residents rather dents to reduce the noise, litthan considering the 20m ter and overcrowding in the said.

preparation, and instigation ern tourists in December, of acts of terrorism in the UK or elsewhere. The Egyptian-born cleric, who runs a mosque in north London, has denied being

of Terrorism Act which Mr Hamza have linked him cover the commissioning, to the kidnapping of 16 westand to five British nationals, including his son, who are on trial in Aden for terrorist

> According to senior officials in Aden, the Yemeni government has been pressing the UK to extradite Abu Hamza for the last two months. However, UK diplomats say no official request

> > COVENT

area. The council is con-

cerned residents should have

the frenetic development of

the rest of the entertainment

retaining some streets as

predominantly residential

and restricting the creation

of new bars and restaurants.

don't expect the peace of the

countryside, but it is enor-

mously important that cen-

tral London remains a place

where people want to live as

well as work and enjoy

themselves." Mr Bradley

"People who live here

district. This would involve

"quiet enclaves" away from

the Yemeni capital.

detainees - five of them UK nationals - in connection with an alleged terrorist until April 20. On Sunday, a local judge watched a video purporting to show Mr Ham-

one of the detainees.

arrest of Mr Hamza, claiming that it was directly linked to evidence provided intelligence services.

plot, has been adjourned cial welcomed yesterday's thought to go beyond accused of kidnapping the

CORPORATION OF LONDON MOVE TO ATTRACT FINANCIAL SERVICES FIRMS

City to aid development of sites

Property Correspondent

The Corporation of London. the municipal authority for the City of London, is prepared to "buy in" sites in the City to make it easier for developers to assemble the large sites desired by finan- in bits of property." cial services firms, to maintain London as Europe's main financial centre.

The corporation, owner of portfolio of City freeholds and leaseholds worth about scrapers in the city centre. £1bn (\$1.6bn), voted at a meeting two weeks ago to cess of Canary Wharf, the 55use its status as a property acre site to the east of the owner to assemble sites for agreed seven sites it consid-

struction of skyscrapers, public offering of a 25 per "We are doing this in our cent stake scheduled for the role of promoting the City as end of this month. a business," said Judith Mayhew, head of the corporation's policy and planning committee. "We are prepared to be pro-active in site assembly or indeed, buying

The move comes after the

recent announcement by the Frankfurt authorities that they intend to permit construction of up to 10 sky-It also comes as the suc-City in London's Docklands, is assured with two thirds of

the estate either completed

Corporation officials, pub-

licly and privately, insist they no longer view Canary City's future. They point out that prior to the ground- wish to build on newly breaking at Canary Wharf, assembled large land lots. City pents were about \$70 to current levels, and almost no large sites were available.

"Our attitude about ity." Ms Maybew said. The Corporation's priority must be preserving the tax and legal structure that make ers to be appropriate for con- or under construction and a for the financial services firms.

space available for it to operate profitably. Among the options open to

the Corporation are the buyback of leases or freeholds or the formation of joint ventures with developers who Site ownership in the City

280 per sq ft. nearly double is mostly fragmented, with small plots of land trading hands over centuries, and small parrow streets that Canar; Wharf is that it pro- bisect larger land plots. vides much needed capac- Even with the greatly relaxed planning regime in recent years, it is difficult for developers to pull together sites large enough London a desireable place to attract financial services

court he was attacked by at

least three members of the

Nation of Islam when vio-

He was punched to the floor

and kneed in the face by

Yesufu-Muhammad. But Yes

Nation of Islam activist sentenced

A member of the Nation of Islam who assaulted police founded by Louis Farrakhan, tion failed to secure a conat a public inquiry into the racist killing of a black student in London was yesterday ordered to 200 hours' community service. The student's family condemned the sentence, saying it showed the "criminal system is still rife with racism".

The anti-present access that a mane in reconstruction At these securities have the first of

A court in London was race relations for many young black man," the Lawtold that Rasaki Yesufu-Muhammad, a member of the black activist group had kneed a police officer in the face on the day last year that five white men sus- der last month reported the pected of killing Stephen existence of "institutional Lawrence were due to give evidence at the inquiry. The killing at a bus stop in 1943 has become the most controversial incident in British

DGZ DekaBank

Unternehmen der **=** Finanzgruppe

€ 1,000,000,000

3% Deutsche Kommunal-Schatzanweisungen von 1999/2002

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Series 234

Bayerische Landesbank

DGZ-Deka Bank

Girozentrale

years. No one has been con- rences said in a statement. vacted of the murder. A hungled police investiga-

viction and an inquiry into solice handling of the murracism' in the police.

"We are outraged and horrifled that the only person to face criminal presecution following the inquiry is a him with his baton.

ufu-Muhammad said he had been hunting for his glasses when the constable struck

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Greek Banking & Finance

Tuesday May 18

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or Alec Kitroeff in Athens Tel: +30 1 671 3815 Fax: +30 1 674 9372 email: aleckit@otenet.gr

FINANCIAL TIMES No FT, no comment.

The Joint Receivers, John Laurie and lain Bennet, offer for sale the business and assets of this Scottish Borders based new and used car and van dealer. Principal features of the business include: annual turnover of c£7m 59 employees

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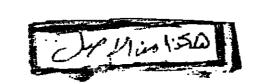
For further information, please contact John Laurie or James Stephen of PricewaterhouseCoopers, P Q Box 90, Erskine House, 68-73 Queen Street, Edinburgh EH2 4NH. Tel: 0131 226 4488. Fax: 0131 260 4029.

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a Authorise the Trustee to retain from any distribution made in relation to the Notes an amount up to ten per cent, of the principal amount of the Notes, such amount to be available to the Trustee for application from time to time towards accused and future costs, expenses, charges and fabilities of the Trustee, the accused costs, expenses and charges of the Steering Committee constituted pursuant to the resolution passed on 3 May 1995 and the future costs, expenses and charges of the Latigation Committee and the Steering Committee, with the belance to be invested or applied by the Trustee in accordance with the Trust Deed constituting the Notes. Declare that neither the Steering Committee, nor the Individual members of the Steering Committee, nor Steering Committee member's representative nor the Steering Committee is representative on the Litigation Committee shall have any liability to Noteholders for its acts or omissions in pursuance of the Extraordinary Resolutions. Indemnify each of the Steering Committee, the inclinicual members and the Steering Committee, each Steering Committee's member's representative and the Steering Committee's representative on the Litigation Committee against all liabilities which may be incurred in good latch in the performance of its role. Authorise holders of at least 75 per cent. in principal amount of Notes outstanding from time to time to past Authorise the modification of the principal Trust Deed to the extent necessary to give effect to the resolutions. The summary of the resolutions set out in this Notice and the proposed resolutions have been prepared by or on behalf of the regulstitioning Noteholder. The Trustee expresses no views as to the the ments or, if passed, the effectiveness of any of the resolutions as Extraordinary Resolutions under the trust deed constituting the Notes. The Trustee has not received any Indication of the accrused or articipated costs and expenses of the Steering Committee or of the Litigation Committee and their respective advisers and has not carried out any coefficient analysis. The Trustee has been advised that no further information is to be need a visible care in the first proposed in the contraction of the accrused out and the care of the trustee has been advised that no further information is to be need a visible care in the first proposed in the care of the Bearer definitive Notes may be deposited with (or to the order of) any Paying Agent specified below for the purpose of obtaining voting ceruficates or appointing process until 3 business days in London before the data fixed for the Meeting but not thereafter.

Noteholders who hold their Notes through Euroclear or Cedel bank must, in order to attend and vots or to appoint a representative to attend and vots at the Meeting, request Euroclear or Cedel bank (as the case may be), not fatter than 4 business days in London before the date appointed for the Meeting, to procure the issue of voting certificates or the giving of voting instructions in accordance with the relevant procedures of Euroclear or Cedel bank. Having received any such request Euroclear or Cedel bank (as the case may be) will block the relevant Note(s) and will so confirm to the Principal Paying Agent by tested telox. This procedure will entitly the requirement for such Note(s) to be deposited with or held to the order of, or under the control of, any Paying Agent. As a condition to the issue of voting certificate(s), Notes so deposited or held will not be released until the earlier of the conclusion of the Meeting (or any adjourned thereof) and the aumender of the voting certificate(s). The quorum required at the Meeting is two or more persons present in person holding Notes or voting certificates or being prodes and holding or representing in the aggregate not less than 75 per cent, in principal amount of the Notes for the time being outstanding (as defined in the principal Trust Deed). If a quorum is not present within 15 minutes from the time fixed for the Meeting, the Meeting shall be dissolved. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting, by the Issuer or the Guarantor or by one of more persona holding one or more Notes or voting certificates or being prodes and holding or representing in the aggregate not less than 2 per cent. In principal amount of the Notes for the time being outstanding. On a show of hands every person who is present in person and produces a Note or voting certificate or who is a procey shall have one vote. On a poll every person who is so present shall have one vote in respect of each U.S.510,000 principal amount of Notes so produced or represented by the voting certificates so produced or in respect of which he is a primore. To be passed, each Extraordinary Resolution requires a majority in tavour consisting of not kies then three-quarters of the votes cast. Extraordinary Resolutions which are passed will be binding on all the Noteholders, whether or not present at the Meeting, and all the holders of the coupons relating to the Notes.

THIS NOTICE IS EMPORTANT. IF NOTEHOLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE IN RESPECT OF ANY ASPECT OF THIS NOTICE THEY SHOULD CONSULT THEIR STOCKBROKER, SOLICITOR, ACCOUNTANT OR OTHER PROFESSIONAL ADVISER DULY AUTHORISED UNDER THE FRANCIAL SERVICES



New era dawns as easy days come to an end

A new and different kind of revolution is now on the horizon as oil prices remain low, margins are cut and global competition increases.

Roula Khalaf reports

At the turn of the century, tion of deposits has been cent growth rate in 1998. Riyadh, which was later to non-interest bearing. in become the capital of Saudi many cases because Moslem Arabia, had neither a currency nor anything resembling a financial institution.

A monetary system was established by King Abdulaziz in 1928 and official Saudi paper currency was issued industry virtually moved from cash to credit cards,

Since then, banking and finance have come a long way in the Middle East. Today, Saudi Arabia has one of the region's most developed banking systems and in are run by competent manmade huge strides in introducing modern technology and in strengthening their capital adequacy ratios. Steps have been taken towards economic liberalisation and this has freed them from stifling regulation and introduced a measure of

However, a new and different kind of revolution is now on the horizon.

For the most part, business has been easy for banks in the region. In the Gulf the oil boom was for many years the source of endless lucrative deals, while a large por-

Islamic law, which prohibits interest. Meanwhile, loans have been made largely to government institutions or

to businesses under contract only in 1961. The banking to the government. In the more diversified economies bankers thrive in closed back of political privileges. banking markets, average

pretax return on equity of leading banks has been much of the rest of the impressive, ranging from 30 region financial institutions per cent in Lebanon to more than 16 per cent in the agement. The banks have United Arab Emirates and Saudi Arabia

> With oil prices near a record set for a slowdown that will problems. undoubtedly affect the banking system.

Henry Azzam, chief economist at Middle East Capital regional investment bank, expects real gross domestic product in the Middle East and North Africa to grow at an average rate of 0.8 per cent this year, after a 2.1 per

Average population growth is expected to be 2.5 per cent customers prefer to abide by in 1999. Unemployment, the strict definition of already acute in some countries, will worsen and inflation rates will be slightly higher.

Growth, however, is projected to be higher in the diversified economies outside the Gulf. This group of the region governments includes Egypt, Jordan, Lebbypassing the cheque-book have long ensured that anon, Morocco, Tunisia and the more developed economy domestic markets and on the of Israel. Egypt. says Mr Azzam, will be the brightest Not surprisingly, in most point, with an expected growth rate of 5 per cent this year. The Tunisian and Moroccan economies are expected to grow at 4 per

> Opinions vary on how alarming the effects of the more than 15 per cent in collapse in oil prices will be on the Gulf banking sector In a changing environ- but analysts and bankers ment, however, banks are agree that, as governments facing immense challenges. reduce spending and scrap projects, payment delays low, the Gulf economies are could lead to credit quality Moody's has already down-

graded several Gulf banks. It says the deterioration in asset quality could be Group, a Beirut-based severe, compounded by a poor legal environment and laws and by the need for the fact that, in some cases,

ferent kind in non-oil econo- ernment reform to encour-



mies, which are likely to see deposit and lending margins come under pressure.

"In these markets, the banks are having to address [the challenges of] a more open system and more com-petition and will have to evolve away from traditional banking into fee-income business, as well as keeping up with the developing nonbank sector," says Mohamed El-Erian, managing director at Salomon Smith Barney. "Consumers are getting more sophisticated and there is more international competition, so you will see profit margins squeezed unless the

While the banks have to devise new and aggressive growth strategies to compensate for squeezed margins and provide a better service to customers, they are constrained by deficiencies in the legal and regulatory environments, by stiff labour

banking system reacts."

In Israel markets are waiting for more bank priva-The challenges are of a dif-tisations and speedier gov-

age competition, while trying to cope with an economic slowdown. In Egypt, the sale of four dominant banks has yet to take place. In Morocco, only one stateowned bank has been sold. Meanwhile, in Kuwait and Saudi Arabia there has been resistance to issuing licences for new banks.

While pressing governments to accelerate reforms, bankers' strategies in coming years will be focused on consolidation and expansion into investment banking and consumer lending.

• Consolidation: after several Middle East banks were hurt by venturing outside the region in the oil-boom days of the late 1970s and early 1980s, many bankers believe the opportunity exists today to expand in markets close to home.

The stronger banks - in particular in Saudi Arabia, where many institutions are joint ventures with leading foreign banks - are being urged to enter other markets in the region through alliances, branches or mergers and acquisitions. They can and brokerage business.

attain market share in economies opening up to foreign competition or leave the field wide open to international banks.

The lack of integration of Middle East economies and diverse regulation remains a foreign investors. With a few disincentive for cross-border consolidation. But the Gulf Co-operation Council grouping Saudi Arabia. Kuwait, Oman, Qatar, the United Arab Emirates and Bahrain – has taken a first step to encourage inter-Gulf banking expansion by allowing banks to open branches in other countries. Analysts are waiting to see whether this ruling actually translates into new licences. Investment banking: banks are conscious of the need to expand into investment banking and so boost non-interest income, a process already started, and to promote the development of capital markets. Many banks

have led the growth in

mutual fund management

but there remains a poten-

tial in advisory business,

mergers and acquisitions

development of capital markets, especially in the Gulf, where equity markets lack transparency and remain, for the most part, closed to rare exceptions, corporate bond markets are non-existent in the region, yet their development is essential for banks to extend the maturity of deposits, lend more to a nascent private sector and

Such expansion, however,

is constrained by the slow

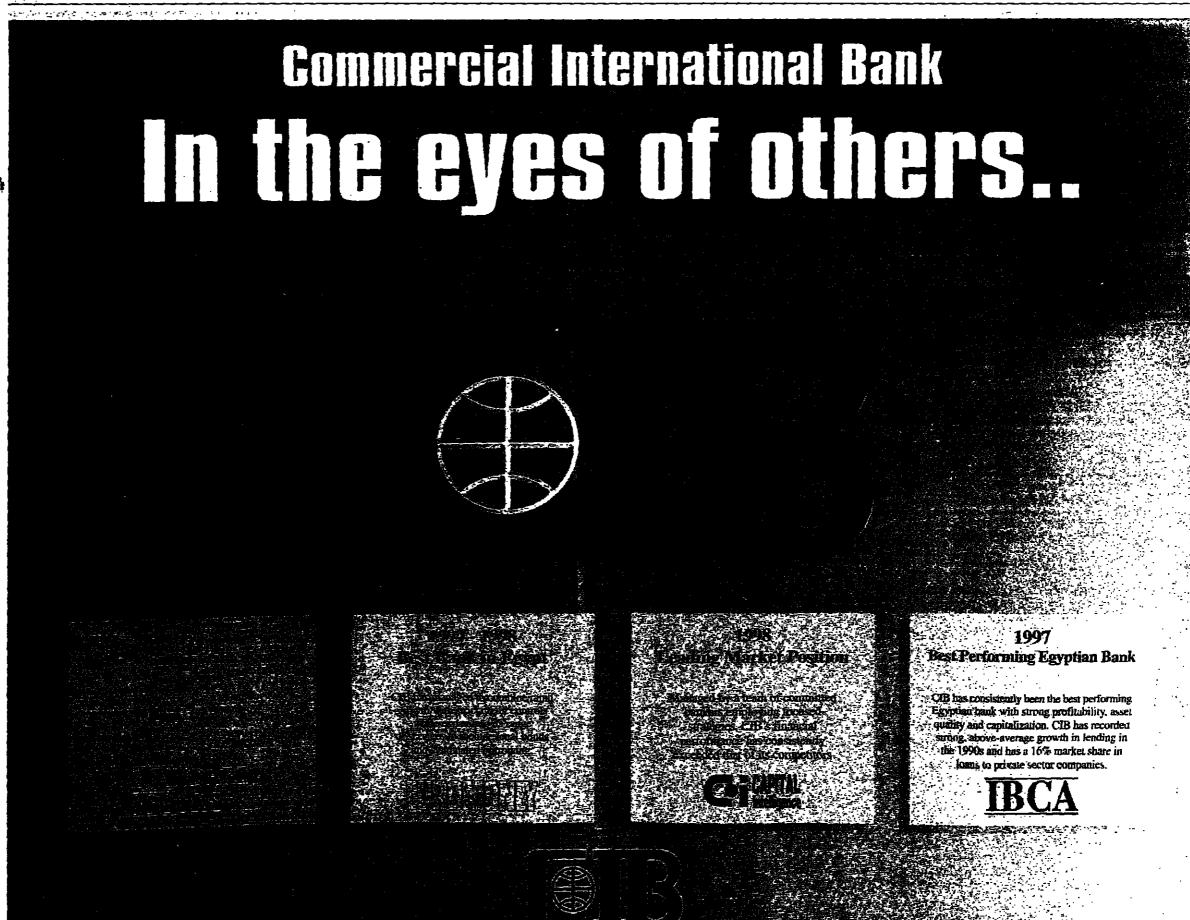
reduce the mismatch on the balance sheet. The response of regulators to innovation has often been disappointing. Lebanon has one of the most developed banking markets in the region, yet bankers complain of a lack of regulation for new instruments such as subordinated debt.

• Retail banking: many banks have aggressive plans to expand their retail banking business, moves which are bringing a new culture to the industry and new investments in distribution technology. With only 5 per cent to 10 per cent of the population estimated to be unaginative things to do.

actively using banks across the region, there are vast

opportunities for growth. The potential in consumer lending could be helped by better regulation and the establishment of systems to assess borrowers' creditworthiness. Banks in many markets follow very conservative strategies in retail banking because of a lack of confidence in the legal system and doubts about obtaining judgment against

delinquent borrowers. Rulers and bankers will thus have to work together to unleash the potential of the banking sector and to promote product innovation. As Andrew Cunningham. senior analyst at Moody's says, "the challenge now lies not only in the banks but in the economy and in the willingness of regulators to give banks the free hand. If you could reduce costs by re-dewould have more flexibility. If capital markets were more strict, banks would have more opportunities and more



owed to banks, thus improv-

also seen the growth of

to grow the market and to

encourage small investors to

use their savings more effec-

tively. Moroccan mutual

fund managers now have

around Dh25bn under man-

agement invested in assets

and equities, a threefold

to the expansion of retail

operations is the inadequacy

of the legal environment.

Tentative efforts to lend,

beyond the relatively devel-

oped area of credit cards.

have necessitated establish-

ing credit arrangements

with manufacturers or devel-

opers through whom funds

are made available to con-

Egyptian American Bank.

which has 29 branches con-

centrated in northern Egypt,

is about to start lending for

mortgages which will entitle

the developer of a property

to retain the title deed until

the bank has been repaid.

erty. EAB launched a car-

loans programme last July,

and has 800 loans with per-

as well as those arranged

ering and deposit-gathering

business, but it hasn't been

transferred into a decent ser-

vice," said James Vaughn,

EAB managing director. The

lending service is new.

There's a limited number of

credit cards, limited service

for loan programmes, and a

a segment of the population

"There's been a fund-gath-

through car dealers.

Non-payment would give the

The main stumbling block

increase on a year ago.

Moroccan financiers have

ing asset quality.

Cautious moves to meet growing consumer demand

Reduced margins have led banks to expand their operations to safer areas such as mutual funds, private banking, insurance and credit cards

Tentative and cautious are Abdel Aziz, chairman of the the phrases most commonly National Bank of Egypt. used when describing the retail banking operations of Middle East banks, despite efforts to meet growing consumer demand for retail ser-

Nomura puts the proportion of retail lending at 10-20 per cent of total lending, and the spread of services across the region has in fact provided a substantial taste of what is on offer.

Gulf states hit by sagging oil prices have experienced the most cautious moves towards expanding retail banking, with foreign banks playing a growing role.

There are a whole bunch of retail customers who are out there wanting to buy investment products such as insurance policies, guaranteed investments. long-term denosits, individual retirement plans. The retail banks all have a customer base that is currently offered nothing but savings and deposits," said James Gardner, managing director of Banque du Caire Barclays International.

While in some countries, car loans, mortgages and credit cards are likely to become a normal part of the banking landscape, in others the risks attached are too great and the legal environment inadequate.

Even so, the determination of banks to expand operations in the face of reduced margins from corporate customers has led to the expansion of the safer areas of the retail market. Consequently mutual funds, private banking and a growing determination among insurance companies in partnership with banks to widen their range of services, has broadened the retail business. Egypt's 20 local mutual funds currently have \$1.4bn under management.

"The credit card is the area most in need of expansion. We were the first to do it [in Egypt], and now have 70 per cent of the market. Also what is needed is greater linkage with other banks, to create more cash flow." NBE plans to have 200 ATM machines within two years, as part of an automation drive intended to meet con-

sumer demand. The logic behind an expansion in retail banking, and in particular consumer lending, has become clearer with the prospect of competition reducing profit margins in the corporate banking arena. As one Cairo banker put it: "Financing the production of cars is going to be seen as no

part of the world. But there also planning to take on part is potential. And the poten- of the public sector debt tial would be enhanced once the regulatory and legal framework is revamped." Vital to the development

of a sound retail banking mutual funds as a first step business is the need to retain adequate data on customers which can be used by a salesforce skilled in marketing the products. While the largest banks have the networks to sustain a retail business, it is doubtful whether many have either the computerised systems in place, or the staff present in provincial branches capable of radically transforming the retail business.

"The transition to retail [banking] is a result of the squeezes on profitability." said Mardig Haladjian of

Banks are expected to find that they must fall back on the rich resource of their client base to generate income?

more important than ensuring that individuals have the means to buy those cars." The development of capital

markets throughout the region is now forcing banks to develop strategies which will secure them a solid foundation when corporate customers begin to opt automatically for bond and share issues, rather than bank loans. Then banks are expected to find that they must fall back on the rich resource of their client base to generate their income.

"The question is: is there a desire to lend?" asked Andrew Beikos of Capital Intelligence, the Cyprusbased rating agency. "The banks are approaching retail consumer lending very cautiously because of the legal framework. In many parts of the Gulf the debtor would be favoured in many cases. Many bankers actually say they hate lending in this

Moody's rating agency. "In Egypt the public sector banks have a huge customer base, but lack the expertise to develop retail banking bank the right to the propand consumer lending. GDP per capita does make a difference. Will people be able to borrow and pay? Again, sonal and corporate clients, Egypt is just about starting

Liquidity clearly remains the vital issue. A shift is now under way in Tunisia to ease central bank pressure on banks to lend to investors rather than consumers.

Tunisia's 1999 finance law is intended to reduce bank tax liability as a means of improving liquidity. The new law will allow banks to limited mortgage prodeduct up to 75 per cent of gramme. But there clearly is their taxable income if they use the funds as provisions. greatly easing their tax burden while also allowing have been struggling to them to provide for the come up with a viable mortgreater risks involved in the gage product, given the legal retail business. The state is

CASE STUDY

New enlarged Samba has some Saudis dancing

announced in January between Samba and United Saudi Bank (USB), of which the prince is chairman and 30 per cent shareholder, has met with much public praise thanks partly to the high profile of Saudi Prince al-Waleed Bin Talal's Kingdom Holding Company, and partly to the standing of Saudi American Bank

Beshr Bakheet, of Rivadh-based Bakheet Financial Advisors, Saudi Arabia's only professional company devoted to analysing market trends in the kingdom, is less enthusiastic. "I have yet to see where the synergy is in this merger," he commented this month. "In most areas there is a lot of overlapping between the two. They do not complement each other. Ideally, you look for value added, where 'one plus one equals three': where the value of the merged institution is greater than the sum of the two parts. At present, and assuming the proposed merger receives the blessing of Sama (Saudi Arabian Monetary Agency.

central bank) Samba and USB only add up to two." According to a statement issued by Kingdom Holding Company, USB would merge into Samba and the new company would take the Samba name.

Samba's chairman. Abdul-Aziz al-Gosaibi, would lead the board of the merged group. The only board change would come from the addition of Prince to whom it is worth offering al-Waleed, who owns 4.6 products. Meanwhile, we per cent of Citigroup, which owns 30 per cent of Samba. The government's 22 per

cent shareholding in USB.

through the Public Invest-

absorbed into Samba. This is a prospect Samba shareholders, particularly Citigroup, might not welcome. any more than they would the presence, however diluted, of Iran's stateowned Bank Melli, which owns 5.8 per cent of USB.

ment Fund and the General

Organisation for Social

Insurance, would be

If it goes ahead, the Sam-ba-USB link would be the largest merger among Gulf Arab banks with a combined market capitalisation of some \$5.6bn.

Impressive as this sounds, however, it will leave the merged entity not only with the same name, but in the same place, fourth, in the league table of Middle East

According to the prince, better known for his overseas investments, which include stakes in Canary Wharf in London, Citigroup, and Euro-Disney, as well as in Nigeria, Singapore and Germany, than for his chairmanship of USB. the new Samba will be the kingdom's second largest private commercial bank in

terms of assets. But the quality of USB's share of the combined assets, which, at some S2Cbn. would still be well behind National Commercial Bank, is precisely the area where cuestions are being askeri.

one Saudi analyst. 'The unknown quality among so many Arab financia: institutions, is their loan assets, in an economic downtum, this aspect is particularly important." Nor, because of the

secrecy surrounding much



operations, is it known how much his own company interests affected his running

The former Saudi Cairo

bank that USB took over in

September 1997 had 70 branches and more than 100,000 customers. In its previous form, before it took over Saudi Cairo, United Saudi Commercial Bank (USCB) as it was known when Prince al-Waleed bought it in 1988, had had no experience of retail banking. Since it bought Saudi-Cairo, USB has had less than 18 months to absorb all these retail customers.

No one has suggested Sama would withhold its approval of the merger, nor do analysts doubt that Samba will be thorough when it comes to giving USB the benefits of Citigroup automation and culture. This may be tough on

both national and expatriate employees of USB. "From the human perspective, said Mr Bakheet, "the culture of banks to be merged has to be similar." From this point of view, Samba and USB could

hardly be more different.

Robin Allen



PROFILE BYBLOS BANK

same o'd dance music." said Peace brings one Saudi analyst. The need to learn something fresh

Lebanese banker coping in a time of transition. The office moveables are being wrapped in paper as staff prepare for the big move to the new corporate headquarters in a shiny glass tower half way across Beingt.

Bybios, Lebanon's second largest bank, is bringing its head office staff together under a single roof for the first time since the civil war. Mr Bassil, the head of retail services at Byblos, believes that Lebanese banking is in

a period of transition, too. "The war was a different environment," he says. "Now the banks have to learn something new. They have to learn how to practise banking in a period of peace, it takes time to change, but they are

changing – and fast."
In a quiet way, Lebanon's highly efficient banking system, the backbone of the national economy, is showing signs of profound

Mortgages, automatic teller machines, car loans, credit and debit cards, insurance products, persona loans and small business loans - a range of retail banking services is available in Lebanon today that would have been unthinkable five years ago.

An estimated 40,000 Lebanese credit cards have been distributed inside the country and studies suggest a potential market for 10 times that number.

Housing loans, which did not exist during the civil war, are now emerging as an increasingly popular way to finance home purchases by the middle class and

Large banks, such as Banque Audi and Byblos. are focusing on broadening their revenue base by developing consumer lending and fee-Income business.

Byblos has gained a dominating lead in retail banking, most recently by acquiring Banque Libanaise pour le Commerce in a deal that will give the bank a total of 82 branches in Lebanon.

Banque Audi is trying to tap previously neglected markets such as the 35 per cent of households in Lebanon without access to bank account.

For years, the banking sector has made easy money from government treasury bills. A great many small and medium-sized banks still put virtually all their deposits in government T-bills.

says clients are beginning to notice the more competi style of retail banking and to compare the various loans

We feel competition. That means the client is shopping around, which did not -happen before. It means that today the consumer has more choice of banks offering them the same

product," he says. However, he adds, the state of the Lebanese sconomy plays an important role in limiting the opportunities for lending by

One problem, he says, is the inability of banks to extend the maturity of housing loans which, in turn, -limits the number of clients. they will attract. Restricting housing loans

to those who can afford to quickly repay the loan imposes strict limits on the numbers of people who can borrow. Semaan Bassil says the

banks now focus on identifying high quality borrowers who will not default on their loans. Mr Bassil expects fee income business to grow

through the use of debit cards. There is also a large potential market for mortgages, he thinks. In addition to a push into retail banking, analysts say Lebanese banks have to

increase their corporate lending to fund reconstruction projects for the private sector. Much of the corporate banking so far has been in the form of overdrafts extended to trading companies. It has been a profitable practice for the banks and because of their conservative lending policy, relatively risk-free.

However, Thomson BankWatch, a rating agency, predicts that the conservatism in the banking sector is about to change. With a much stronger capital base and a relatively stable environment, Lebanese banks are expected to shift to more aggressive lending, increasing their risk and reducing their current high

capitalisation levels. Semaan Bassii suggests appropriate changes, including staff training and better information procedures will also assist in

the transition to a more risk-oriented strategy. As Mr Bassil - a keen student of archaeology would know, time has the unfortunate habit of never standing still.

James Schofield



Financial Highlights of First Full Year of Operation

*	Net Income	US\$ 12.0 million
¥	Total Assets	US\$126.9 million
÷	Shareholders' Funds	US\$103.3 million
>	Return on Average	
	Total Assets	10.7%

Proposed Dividend US\$ 5.0 million Major Achievements in 1998

- First Islamic completed the first Islamicallystructured direct investment transaction, when the Bank acquired the Perception Group, Inc. (d/b/a Watermark). This transaction involved the purchase of 94% of the stock of Perception, Inc., the largest US kayak manufacturer, and 100% of the assets of Dagger Canoe Company, the leading manufacturer of high end whitewater kayaks in the US. The capital structure utilized, for the first time, a US\$16.0 million tjara facility to provide long-term financing for this transaction. Transaction value: US\$40 million.
- First Islamic executed a definitive agreement to acquire a controlling interest in Computer Generation Incorporated, the leading global provider of mediation solutions for the telecommunications industry. The transaction is expected to close in the first quarter of 1999. Transaction value: US\$175 million.
- First Islamic concluded a pioneering Islamic liara cross-border transaction for Telekom Malaysia Berhad, a leading provider of telecommunications and related services. Transaction value: U\$\$60 million.

First Islamic's mission is to bridge conventional and Islamic banking by offering to its clients innovative investment products which conform to Shari'ah principles

> First Islamic Investment Bank E.C. P.O. Box 1406, Manama, Bahrain. Tel: (973) 218333 Fax: (973) 217555

(USS in thousands) 1558 1997 Cash and short-term Murabaha and Mudaraba investments 93,185 32,158 Marketable securities Accounts receivable 9.268 2 539 Short-term investments Long-term investments Deferred expenditure 665 1,543 135 184 Other assets Fixed assets TOTAL ASSETS 126.918 97.373 LIABILITIES, UNRESTRICTED INVESTMENT ACCOUNTS AND SHAREHOLDERS' FUNDS 5.000 1,680 Proposed dividends Other liabilities 899 TOTAL LIABILITIES 16,567 899 UNRESTRICTED INVESTMENT ACCOUNTS 7.088 SHAREHOLDERS' FUNDS Share capital 100.000 100,000 Statutory reserve 1,203 2,060 Retained earnings /(accumulated loss) (3,526) TOTAL SHAREHOLDERS' FUNDS 103,263 96,474 TOTAL LIABILITIES, UNRESTRICTED INVESTMENT **ACCOUNTS AND SHAREHOLDERS' FUNDS** 126,918 97,373 Mohammed Abdulaziz Al-Jomaih Atif A. Abdulmali Abdulaziz Hamad Al-Jomain

CONSOLIDATED BALANCE SHEET

CONSOLIDATED INCOME STATEMENT AND

STATEMENT OF CHANGES I	N SHARE	HOLDERS	FUNDS	
31 Decem (US\$ in th				
INCOME STATEMENT	iousanos)		1998	1997
			(12 months)	(14 months)
			(12 111011210)	(**************************************
OPERATING INCOME				
Profit from short-term Murabaha and Muderaba investments Allocated to unrestricted investment account holders			5.010	3,328
Painted to diffestioned investment according holders			(373)	
Investment banking activities			4,637	3,328
Other operating income			15. 829 21	- 42
Loss on revaluation of marketable securities			(6)	(583)
TOTAL OPERATING INCOME			20.481	2,787
			20,40	
OPERATING EXPENSES				
General and administrative			7.407	5.618
Investment banking			1,045	149
TOTAL OPERATING EXPENSES			8,452	5,767
Provision for decline other than temporary in value of investme	ents			546
TOTAL EXPENSES			8,452	6.313
NET PROFIT / (LOSS) FOR THE YEAR/PERIOD			12.029	
			12,029	(3,526)
STATEMENT OF CHANGES IN SHAREHOLDERS' FUNDS	Share	Statutory	Retained	
·	Capital	Reserve	Earnings	Total
Issue of share capital				
Net loss for the year	100,000	-	10 500	100,000
Balance at 31 December 1997			(3.526)	(3.526)
Net profit for the year	100,000	-	(3,526)	96,474
Transfer to statutory reserve	-	-	12,029	12,029
Proposed dividend	-	1,203	(1.203)	/C 000\
Charitable contributions	-	-	(5,000) (240)	(5.000) (240)
Balance at 31 December 1998	400.000	4 202		
	100,000	1,203	2,060	103,263

AUDITORS' REPORT TO THE SHAREHOLDERS

The above consolidated balance sheet and consolidated statements of income and changes in shareholders' funds are from the audited consolidated financial statements of First Islamic Investment Bank E.C. for the year ended December 31, 1998, on which we have issued an unqualified audit report. 6 February, 1999, Manama, Bahrain

SAUDI AND GULF BANKS by Robin Allen

Suddenly, talk gives way to action

The sudden flurry of merger announcements follows a warning from Moody's about the quality of the loan assets of banks

After years of nothing but stated in published accounts. talk that bank mergers were ter" has all of a sudden become the fashion in Saudi Arabia and the Gulf.

However, the spate of mergers announced mergers they point out, are little in the past two months more than extensions of the leaves many analysts unconvinced, not least because none of the three groups of institutions which have so nets they dominate. far announced plans to merge, have revealed any- to Henry Azzam, chief econothing of the quality of their loan assets or given detailed reasons why a proposed merger will add

announcements started only two months after Moody's warned last autumn that deterioration in the quality of Gulf banks loan assets could be very severe, and that asset quality problems could be under-

Moody's scepticism is shared by other analysts. Far from being managed according to strict professional criteria, many of the Gulf's financial institutions, Gulf ruling families through the governments whose cabi-

"Governments." according mist and managing director of Middle East capital Group, "should regulate and supervise their banks rather than protect and subsidise them. The conduct of business should become more transparent, which calls for international standards of accounting and disclosure and a reliable legal system." Gulf bank mergers so far growth in the region."

proposed reflect little more than their owners' compulsion to seek protection under a bigger umbrella against the prospect of lower earnings and the increased risk of had debts, as economies feel the impact from flat oil prices and lower state spend-

USB shares, said as much in a statement issued by his Kingdom Holding Company on the proposed merger with Saudi American Bank (Samba). "Using a share exchange, USB would merge into Samba, There would be unreliable. little change to the existing structure of Samba's board. Both banks see significant value in such a merger given Many analysts suspect the the outlook for slower

far proposed, including Gulf registered Investcorp.
International Bank (GIB)'s These two, western tie-up with Saudi International Bank (SIB), and National Bank of Dubai's (NBD) with another Dubai institution, Emirates Bank International (EBI), as well as Samba/USB, involve

Saudi Prince Al Waleed banks which are either state-Bin Talal, chairman of owned or operate in an board with a clear agreed United Saudi Bank (USB) uncompetitive government- strategy; and professional and owner of 30 per cent of protected domestic market, management allowed to get where transparency in business, analysts repeat, is ephemeral, insider-trading an asset management joint rampant, standards of accounting and disclosure inadequate, and legal systems non-existent or The outstanding excep-

> tions to the general rule that ment (NBKIM). governments and politics interfere with professional banking management are National Bank of Kuwait managed by NBKIM. Ibra-

All of the three mergers so (NBK), and Bahrain- him Dabdoub, NBK's chief

These two, western analysts stress, are among only a handful of Gulf institutions which fulfil the three prerequisites for professional management: shareholders who provide adequate capital but do not interfere with the running of the bank; a

on with the job. In February, NBK formed venture with Morgan Stanley Dean Witter (MSDW), under which MSDW acquired 40 per cent of NBK's asset management subsidiary. National Bank of Kuwait Investment Manage-

The new company hopes to double the \$2bn being The importance of oil in the gulf economic

Bahrah	Oil and gas; 17.1% of GDP in 1993-96
Kunwalt	Oil sector; 39.5% of GDP in 1992-95
Omen	Oli and gas: 38.9% of GDP in 1993-97
Cotter	Oil sector: 34.9% of GDP in 1992-96
Saudi Arabia	Oli sector; 37.4% of GDP in 1992-93
United Arab Emirates	00 sector: 33.8% of GDP to 1993-96

the six Gulf monarchies, Bahrain, Kuwait, Oman. United Arab Emirates (UAE).

ploughs its own merchant GIB is to merge with Lonbanking furrow, unfettered don-based Saudi Internaby Gulf politics and unfazed tional Bank (Sib), an investby fads and catch-phrases. ment bank half-owned by managing assets of its Gulf shareholders, and buying. Saudi Arabia's central bank. the Saudi Arabian Monetary managing, and selling off Agency (Sama), with the US companies and real estate in investment bank JP Morgan the US and Europe, Its net profits rose last year "purely political shareholdfor the 16th year in succesing", according to one London-based Saudi banker. Among the merger herd, which reflects little more the first bank off the mark than Morgan's historical in December was Bahrainas one of Sama's based Gulf International Bank (GIB), the wholly-

subsidiary of Kuwait- Not to be outdone, NBD based Gulf Investment and EBI have also jumped Corporation (GIC), owned by on to the merger bandwagon. But their tie-up "may not provide any great syn-Qatar, Saudi Arabia and the ergy", according to Abu United Arab Emirates Dhabi Islamic bank's managing director Khalil Foulathi.

Dubai's ruling Al-Maktoum family owns the latter and has 30 per cent of NBD. shareholdings which would give it control of the merged entity.

This would leave familyowned MashreoBank as the only private sector national bank left in Dubai - a dangerous irony, western bankers point out, in a city-state that claims, against all appearances, to believe key foreign investment in a free and open market-

ISLAMIC BANKING by Mark Huband

Moves to branch out in a big way

The next few years will see mergers of Islamic banks as they try to compete in a global environment

Profiting from principal may sharia. once have been the core purpose of Islamic banks, but by non-Islamic banks has with the industry's growth to a point where some analysts value the Gulf business alone at \$30bn, other factors have come into play.

Islamic investments have seen growth reflected in two recently launched indices of stocks compliant with the Islamic sharia law, which prohibits interest. The stocks have a combined capi-

talisation of \$7,500bn. The lure of the Islamic investment market has forced non-Islamic institutions to offer services which accord with the sharia. Last year, Citigroup's Global Islamic Finance Group, the US group's Islamic fund, reported a \$5.9m net profit, while HSBC Investment Bank created a Global Islamic Finance department. to provide products and services compatible with the they attempt to consolidate ent depositor bases in the un-

The offer of such services intensified pressure on Islamic banks as they try to compete in an increasingly

regulated global environment. This is proving as much of a test for them as it is for the often protected and poorly-regulated economies of the countries in which they are most active. Central to the growth of

the Islamic banking industry is the source of its wealth. With the oil wealth of the main shareholders of the leading Islamic banks less secure than at any time in the past, the viability of the institutions will come to rely increasingly upon their ability to offer services that can compete with non-Islamic banks.

The next few years are

their market share, improve efficiency and allow stricter regulation of their affairs. In doing so, the attraction of their service will come under close scrutiny.

"There is a growing segment of institutional clients demanding more Islamicallycompatible products," said Basil Al Ghalavini, head of the London office of The International Investor, a leading adviser on Islamic financial services.

For borrowers and depositors, the attraction of Islamic banking is clear. Negotiating loans based on expectations of profit coupled with the market cost of funds, rather than an agreed

leading Islamic banks, lured by the prospect of a share in bank profits.

The success of the entire system depends vitally on the right investment decisions being made by the banks. The link between the borrower and the depositor is a direct one, heightening the need for high liquidity and careful regulation of the institutions.

This has led to concentration on investment banking at a time when non-Islamic commercial banks are looking to increase their retail business in response to the lower margins created by intense competition for business clients. The versafixed interest rate, allows tility of Islamic banks in the borrower influence on changing market conditions the process of establishing has consequently been the cost of borrowing. The thrown into the spotlight, careful allocation of loans to while they remain detertherefore certain to see business has also encour- mined to retain the depositor mergers of Islamic banks, as aged the growth of large cli- base they have so far built

In many cases the Islamic banks, with large client bases, appear best prepared for a growth in retail banking, though they have yet to

develop broadly in that area.

"We are depending on small savers. This is an advantage," said Gamal Shaaban, general manager of the Faisal Islamic Bank of Egypt (Fibe), which has 400,000 individual accounts in Egypt and is seeking to open branches abroad, "Our strength lies in doing business in accordance with the Islamic sharia. But if at the end of the year I tell depositors that I didn't make a

elsewhere." Mergers are widely discussed in Islamic banking circles, as a means of spreading risk to allow the banks to develop the retail side which their client base demands but which the banks largely fail to meet. plicated by the inconsistency

Net income from operations

Gains on disposal of investment securities Other income and expenses, net

Total liabilities and shareholders' equity

Contra accounts

OTHER INCOME Income from trading securities

profit for them, they will go

South Asia 14% G.C.C. 18% Europe/US 7%

Fibe has a mere 200 car of regulations governing the loans outstanding, and does banks. While in Egypt all not even consider offering

executive officer, stressed

the strategic nature of the

ability to manage and

increase funds under

management as the most

important element of the

Investcorp, by contrast,

owned commercial banking

tie-up.

sion.

mortgages. The opposite is true in much of the Gulf, where tries have control elsewhere. retail banking is an important aspect of the Islamic banking business. Even so, pressure for mergers has grown, in response to the over-reliance on oil wealth and the spate of bank mergers in Europe and the US in the past few years that have created megabanks.

But assessment of the industry's real health is com-

with other banks which are bound by global standards of banks fall within the regula-

the development of many is big enough for us to sur-

934,223

1,399

98,456

tory framework of the Central Bank of Egypt, minis-Research by Capital Intelligence. the Cyprus-based rating agency which curgaining more credibility. playing an important role in

Gulf countries, and is gaining wider acceptance on

international markets".

nature of their operations. Now, pressure is mounting for Islamic banks to accept the central banks' protective and regulatory role. Streamlined regulation of the Islamic banking industry is the likely outcome of the pressures on the industry. Islamic banks will face not only the need to develop ties

Historically, the banks asserted their independence from the non-Islamic institutions and regulators due to

the non-interest-based

practice, but also to develop more sophisticated areas of "In the coming period all the banks, not just the Islamic banks, will face problems," said the senior official rently rates nine Islamic of one Gulf bank. "To surbanks, concludes that vive we need to become big-"Islamic banking, despite its ger. It's not our problem shortcomings, is gradually alone. It's a problem for all small hanks. We have got investment and the market

vive in a changing global cli-

mate. But only if we become

#15**2**7 2,256,460 20,709 67,773 1,152,467 176,488 3,673,897

1,748,033 62,706 62,625

2,815,771

858,126

5,654 104,782

114,679

972,805

57,851,204

69,154,775

60,670,544

84,914,311

4,243

12,16

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RIYAD BANK

CONSOLIDATED STATEMENT OF INCOME FOR THE YEAR ENDED 31 DECEMBER 1998 (Saudi Riyals in Thousands)

2,434,208 25,887 46,942 1,384,969 203,385 4,095,391
1,000,001
2,053,780
2,033,760 88,282
645.284
70.569
1,904
97.848
203,501
3,161 <u>,</u> 168

Net income for the year 1,032,679 Earnings per share (SR) 12.91 CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 1998 (Saudi Riyals in Thousands)

1 1 1 The Cash and balances with Saudi Arabian Monetary Agency 1,619,705 1,624,366 Due from banks 14,565,263 353,571 11,986,813 Trading securities Loans and advances, net 21,426,224 16,798,460 investment securities, net 22,408,752 846,795 21,691,266 746.073 Other real estate 431,150 1,652,980 60,670,544 57,851,204 LIABILITIES Customer deposits Due to banks 13.194,032 13,863,139 Other liabilities 2,936,872 2,820,049 Total liabilities 52,914,879 50,301,218 SHAREHOLDERS' EQUITY Share capital 4.000.000 4,000,000 Statutory reserve 3,243,000 2,984,000 Other reserves 400,000 400,000 Retained earnings 165,986 Total shareholders' equity 7,549,986 7,755,665

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Turbulence begins to take its toll

Egypt, with a market capitalisation of \$27.5bn, remains at the forefront of inviting foreign investment

sian markets, though both

have seen steps taken to

remedy the traditionally low

levels of trade. Morocco.

with a market capitalisation

of \$15bn, has recently intro-

duced a system of block

trades in an effort to

increase the size of transac-

tions. Tunisia, with a mere

\$2.5hn market capitalisation.

remains constrained by a

Egypt. with a market capi-

talisation of \$27.5bn, remains

very much at the forefront of

opening the market to for-

eign investment, while also

introducing increasingly

stringent rules on companies

seeking a listing in the debt

market. Private companies

must now seek a rating

before issuing bonds if the

value of the issue exceeds

their capital. As it is, few

private companies have

come to market, and the gov-

ernment has only just

restarted its privatisation

programme after suspending

it for five months as the

Efforts to encourage the

private sector to issue shares

have been accelerated as

governments have empha-

sised the resilience of

regional markets in the face

The clearest example of

this is Tunisia, where the

government is offering tax

cuts to companies issuing

shares. Companies which list

a minimum of 30 per cent of

their capital on the Tunis

exchange will have their tax

liability reduced from 35 per

companies listed will receive

the same tax reduction if

they increase their listed

capital to a minimum of 30

As governments seek to

per cent.

market slipped lower.

of global turbulence.

Radical differences in of the Moroccan and Tuniliquidity, performance and practice have been reflected in regional market trends in the wake of the turbulence faced by emerging markets in the past year. This has had an impact on the growth of capital markets throughout the Middle East and North Africa.

Although there was an average 8.9 per cent fall in stock market value in 1998 in the leading markets of the region, some fell more than 40 per cent while others rose by more than 20 per cent.

At the heart of this diversity lay the varying degrees of exposure to foreign portfolio investment. The outflow of funds tested the resilience of the more exposed markets, in particular Egypt. The experience has had a significant impact on the rate of liberalisation in the short term, and on policy formulation in the long term, particularly with regard to the pace of privati-

Equally chastening bas been the impact on popular perceptions of stock markets in the wake of significant corrections. Selling the idea of a capital market in 1998 became as difficult as selling the shares. Consequently, privatisation business all but dried up, while mitial public offerings of important family-owned companies were

barely on the agenda. This pattern was experienced in the past year in Morocco, Egypt, Oman and Kuwait, and to a lesser extent in the UAE, and has cent to 20 per cent. The 39 been an important obstacle to the development of capital market institutions, and, in particular, investment and

A shortage of liquidity has hampered the development encourage listings, concern tary Exchange, the 13th larg-

Stock market size and performance in selected Arab countries

	Stat	Start	*
Bahrain	7.5	8,8	-8.2
Едурт	24.0	20.1	-21,0
Jordan	5.7	5.1	+0.3
Kuwait	28.5	19,5	-39.0
Lebanon	4.5	4.4	-22.0
Morocen	12.1	15.7	+20.3
Oman	8.7	6.5	-54.8
Saudi Arabia	58.8	40.4	-32.0
United Arab Emirates	21.0	24.0	+21.0

ing has become more exposed to share-price fluctuations. The paucity of available bank data mirrors a general paucity of information concerning regional stock markets.

Even the banks themselves don't know exactly what their exposure is against shares," said Mardig Haldijan of Moody's rating agency. "Assessing it is a difficult task. Even businesses have borrowed to invest in the stock market. A good chunk of the increase in personal lending relates to shares, and we have con-

'The outflow of funds had tested the resilience of exposed markets'

cerns about that." **Gulf** banks are attempting to assess the extent to which lending has been used to buy shares. In Qatar, Kuwait, UAE. Bahrain and Oman there has been an average 36 ner cent rise in the value of kets Law. personal loans as a proportion of bank assets since 1994, according to Moody's. Liquidity is also tightening due to low oil prices, and an upturn will depend largely

on Gulf governments further

diversifying their economies. The UAE, which has no stock exchange and is known for a lack of disclosure and insider trading, bas imposed demanding that loans be made only against tangible assets, while loans to companies should not exceed 50 per cent and to individuals 10 per cent of the share value. The Saudi Arabian Mone-

is mounting that bank lend- est exchange in the world with a capitalisation of \$45bn and comprising 74

listed companies, remains

closed to foreigners. Com-

pany secrecy and a lack of

adherence to exchange rules

would make investments there difficult even if the market were open Saudi Arabia, which in February saw share prices hit their lowest level for 27 months, has yet to license any investment banks or brokerage houses, leaving all aspects of capital markets business to asset-rich commercial banks, which face

> interests by acting as both lenders and investors. Gulf finance has in the meantime become the fuel firing the Egyptian engine. Gulf investors have taken significant stakes through private placements of shares in Egyptian private sector companies, and Egyptian investment banks have made great efforts to attract Gulf funds. Meanwhile, Egypt's regulatory Capital Market Authority has embarked on ongoing reforms, which will form the heart of a new Capital Mar-

the danger of conflicting

in 1998, investment banking was the main growth industry within the Egyptian financial sector, as brokerage and asset management suffered severe blows. With commercial banks expanding into investment

banking, the question being asked among the specialised houses is how they can best use their skills to accelerate private sector recourse to the capital markets. Vital to the new industry's success is the necessity to offer not only an alternative source of finance but also a more specialised advisory role than that offered by commercial

ISRAEL by Avi Machlis

Green light for privatisation

Despite a three-year economic slowdown that has affected income. Israel's former state-run banks are coping well

today. However, efforts to

the remaining shares have

none has made a serious

attempt to acquire control of

the banks. "Israel is essen-

tially a single market, and

there is not a lot of regional

Bank Leural

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Sep 30 1998

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branching out you can do."

explains one analyst.

so far failed.

biggest banks at the end of gest, receiving more than March, as an indication of \$800m, while reducing its how the financial sector is stake from 73 per cent in coping with a three-year eco- mid-1997 to 42.5 per cent nomic slowdown that shows

no signs of reversing. So far, say analysts, the banks have coped rather well, even though income has been hit. Regardless of the slowdown, investors expect the government to press ahead with privatisation and implement more reforms to boost competition in Israel's highly concentrated banking sector.

"Privatisation is clearly the area that would promote shareholder value," said Denise Vergot Holle, European bank analyst at Merrill Lynch in London, "It would be positive for the sector and ultimately the economy as well.

Israel's biggest banks were nationalised in 1983 after a share-inflation scandal threatened the sector's stability. Since 1996, the government of prime minister Benjamin Netanyahu has Aviv Stock Exchange. But revived the process of privatisation which had been stalled for several years.

in 1997, the state sold a 43 per cent controlling stake in Hapoalim, the country's largest bank, to a group of private investors headed by Ted Arison, the US-Israeli billionaire, for US\$1.37bn.

Israeli banks

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ಪ್ರಾಥಕ್ಷಣ ಕಿತ್ರಗಳ ಕೆಲಕಿಗೆದ

Provisions for desirable

Cetrs

Net profit

highly concentrated. Hapoalim and Leumi The government has gradtogether control about 65 per

Bank Hancelin

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cent of all banking assets, with the top three controlling about 80 per cent.

The big banks defend their position against critics who implication. There's a Investors are awaiting full ually sold smaller stakes in accuse them of operating a year results from Israel's Bank Leumi, the second big- cartel. "The industry is very concentrated, but it is also very competitive," insists Shimon Ravid, joint managing director of Hapoalim. "You cannot supply the level find an investor to acquire of services that we do in a small country like Israel with small banks. It's totally

contrary to world trends." Meanwhile, the govern-Rumours that smaller ment is trying to sell 35 to 53 banks may merge to chalper cent of Israel Discount lenge Hapoalim and Leumi's Bank, the third largest and dominance are unlikely to worst performer in recent materialise, since the regulayears. Two groups of investory authorities would probtors have applied, but bidably object. Consequently, ding will probably not begin the best chance for more competition is for regulators until national elections scheduled for May 17. The to open up specific areas of green light will be dependent upon who forms the next activity.

Last year, AlphaCard government. If the opposibecame the first credit card tion Labour party wins, it company to challenge the may slow down the privatibig banks' credit card duop-Such a decision could sour oly. AlphaCard's new services and competitive rates are taking a bite out of the the appetite of foreign investors for Israeli bank shares. fee income for the big banks. Attractive price book valuawhich hope an increase in tions of less than one times 1999 estimates have made the credit card market's volthe shares popular with forume will eventually offset lost income. eign investors on the Tel

While privatisation has not yet fostered competition. it has increased pressure on the banks to create shareholder value, it has also sparked a debate over capital adequacy ratios.

"Naturally, shareholder The banking sector is also value has now become a major yardstick to judge the bank, while before, we were measuring ourselves and

Sep 30 1997

341

201

84,890

4.893

Israel Discount Bank

9 ratis ended

Sep 30 1996

406

90,500

mostly on total profit instead of profit per share," says Mr. Ravid. "This has a certain. defined dividend policy, and

a little more tier 2 on account of tier 1." The tier 1 ratio has fallen from about 10.4 per cent in Hapoalim and Leumi at the end of 1997, to 7.7 per cent in Hapoalim and 8.5 per cent in

the time is right for such "We believe the risks are increasing in the Israeli may ket." says Andrew Commine ham, vice-president at the Cyprus office of Mondo's Investors Service. "We think the banks should be trying to show stronger capital

Leumi at the end of the third

quarter last year. But credit

analysts question whether

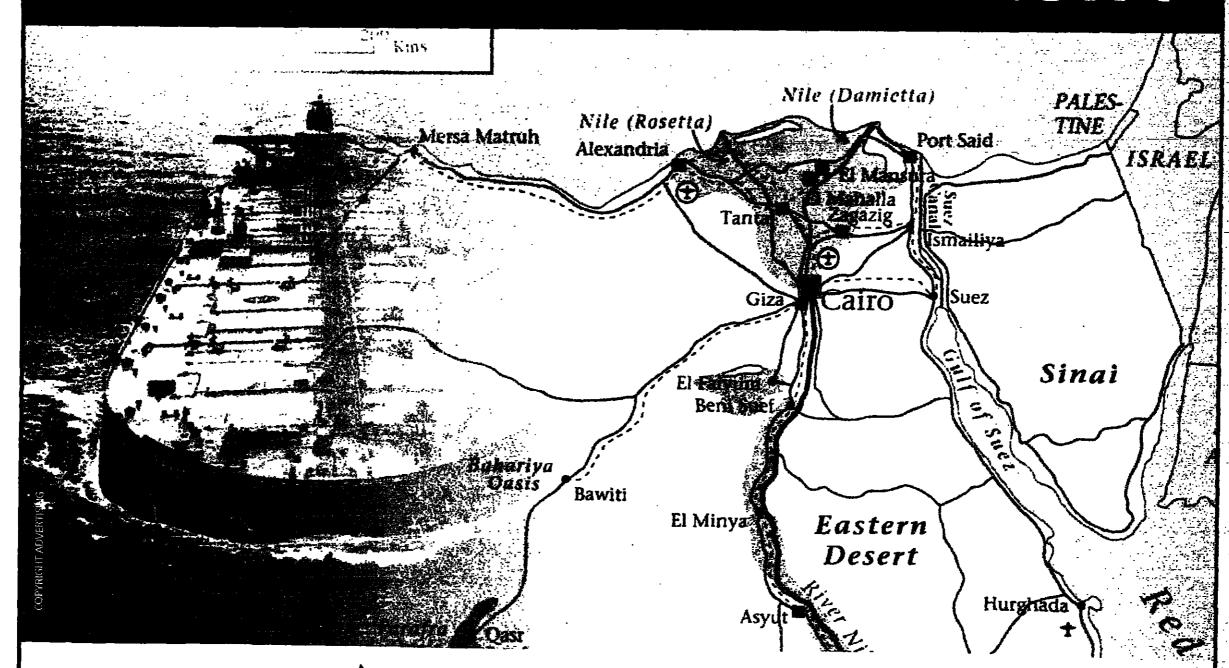
ratios, not leaner ones." For example, Mr Cumming ham says a 15 per cent dévaluation of the shekel against the dollar during the second half of 1998 has exposed the banks' Achilles beel: foreign exchange loans account for about 38 per cent of all bank lending, totalling \$20.8bu at the end of 1998.

"There is no way that all this lending is being made to people who have forex sources," he said. "As long as there is no (further) devaluation, they are fine. But there is a concern."

Indeed, the Bank of Israel expressed this concern when it raised capital adequacy requirements for commercial banks from 8 per cent to 9 per cent earlier this month. Equity analysts, however, downplay the dangers. "So far, the devaluation has made almost no impact on the foreign currency positions of the banks," says Ms. Vergot Halle of Merrill Lynch. "The construction sector, which borrowed heavily in forex, is still vulnerable. But the devaluation was less than 15 per cent, so if it stops here it is manage ahle."

Whether the economic slowdown will be manageable, if it continues, through 1999 remains to be seen. If it does, the banks may be pressed to carry out more vigorous cost-cutting pro-

THE INVESTMENT CHANNEL TO EGYPT



CHC Commercial International Investment Company

hen the Suez Canal forged a new path through the continent, it revolutionised trade in Egypt. Egypt now stands poised for a new revolution, a revolution in investment, and the world is turning to investigate. Of all the emerging markets, Egypt stands out in its success to attract international investors. Investors have seen the Egyptian Government's solid commitment to its reform program, the successful progress in the privatisation of promising state-owned firms, and the continued liberalisation of trade. And, they are impressed. Investment in Egypt is now flourishing and is set to take off to higher levels. Commercial International Bank (CIB), Egypt's leading private sector bank recognised the opportunity of creating a diversified financial group capable of assuming the lead role in the provision of a wide spectrum of quality, professional investment banking services, and established Commercial International Investment Company (CIIC) in 1994. CIIC has quickly risen to become one of the most respected banking institutions in Egypt, with an integrated network of brokerage and asset management affiliates. Offering a comprehensive range of corporate finance services to public and private sector enterprises, CIIC arranges both debt and equities issues, placement and underwriting services and financial advisory services of all kinds, including mergers and acquisitions. Firmly dedicated to the enhancement of the financial sector in Egypt, CIIC is pioneering new channels for investing in Egypt.

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Richard

BIRMINGH IST

REREIN

Old Master's father in the spotlight

Vallisation

The name has been made famous by his daughter, Artemesia Gentileschi. Now it is Orazio's turn, writes Susan Moore

It is a peculiarly late-20th century father accorded his first monoquirk of fate that has rendered Orazio Gentileschi less famous than his daughter. Artemesia Gentileschi has the distinction of being one of the most gifted of successful female Old Master painters. Moreover, she suffered the gross misfortune of being raped at the age of 17 by Agostino Tassi, her father's collaborator and family friend who had been entrusted to instruct her in the art of perspective.

The suit brought by her outraged father and the subsequent sordid trial of 1612, in which Artemesia's ing in his abbreviated reign one honesty was tested by of the great art collections of thumbscrew, ensured her Europe. notoriety and public humiliation.

That she went on to specialise in a biblical and classical repertoire of victimised Susannas and Lucretias and vengeful, virago Judiths and Jaels, gorily - and unusually - depicted at the moment when they hack through necks or hammer tent pegs into temples, only enhanced her proto-feminist

Since the beginning of her critical re-evaluation during the 1970s, Artemesia has been the subject of various studies, a monograph, even a novel and a king preferred the more mascufilm. Only now is her far more

graphic exhibition, and even this splendid, small-scale show of mostly large-scale paintings at the National Gallery in London. which travels on to Bilbao and Madrid, focuses on the last years of his life at the court of Charles I.

One can argue that, if not for another quirk of fate. Orazio Gentileschi would be a name as familiar to the British public as Rubens, Inigo Jones and Van Dyck. Charles I. almost alone among British monarchs, was a passionate and discerning collector and patron of the arts, amass-

He lured Gentileschi to his court in 1626. The Italian's art was ideally suited to the Stuart aesthetic: he had been one of Caravaggio's first disciples in Rome, drawing from the work of the 1590s, rather than his later. darker and more dramatic pictures, to produce an elegant, restrained and poetical kind of Caravaggism which, from the first, gloried in rich colours and a court of the queen. virtuoso treatment of textiles and textures that has rarely been matched.

It seemed, however, that the line allegorical art of Rubens. accomplished history-painter and Gentileschi - and his paint-



Biblical cast clothed in sumptuous contemporary dress for the sober Spanish Court: Orazio Gentileschi's later version of 'Moses

Henrietta Maria had been had begun for Anne of Denmark. ensemble. For this riverside house she commissioned from Gentileschi

vases in all, its centrepiece an allegory of Peace reigning over granted Greenwich Park and the Arts) and gathered all his Palace and set about completing available history paintings in the Palladian villa Inigo Jones what must have been a striking

Within a decade or so, these interiors were dismantled: the

ings - gravitated towards the the Great Hall ceiling (nine can- ceiling canvases (now in Marl- king's execution in 1649. borough House) cut down and beavily re-painted. His ceiling for York House was similarly transferred to Buckingham House and probably destroyed in the 18th century. Everything else was dispersed during the Commonwealth sales which followed the Palace - and not one has found

It is hardly surprising that Orazio Gentileschi is all but he spent the last 12 years of his life; only two paintings re-entered the royal collection - both on

its way into the national collection at Trafalgar Square, in spite of the National Gallery's efforts to secure the vast "The Finding of Moses" in 1995, and art historian Kenneth Clark having been offered the David Slaying Goliath" now in the National Gallery of Ireland.

Both pictures take a brief bow now, the coolly luminous "Moses" re-united with the "Lot and his Daughters" and "Joseph and Potiphar's Wife" from the Queen's House, and shown for the first time alongside the later version of "Moses" painted as a gift to curry favour with Philip

The comparison of the two "Moses" pictures, both recently cleaned, is instructive, and finds Gentileschi improving his composition principally by sorting out less than felicitous arrangements of pincer arms and tangled feet, and dressing the barely clad maidservant now that she was off to the sober Spanish court. It is perhaps more interesting, however, to note him dressing some of his biblical cast of characters in sumptuous contemporary dress, and placing those in the English picture in a riverscape remarkably reminiscent of the Thames.

At his best, Gentileschi reveals himself a ravishing painter, but also as something more than a consummate master of extravagant costume. Even when working on a vast scale for altarpieces and history paintings he could produce images of rare delicacy. While this gathering of 12 works, including the exquisite small oil on copper from Burghley and Van Dyck's black chalk portrait of the artist, helps us to re-evaluate Gentileschi in England, his technical mastery is perhaps more apparent else-

23. Then in Bilibao (June 7 to September 5). A reduced version of the loan here from Hampton Court show goes on display in Madrid

BALLET IN LONDON SPRING LOADED

Three cheers for Richard Alston

It is the time of year when New Dance shows signs of spring fever, and the Spring Loaded festivities are now under way in London. A varied selection of participants, some splendid, some rather less so, will strut their stuff over the next few weeks. None, I think, will show the cool assurance that gives Richard Alston's work its particular savour. At the Queen Elizabeth Hall last week, his dancers proved a finely contrasted ensemble, excellently well seen in a triple bill of work made over the past five years.

The evening begins with the Movements from Petrushka which Alston first staged at the Aldeburgh Festival in 1994. I admired it then, and admire it still. The score is Stravinsky's devilish-difficult piano suite from the ballet, played at the QEH with idiomatic bravura by Richard Casey, who deserved every cheer he got. The piano is centre-stage. The dance happens round it. Three men, three women in basic black and white (yet oddly suggestive of Russian peasant dress, Noces-fashion) are still the Butter Week revellers. sprightly, jokey. Petrushka is now an abstraction of imprisoned aspirations (but that is what Fokine's Petrushka was, too) and the dance still bangs and rails

power - which Tudor has - and a mute anguish that permeates every move in his expressive reading. The piece is more than a gloss; rather, like Alston's early version of Le Sacre du printemps. does it show how an honoured masterniece may benefit from the bright gaze of a fresh choreographic eye. The evening ends with Alston's

50th birthday present to himself and us, the Liebesliederwaltzer on which I reported last October. At the programme's heart is a new work, Slow airs almost all of them, which, despite its oh-so-quaint title, is a grandly focused demonstration of Alston's gifts. The score is Mozart's six adagios and fugues for string trio (K.404) - a work inspired by J.S. Bach - in which unlikely source Alston has discerned dance music whose secrets he reveals to us. Played live, and admirably so, lit with imaginative wit by Charles Balfour, its two men and four girls move through the music. borne on its waves, dipping into its ideas, gazing at its motions in dance that is both contemplative and revelatory.

It shows Alston at his very best, allusive, absolutely secure. There are chains of duets and solos, linked and dissolving sequences for the four girls. contrasts of dynamics and identity, hints of feeling, and, above all, the serenity that echoes Mozart's formal movement that stresses muscular



Showing Alston at his best: Martin Lawrence and Christopher Tudor Alestan Martin

architecture. I thought it gripping, loving especially the women's quartet when they step into a pool of light and movement, then quit it. their presence still ringing through the dance like ripples on water's surface as they leave the light. only to return again and take up the music's bidding. The dancing was perfectly tuned, and I greatly liked the vivid presence of Samantha Smith, whose every action is pungent with energy.

Slow Airs is Alston at his very best, and that is something to treasure. (It should be filmed. Now). It is, be it gratefully noted. a work commissioned by the Grand Theatre, Blackpool, and the musical performance was made possible by funding from the Hattori Foundation, Hurrals for them both. And for Richard

Clement Crisp

OPERA

MUSIC IN LONDON THE PHILHARMONIA

Singer takes up the baton

What a varied life our orchestras rang out for "Vesti la giubba" was hard to reconcile the edgy lead. One night they have their and there might have been more and impulsive Chung with the heads down for a programme of for the other arias, if he had not cool and clinical Dohnanyi. demanding 20th-century music divided his energy by choosing to for an up-and-coming young tenor with attitude.

The gala concert at the Royal Festival Hall last Thursday must Olympics. Maybe Cura has more rank as a once-in-a-lifetime expe-talents than he lets on. rience for most of the audience and the Philharmonia players are probably hoping it was for them too. José Cura, superstar tenor elect of the younger generation, had London's number two orchestra at his beck and call. and there was no escape.

Heaven forbid that anybody suggest the super-tenor league is the teensiest bit competitive, but even Placido Domingo has not tried his hand at an evening like this. In his operatic one-man show Cura was singer, conductor and compère, and at the end one would not have been surprised if he had leapt into the audience and been ringleader of the

applause as well. Unfortunately, wherever the singer took his conducting lessons, it was not at the school of Toscapini the speed-merchant. Every one of the orchestral extracts staggered along like a video in slow-motion. At one voint in the *Pagliacci* Intermezzo Cura seemed to hit the freeze-

frame button by mistake. As a singer he remains hugely promising, though the voice still needs to acquire more weight in the middle range. Some cheers

chronised swimming at the next

This peculiar evening seemed than the heart.

The superstar tenor elect had London's number two

orchestra at his beck and call, and there

was no escape

doubly bizarre coming in the middle of the Philharmonia's Mahler and Vienna series. No. area of the repertoire is more demanding and no conductor more unyielding in his seriousness about it than Christoph von Dohnanyi, the Philharmonia's principal conductor.

The first of the week's two concerts in the series offered high technical standards without being very involving. Kyung-Wha Chung, absent for too long from the London musical scene, returned to give a performance of much of her former spirit, but it

Somehow Dohnanyi's recent and the next they are gritting conduct while he was singing, spell in London had led one to their teeth when they are asked Standing with his back to the expect that any encounter with to be the personal backing group orchestra. flapping his arms Schubert would be heavy and slowly up and down, he looked as didactic. So it was a pleasant surif he was practising for the syn- prise to find him getting the music to dance lightly on its feet. But the symphony still did not sing, engaging the mind rather

In the second of the two Mahler and Vienna concerts the single work on the programme was Mahler's Ninth Symphony. This did not sing either but from the opening bars the performance set out with a greater sense of purpose than the Berg and Schubert promised previously.

Conductors as eminent as Solti and Abbado have passed through the awesomely great first movement of this symphony as though they had nothing to say about it. but Dohnanyi rigorously cuts every phrase into the shape he wants. What he does not do is mould it with any expressive feeling, so there was no postalgia, no affection, not even much grief at the end. There was however a real seriousness of intent. And after Cura's efforts, that was enough to provoke a smile of

Richard Fairman

Cura gala concert sponsored by Rosenblatt solicitors; first Mahler Berg's Violin Concerto with and Vienna concert sponsored by Conde Nast Publications Ltd.

INTERNATIONAL

against fate (Fokine yet again.)

As danced by the tremendous

Christopher Tudor, it is

Arts • Guide

N. 191.44

AMSTERDAM

OPERA Netherlands Opera, Het Muziektheate Tel: 31-20-551 8911 Die Zauberflöte: by Mozart. Conducted by Hartmut Haenchen in a revival of Pierre Audi's staging co-directed by Saskia Boddeke, Mar 18, 20

BERLIN EXHIBITION Neue Nationalgalerie Tel: 49-30-2660 Max Emst (1891-1976): retrospective of the German Surrealist; to May 30, then transferring to Munich

OPERA Deutsche Oper Tel: 49-30-34384-01 Tosca: by Puccini. Conducted by Jacques Delacôte in a staging by Boleslaw Barlog; Mar 16

BIRMINGHAM CONCERT Symphony Hall

Control of the Contro

Tel: 44-121-212 3333 London Sinfonietta: Higglety Pigglety Pop! and Where the Wild Things Are, conducted by their composer Oliver Knussen; Mar 16

BOLOGNA OPERA Teatro Communale Tel: 39-51-529999 La Cena delle Beffe: by Giordano. Conducted by Bruno Bartoletti in a revival of Liliana Cavani's staging, first seen in Zurich four years ago. The cast is led by Daniela Dessi and Alberto Cupido; Mar 16, 18, 20

CHICAGO CONCERTS Orchestra Hall Tel: 1-312-294-3000 www.chicagosymphony.org Chicago Symphony Orchestra: conducted by Pierre Boulez in works by Stravinsky, Debussy and Berlioz, with harp soloist Sarah Bullen; Mar 18, 20

DRESDEN **OPERA** Semper Oper Tel: 49-351-48420 Ariadne auf Naxos: by R. Strauss. Conducted by Colin Davis in a new staging by Marco Arturo Marelli. Cast includes Susan Anthony and Jon Villars;

LONDON CONCERTS

Mar 17, 19

Queen Elizabeth Hall Tel: 44-171-960 4242 London Mozart Players: conducted by Matthias Barnert in a programme of works by Mozart, with tenor Mark Tucker, Mar 18 London Sinfonietta: Higglety

> Royal Festival Hall Tel: 44-171-960 4242 BBC Concert Orchestra: conducted by Barry Wordsworth in works by Rossini, Handel, Sibelius and Rimsky-Korsakov, with violin soloist Tasmin Little;

Pigglety Pop! and Where the

Wild Things Are, conducted by

their composer Oliver Knussen;

Mar 16 Philharmonia Orchestra: conducted by Benjamin Zander in a selection of waltzes by J. Strauss, and Mahler's Symphony No. 5: Mar 18

EXHIBITION Tate Gallery Tel: 44-171-887 8000 Jackson Pollock: arriving in Landon from New York, this major retrospective of the Abstract Expressionist comprises around 80 paintings and drawings drawn from major public and private collections worldwide; to Jun 6

FESTIVAL London Handel Festival Tel: 44-181-336 0990 London Handel Festival: highlights include a staging of Handel's opera Lotario at the Britten Theatre, with the London Handel Orchestra conducted by Denys Darlow/Paul Nicholson and soloists from the Royal College of Music (Mar 23-25); concerts at St. George's Chapel, Windsor Castle and St. George's Church, Hanover Square; to Apr

London Coliseum Tel: 44-171-632 8300 Mefistofele: by Boito. Conducted by Oliver von Dohnányi in a new staging by lan Judge; Mar 18 Parsifal: by Wagner. Conducted by Mark Elder in a new staging by Nikolaus Lehnhoff, with sets by Raimund Bauer and costumes by Andrea Schmidt-Futterer. Cast includes Kim Begley and Jonathan Summers; Mar 16

English National Opera,

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Bruckner, Mar 17 Bavarian Radio Symphony Orchestra: conducted by Lorin

Maazel in works by Mozart and Bruckner, with piano soloist Murray Perahla; Mar 20 Stuttgart Radio Symphony Orchestra: conducted by Yutaka Sado in works by Gershwin, Chopin and Prokofiev. With piano soloist Ivo Pogorelich; Mar 18

OPERA

Bayerische Staatsoper Tel: 49-89-2185 1920 www.staatstheater.bayem.de Katya Kabanova: by Janácek. Conducted by Paul Daniel in a staging by David Pountney, with sets by Stefanos Lazaridis and costumes by Marie Jeanne Lecca: Mar 17

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Tel: 1-212-875 5030 www.lincolncenter.org New York Philharmonic: conducted by Paavo Järvi in works by Paul Creston, Bartók and J. Brahms: Mar 16 New York Philharmonic: conducted by Yuri Temirkanov in works by Shchedrin and Stravinsky, with violin soloist Hilary Hahn; Mar 18, 19, 20

Metropolitan Opera, Lincoln Center

Tel: 1-212-362 6000 www.metopera.org The Queen of Spades; by Tchaikovsky. Conducted by Valery Gergiev in a revival of Elijah Moshinsky's staging, designed by Mark Thompson. The cast is led by Plácido Domingo (replaced by Yuri Marusin on Apr 3), Galina Gorchakova and Olga Borodina; Mar 18

New York City Opera, New York State Theater Tel: 1-212-870 5570 www.nvcopera.com

 Lizzie Borden: by Jack Beeson, New production conducted by George Manahan in a staging by Rhoda Levine, with Phyllis Pancella in the title role; Mar 18 Madama Butterfly: by Puccini. Conducted by Guido Johannes

Rumstadt in a staging by Mark Lamos first seen in November, with sets by Michael Yeargan and costumes by Constance Hoffman; Mar 17, 20 **PARIS**

OPERA Opéra National de Paris, Opéra Tel: 33-1-4473 1300 www.opera-de-paris.fr The Magic Flute: by Mozart. Conducted by Friedemann Layer in a staging by Robert Wilson; Mar 16, 17, 20

Opéra National de Paris, Palais Gamier Tel: 33-1-43439696 www.opera-de-paris.fr La Clemenza di Tito: by Mozart. Conducted by Ivor Bolton in a staging by Willy Decker with designs by John MacFarlane. Cast includes Theo van der Walt and Christine Goerke: Mar 18

SAN FRANCISCO CONCERTS Davies Symphony Hall Tel: 1~415-864 6000

www.sfsymphony.org San Francisco Symphony Orchestra: conducted by Herbert Blomstedt in works by Berwald

and Brahms: Mar 18, 19, 20

TOKYO CONCERTS Suntory Hall Tel: 81-3-3584 9999

 Vienna Philharmonic Orchestra: conducted by Riccardo Muti in works by Schumann and Shostakovich: Mar 16 Vienna Philharmonic

Orchestra: conducted by Riccardo Muti in works by Mozart: Mar 17

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At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

1.

RET

PETER MARTIN

Doomed marriages

Bank mergers are no substitute for controlling costs, improving services and innovating technology

There are many bad reasons for mergers: personal vanity, fear, strategic misjudgment, belief in non-existent synergies, a search for

greener grass. Most mergers are afflicted by at least one of these. But the three-way battle in French banking is perhaps unique in suffering from all of them.

The intended merger between Société Générale and Paribas was bad enough, though no worse than most such defensive proposals. But it is the hostile overbid from Banque Nationale de Paris - for both the other two - that takes the transaction into the realm of the truly disastrous.

Only the protagonists can be sure of their own personal motives. But they undoubtedly include the right to be France's indeed, on some measures,

the world's - top banker. The other vices to which mergers are prone are clearly visible. Take fear, for example. SocGen is scared of the threat from investment banking to its core lending business. Paribas is scared that - like other European investment banks - it lacks the scale and skills to compete with American rivals. BNP is scared that it will be dwarfed by the

merger of the other two. All three feel threatened by the government's lavish refinancing of Crédit Lyonnais, which has kept alive a competitor that in any other sector of industry would surely have perished from self-inflicted wounds.

And all feel scared of the double threat to the prospects of all European banks: from the continent-wide restructuring ushered in by the euro; and from the wider transformation of banking brought about by

A look ahead: healthcare in

Nobel prize-winning chemist

recently predicted that if "this

was the century of physics and

chemistry... it is clear that the next cen-

tury will be the century of biology." At

the heart of this new century of science

will be the new genetic information

scientists are just beginning to under-

stand - information that will transform

This is the compelling case for basic

science of a very high order. The con-

ventional wisdom has always been that

we in Britain are very good at this kind

of "pure" science, but rather lacklustre

when it comes to applying the results.

Our industry's experience contradicts

this supposition. The evolution of medi-

cine in this century coincided with the

evolution of the pharmaceutical in-

dustry in Britain, the bringing together

of research and theory with man-

ufacturing and the ability to meet

demand. This coupling of new scientific

discovery with the ability to make it

available will continue to propel the

evolution from the old way of simply

managing pain, to ameliorating disease,

to, someday soon, preventing disease

future into tangible results, we need a

world-leading scientific infrastructure,

investment in basic research initiatives,

a pool of world class scientists, and an

education system which encourages

students to enter the sciences and

gives them the encouragement and

In short, a steady stream of strong

and fundamental research is needed

to underpin a constant stream of inno-

facilities to reach their potential.

To turn this optimistic view of the

in the first place.

our lives in the century to come.

the "Century of Biology"

By Dr. David McGibney

deregulation and technology. All three are pinning their hopes on synergies, either between investment banking and commercial banking, or between two jointly owned but unmerged national banking chains.

Yet previous experience shows that the only effect produced when a commercial bank acquires an investment bank is negative. And the only guaranteed way of generating cost synergies in commercial banking, as American examples show, is by ruthless elimination of overlapping jobs – an

approach rejected by BNP. At the heart of much of what passes for strategy among European banks is a belief that anything is better than their current activities. In the past two decades they have searched for margin anywhere but in their core business, lurching from industrial holdings, to insurance, to investment banking, to geographical

expansion, and now to giant

So it is unfair to blame the Paris trio for their actions. when they are merely pursuing the same approach as all their peers. Instead, step back from watching this roller-coaster ride to disaster, and ask what a rational approach to strategy would be for European banks. If it is not already too late, here are some more sensible principles:

 Customers. When shown the assembled yachts of the turn-of-the-century Wall Street bankers, a legendary innocent asked: "Where are the customers' vachts?" In considering most European banking mergers, a similarly simple-minded question is: where are the customers' synergies? It is hard to detect them.

If banks were genuinely focused on offering their customers, small or large, better services, they would not be contemplating mergers aimed so obviously at eliminating competition. Similarly, most customers could reel off a host of



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vation, producing medicines that allow

people to lead active and productive

lives while suffering from conditions

that once would have left them as in-

valids, or worse, dead. And the pharma-

ceuticals of the next century are going

to move beyond merely keeping people

alive or relieving pain to actually un-

locking the very mystery of what

causes disease. The decoding of the

human genome is no longer in the

realm of science fiction. We are already

using molecular genetics to produce

vaccines and drugs such as human

insulin. We are also using cloned hu-

man proteins as targets for new drug

discovery. The human genome project

offers challenges and opportunities

beyond our imagination. It is here that

we find the most compelling case for

a strong and vibrant future for the

pharmaceutical industry.

from true internet banking to cheap cross-border money revitalised lending products - which banks are too busy nondering strategy to

implement. Costs. European banks have lost control over their costs. If this is not the case, why are they searching for mergers to deliver the cost

savings that determined internal actions should provide? To find a role mode close at hand, Europe's bankers need look no further than Stockholm, where Handelsbanken is committed to remaining a leader in low-cost banking. It is also one of Europe's most consistently profitable banks.

 Innovation. Successful businesses continuously innovate in technology, service and internal processes. Banking has undertaken some of these initiatives, but relatively few compared with other service Deutsche Bank's

determination to launch a new bank in France illustrates a commitment to geographical expansion through innovation - a refreshing contrast to its Ill-judged acquisition of Bankers Trust. The new banking services offered by UK supermarkets and insurers illustrate the way that standard banking products can be unbundled to meet different customer needs. And US investment banks have consistently provided innovation in corporate finance services that European rivals cannot

It is probably too late to stop European bankers' headlong rush towards defensive mergers. The interaction between persona self-aggrandisement and the urge to preserve national champions is powerful enough to overcome any market misgivings.

But as they rush to merge let Europe's bankers at least try to build their swollen institutions around customers, costs and innovation. Otherwise, compared with transactions that lie ahead. the tragi-comedy now under way in Paris will come to seem a model of rationality

peter.martin@fl.com

LETTERS TO THE EDITOR

Japanese make life easy for visitors | Why the ERM

helpline, all in English

Such facilities do not exist

for any non-English speaker

From Mr Philip Olden, Sir, Paul Ahrahams' comments on the ability of the Japanese to speak English "At a loss for words",

March 12) displays a typically critical and parochial view of an English speaker living outside his native country, whereby anything different is wrong, an attitude symptomatic of why so many English speakers find difficulties operating in "foreign" markets.

As a native English speaker in Japan with a less than basic competence in Japanese, I can read street signs in Roman alphabet; I receive a daily morning and evening newspaper, and bilingual daily NHK news on television, and read a telephone directory and call

in London, and are more extensive than any English facilities in Continental Europe. The use of English in Japan as an international lingua franca for business as well as making life easier for foreign residents and visitors is exceptional.

The curious English which is sometimes used in Japan for advertising is often effective, and communicates a nuance generally understood by the consumer. Hitachi's "Today, the future" is just as meaningful, effective and relevant to the brand and to the consumer as "Vorsprung durch Technik" has been to Audi in their very successful advertising in English-speakdirectory enquiries or a local ing markets. Pocari Sweat is Shibuya-ku, Tokyo, Japan

no more peculiar as a brand name to an English speaker than Irish Mist to a German. Japan's economic woes, most of which are entirely domestic in nature and cause, have little to do with the population's ability in English. Perhaps a higher

appreciation of how relatively well the Japanese consumer can understand English, or a better cultural understanding by English speakers in international markets such as Japan would help English-speaking companies to penetrate the second largest market in the world, an achievement most British companies in particular have failed to attain.

Philip Olden, 3-16-3 Higashi

Danes may pay high price for duty-free stand

From Gert Mortensen. Sir, The European Union's 15 heads of government will most probably decide the fate of duty-free in Europe in Berlin on March 24-25. Only Denmark's prime minister, Poul Nyrup Rasmussen, is actively opposing a two and a half year extension. His position is unenviable.

Marianne Jelved, Denmark's economy minister, refuses to yield, not least because she sees a policy of "no surrender" as a vote winner for her tiny party. June. However, Mr Rasmussen must seriously consider

From Mr Paul de Weerd.

(March 5).

Sir. I should like to clarify

a couple of points in your

article "Islands are urged to

combat money laundering"

The Legislative Council of

the Turks & Caicos Islands

passed the Company Manag-

ers Licensing Ordinance in

on this issue really serves with positive effects in the the long-term interests of his country, the EU project and Europe's workers.

An extension is of enormous importance to the the ferry industry, which is the major employer in the south of Denmark. An extension will save thousands of jobs across Europe. It will prove that the EU's leaders can act positively on employment, lending much-needed credibility to the EU employment pact due to be signed in

An extension will be welmust seriously consider comed by the public, who whether Denmark's isolation want duty-free to continue,

commencement date, which

is a formality. Also, "13,000

companies and banks"

should read "13,000 compa-

nies and eight banks". We do

not licence private banks.

June elections for the European Parliament, By contrast, Denmark's veto of an extension would not be appreciated by Messrs Blair, Schröder and Jospin. One can imagine their response when Mr Rasmussen next needs a favour at the EU negotiating table. The cost to Danish interests and to

Danish taxpayers could be

Gert Mortensen. Rodby Kommune, Fruegade 7. 4970 Rodby.

very high.

Clarifying Turks & Caicos Islands legislation

and insurance companies. Paul de Weerd. superintendent. Financial Services Commission,

story ended happily for UK

From Jiri Jonas, Sir, Martin Wolf compares the experience of the UK after the release of sterling from the exchange rate mechanism in 1992 and that of Brazil after the floating of the Real in 1999 ("Unreal remedy", March 10). He suggests that the UK story might have had a different ending had the International Monetary Fund been involved with its "orthodox" interest rates high

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prescription. However, one of the reasons the UK's story had a happy ending was exactly because it did not need to resort to the IMF programme, as it did not face external financing constraints similar to those Brazil faces now. Nor did it have to roll over a large amount of maturing short-term domestic debt. I doubt the Brazilians could sell investors Treasury bills yielding 10 per cent. (Brazil had difficulties selling them with an

interest rate of 39 per cent.) Mr Wolf also suggests that in justifying its recommendation to increase interest rates, the IMF would look at the poor inflationary history of the UK. The UK inflation history is poor by advanced economies' standards. But he may wish to compare how much price levels have increased in the past 20-30 years in the UK and Brazil. I am not sure his pocket calculator would be powerful enough to do the calculation

in the latter case. Finally, I would suggest that Mr Wolf checks with the UK authorities what the IMF did say about the UK monetary policy during the Article IV consultation after the exit from the exchange rate mechanism. He may be genuinely surprised.

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The staff of the FSC, Turks & Caicos Islands

January 1999. The only item including the companies reg-

outstanding to complete the istry, is 12, not seven. The

legislation is the setting of a FSC also licences trustees

PERSONAL VIEW LAURENCE MARTIN

Star Wars: the sequel

The US is again interested in missile shields. But if it wants to avoid another nuclear arms race, it should consult widely before developing these defences

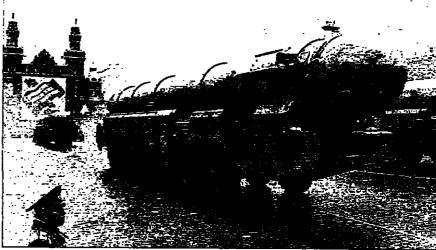
hina's fury at the prospect of Taiwan sheltering under an Americandesigned missile shield may be merely an early round in a radical shake-up of the cold war's nuclear balance. In the later decades of the cold war, the prospect of a nuclear arms race was averted by the Soviet-American Anti-Ballistic Missile Treaty, which severely limited the defence of homelands and left stability to rest on mutual vulnerability. It was an uncomfortable feeling, but fortunately the nuclear powers derived the right conclusion from it: always behave with great caution towards each other.

Yet the temptation to make oneself less vulnerable can be irresistible, particularly when technology promises to deliver impregnable defences. It was that promise which led the Reagan administration to pursue its "Star Wars" Strategic Defence Ini-

tiative so expensively. Today, America is going through another episode of interest in missile shields. US fears now, a decade after the end of the cold war, centre on the threat of weapons of mass destruction coming into the hands of "rogue" regimes. Last July, a US government panel chaired by Donald Rumsfeld, a former defence secretary, concluded that the success of such regimes in concealing their acquisitions of imported offthe-shelf technology made it impossible for US intelligence services to give much advance warning of when rogues were about to get better weapons. The following month this prediction was vindicated by the provocative North Korean test firing

The US joint chiefs of staff are considering the odds that such a missile could land a small and inaccurate payload on the US.

At the same time. US army and navy programmes are has yet to work properly.



We must be willing to invest in the new benefit - a reduction

By 2025, a third or more of populations in the developed world will be over 60. These people will be much better informed about healthcare options than historically has been the case, and the demand for quality healthcare will increase. In the years ahead, we may see drugs that treat frailty and prevent falls in the elderly, mend broken bones quickly, and cause wounds to heal overnight. By continually reducing the disability rates in the elderly population, such treatments have the potential to lower healthcare costs. These are the kind of life-saving and life-enhancing products that will be in demand as we move into the future. Whether or not we can meet this demand will depend largely on the policies of the countries where these innovations are

taking place. The United States and the UK are currently the preferred sites for healthceived willingness and ability to support innovation. This could be in danger, however, if our attempts at healthcare reform continue to focus on cutting spending by reducing the cost of healthcare or by restricting the drugs budget, rather than by trying to lower the cost of disease. At present, the UK is lagging well behind all of its trading partners, both in terms of the percentage of GDP spent on healthcare, and in the private funding of healthcare. We would like to see legislators engage

care investment, because of their per-

A world of ideas on public policy.

technologies in order to reap their ultimate in the cost of disease

with our industry to confront these issues and "think the unthinkable" about healthcare. Given our proud history of healthcare discovery, and our promising future of further innovation, we must find imaginative ways to pay for quality healthcare for all. It certainly cannot be by the publicly funded monopoly we have at present. Here, as in America, we must be willing to invest in the new technologies in order to reap their ultimate benefit - a reduction in the cost of disease to our economies and our societies.

Dr. David McGibney is Senior Vice-President, Medicinal Research and Development, Europe, Pfizer Central Research, Sandwich, Kent. This article is based on his recent "Cantor Lecture" delivered to the Royal Society for the encouragement of Arts. Manufactures & Commerce. The full lecture will be available from the RSA, (8 John Adam Street, London WCIN 6F7) later in the year and can be found on the Pfizer website at http://www.bfizer.com/bfizertne/balicy/cantar brust

of its Tae Po Dong missile across Japan.

> claiming success for new defences against intermediate or "theatre" missiles. The emerging technology Indeed, some of it has not

imaginary. But neither is the danger of going ahead pre-

vide a defence against even intercontinental missiles. Missile Defence. and that it should be harnessed to create a National Missile Defence. This, they say, would be adequate to deal with the weak attacks of rogue states and perhaps the accidental or unauthorised launch of Russian or Chinese missiles

The trouble is that such a system cannot be developed let alone deployed - without serious violations of the ABM Treaty. The Clinton administration's policy, recently announced in the defence budget, is to pursue the development of a National Missile Defence. while talking to the Russians about amending the treaty, and deferring a decision on deployment until

But enthusiasts believe it

could be developed to pro-

But a resolution passed by the Senate Armed Services Committee would like the administration to go further. It would take the decision to deploy now, seek radical changes in the ABM treaty. and if the Russians will not agree, proceed with the confidence that they would not be able to do much about it.

2000 or 2001.

This has the makings of a big controversy: in the US, with the Russians, and between allies. It could reshape the whole strategic balance of the post cold war

The danger posed to the US and its allies by the proyet left the drawing board. liferation of missiles is not

cipitately with a National

While Russia and China may not have the resources to rekindle the arms race, there are nasty things they could do with their existing forces. They could, for example, abort current reductions offensive missiles, or become more careless about

leaks in technology. There could be other counterproductive effects. One

The danger to the US and its allies by proliferation of missiles is not imaginary

reason why the US worries about rogue states with weapons of mass destruction is that they might think they could deter US interventions. But the US already suffers many inhibitions against sending its troops abroad. So building missile defences might merely turn out to convey a hankering after Fortress America.

There are also reasons to question the effectiveness of a National Missile Defence A modern possessor of weapons of mass destruction does not need missile heads to deliver them: there are cheaper, simpler options.

Moreover, in dealing with the problem of intervention. the US has relied very much on the moral and practical support of allies. Two of the most active. Britain and France, have minimal nuclear forces. These forces have been cut to the bone to afford a reorientation to mobile forces.

Neither will welcome raising the spectre of Russian missile defences; they will particularly deplore the idea. proposed in some US quarters, that the Russians might be bought off by help with defensive technology or a share in collaborative programmes

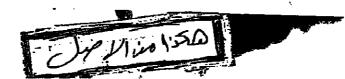
It could hardly be in the US interest to see allied defence budgets leaking back into nuclear programmes. They have other

uses for their money. So here is the nub of the issue: even if its development were initially limited. National Missile Defence would not be just another US military programme. It would call into question the whole conceptual basis of strategic nuclear stability worked out over the past

decades The US policy of delaying a decision about deployment. until at least next year provides a much-needed breathing space for debate. It needs to be a good one.

The author holds the Arleigh Burke chair in strategy at the Centre for Strategic and International Studies

PRIER FORMAL ELROPE IS AN ADVENTIGATION (ERES PROMISEDED IN THE INTREST OF PRODURAGING PURKE DECEMBEN ON PRECY CHESTRES AND FEATURING, A WINE MARKET OF WARE FROME, FARING, PRICE. ELPERTS PROTEINS A RECEARCH BASED GLOBAL PHARMACEUTICAL COMPANY ITS FRODBYCTS ARE ACALABLE BORNDAMPE, PRUEER EUROPE HOLES WELL 1200 ZAVENTON BELGINNL HIT



his St Patrick's Day was supposed to be a special

admiration from both sides for

his even-handedness. The Presi-

dent has shown a deft touch in

understanding Ulster's tortuous

He was instrumental in secur-

ing the IRA's first ceasefire in

1994. In appointing George Mitch-

ell. the former senate majority leader and one of his Mr Clin-

ton's most trusted advisers, to

chair the multiparty negotia-

tions, Mr Clinton signalled his

Mr Clinton is expected to hold

private meetings with Gerry

Adams, the Sinn Féin president

and David Trimble, the Ulster

Unionist leader and the prov-

ince's first minister. But officials

are trying to reduce expectations:

power sharing assembly.

committed herself to start the

within that period - even if there

is no agreement on arms decom-

missioning. The trouble is that,

in that event, unionists would

executive made up exclusively of

nationalists and republicans, and

unable to proceed because of the

continuing support.

FINANCIAL TIMES

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Tuesday March 16 1999

Responsibility in Brussels

The report by a committee of independent experts into fraud, actions, or rather inaction, lies a mismanagement and nepotism in culture which must be changed if the European Commission is a European citizens are to have damning document. It spares no any confidence in their executive. one in its criticism: neither Jacques Santer, the president, nor of wrong-doing is a defence. The individual commissioners, nor the commission as a whole. It implies a loss of political control. exposes not only instances of As for favouritism, the report is mismanagement and favouritism, equally damning of any appointbut a more general loss of political control over the Brussels bureaucracy. Most serious of all, petition. it suggests that few, if any, members of the European Union's executive body are prepared to take responsibility for their actions. That is a sweeping have been piled on to Brussels -

As far as individual commissioners are concerned, it finds none to be shown guilty of fraud, nor of having benefited financially. But it does charge Edith Cresson, the French commissioner responsible for science and research, with favouritism, and with failure to inform either Mr Santer, or the European parliament, of "serious and continuing irregularities" in one programme

under her control. Manuel Marin, the Spanish vice-president, is charged with tolerating irregular employment contracts for aid officials, which exposed the programme to fraud and irregularities. Mr Santer himself is accused of "not taking any meaningful interest" in the security office under his control. and thus failing to supervise its

Behind those individual experts are in no doubt that it ments of spouses, relations or close friends without open com-

That is all correct. The report also emphasises the strain on the European Commission bureaucracy, because too many tasks both by the EU member states, and the European parliament without adequate resources to carry them out. All three institutions are responsible, but not least the Commission, for failing to call a halt to the process. It is now up to the European

parliament to decide whether to reconsider its motion of censure of the Commission, and thus force its resignation. Members of parliament must decide on the basis of the evidence before them, not with an eye to their elections in June.

The position of Mrs Cresson no longer seems tenable in the light of the criticism. But Mr Santer and his colleagues will also face attacks. Only if they can show a serious commitment to reform of the system, and a willingness to take greater responsibility, do they deserve to stay in office.

Taken for a ride

The merger mania gripping less muscular Renault is now carmakers worldwide suggests favoured precisely because it excess capacity and deteriorating lacks the clout to insist on the profitability are finally forcing long-delayed industry restructur- san's survival. In such circuming. The test will be whether stances, a deal between the two fewer, leaner and fitter competitors emerge as a result. Unfortunately, there are signs that that lesson has yet to be learned.

acquire a minority stake in Nissan Janan's second largest autobuild a new plant for its Rover But the costs of mistakes are corsubsidiary in Longbridge, rather respondingly high - and not just than transfer production abroad. A case can be made for both

inique opportunity to achieve orld scale by gaining hadly needed access to Asian and North American markets. Meanwhile, the British government will are smaller, but arouse similar doubtless argue that £200m is a concerns. State aid would artifiworthwhile price for securing cially lower BMW's cost of capi-10,000 jobs and giving Rover a tal and encourage demands for fresh start. Both need to think similar treatment by competitors.

Nissan has huge losses and marketing. Achieving recovery the Japanese company. Some begging bowl and threatening to observers in Japan suspect the invest elsewhere.

painful surgery essential to Niscould prove to be a marriage of

Indeed, it is questionable whether Renault would have perin France, Renault is poised to sisted without support from its the president's aim. they say, is government. State ownership, with its implicit guarantee motive company. In Britain, the against bankruptcy, allows Rengovernment is preparing to offer ault to take risks few private 2200m to BMW of Germany to companies would contemplate. for French taxpayers. Keeping Nissan in business through cash projects. Renault can claim that infusions, without decisively teaming up with Nissan is a resolving its deeper problems. would distort competition and perpetuate excess capacity in the

The stakes in the Rover case Given past government largesse. they have every reason to try. If debts, a dowdy brand and poor taxpayers are not to underwrite every new motor industry investhas defeated its management and ment in Britain, ministers must was evidently judged too daunt- show clearly that they are not a ing by Daimler Chrysler, which soft touch for every multinarecently abandoned talks with tional car company brandishing a

Everything, then, hangs on the arms dispute, which has become John Murray Brown says Ulster's politicians have only

A sombre St Patrick's Day



a litmus test for lack of trust against demanding a gesture Gen de Chastelain making clear between the two communities. If from the IRA - now argues it is that IRA decommissioning was differences, the rest of the bipartisan government envisaged by Pointedly Bertie Ahern, the Irish the Good Friday agreement can go ahead. On the other hand, failure by the political leaders to protracted stand off - would only heighten community tensions.

nuld not to cajole the parties to give the streets. Security officials believe existing one a chance to work. But the row over paramilitary the IRA ceasefire will hold. But splinter groups could emerge to arms is proving a deeply intractaexploit the political vacuum. On ble problem. The lack of agreement has already forced Mo Mowthe loyalist side there are extremlam, the Northern Ireland ists who are already exploiting secretary, to delay the transfer of the political uncertainties. The powers to the province's new killing of Mrs Nelson, who acted for nationalists in Portadown in She has now set the week their dispute with the local starting March 29 (Easter Week) Orange Order, may be an extremas a deadline for parties to ist attempt to sabotage the peace resolve their differences. She has

The heart of the arms dispute process of appointing a cabinet is the Ulster Unionists' insistence that the IRA starts to decommission its arms so that Sinn Féin, its political wing, can take seats in the province's new governboycott the exercise leaving an ment. There is nothing in the text of last April's agreement. painstakingly negotiated by Northern Ireland's nine political parties that makes decommissioning a condition for Sinn Fein members to become ministers.

rules on cross community voting. The agreement would effectively But even the Irish government which has long cautioned

the politicians can patch up their time for the republicans to show under way. their earnest of good intent. Taolseach, says it is not enough to have "an armed peace."

oversee the destruction of illegal arms. It may yet be that he can mean a return to fighting on the secures an IRA commitment to

> Officials are calculating that Gerry Adams could live with 'an honourable draw'

disarm at some future date but falls short of delivering the down payment sought by unionists. Certainly, there are a few small signs of movement in the dispute. In a meeting with Mr Adams last week. Mr Trimble reassured Sinn Féin he was no longer seeking prior decommissioning - but would want to see action in parallel with the establishment of the executive. He gave Mr Adams a detailed account of how Sinn Féin could be in government simply on the receipt of a fax from

But Seamus Mallon, the nation-

alist deputy first minister, says no amount of clever "sequencing" will work unless the IRA is John de Chastelain, a Canadian prepared to give up some weapfind an formula - and a general, has been appointed to one, which it has hitherto firmly rejected. "Trimble is trying to make it as painless as possible nt it is all academic if the [IRA] won't dis- gemen and Catholic residents arm." says one of Mr Mallon's

> Neither side has much room leadership of the unionists is already under some threat from loyalists who reject the Good Friday Agreement. Mr Adams needs to minimise the chances of a split in his own ranks and keep the support of the IRA's high command, the Army council. Successive British and Irish governments have publicly acknowledged the "inextricable

> links" between the Sinn Féin leadership and the Army Council. Officials are calculating that Mr Adams could live with "an honourable draw" which does not amount to an IRA surrender. But finding the terms of this "draw" could be a lengthy process - and time is running out. One reason for the tardiness is that many republicans are waiting to see the shape of police reforms proposed by the commission headed

Kong governor. And, as Niall based Irish Voice, and a close friend of Mr Adams, says: "No sion to rush its job."

The government has few cards to play to put pressure on Sinn Féin, it cannot, for example, suspend the programme to release IRA prisoners. Almost half of them have already been freed and suspending the programme would risk a violent backlash.

But without an early resolution the internal party challenge to Mr Trimble can only increase. Already opposed by 6 of his 10 Westminster MPs, he now faces a rebellion in the UUP party in the assembly if he lets Sinn Féin into cabinet without securing a ges-

ture from the IRA.

The unionist block in the assembly is split with 29 members in favour of the agreement and 29 against. The complicated rules aimed at ensuring cross party support for key decisions make it possible for progress to be made with only 40 per cent of unionist members on board. But in practice Mr Trimble would be taking huge risks to push ahead without the backing of his own community. He has already given written undertakings not to dilute his demands to one truculent backbencher who had threatened to side with the dissidents.

And Mr Trimble will recall only too clearly the fate of Brian Faulkner, the UUP leader who signed up to the Sunningdale power sharing agreement in December 1973 only to find antiagreement unionists taking all the unionist seats in the subsequent general election in Febru-

The political timetable offers the parties little respite. Easter Monday sees the first of the season's protestant marches when the Apprentice Boys march along the predominantly nationalist Lower Ormeau Road, a traditional sectarian flashpoint.

Campaigning for the June European elections gets under way shortly with Ian Paisley, the Democratic Unionist leader, set to use the contest to re-run Last May's referendum on the peace agreement. In euro elections. where there is just one constituency - and therefore one ballot paper - Mr Paisley has always done better than the UUP candidate. But any sign that the DUP vote has increased or the UUP

vote has fallen will be seized on to challenge Mr Trimble's claims to be leader of unionism. In addition Mr Paisley has a readymade focus for unionist disover the banned march through the nationalist Garvaghy Road

Mr Paisley is certain to harness it for manoeuvre. Mr Trimble's to rally opposition to the Good Friday agreement. It is against this fragile backdrop that Mr Clinton will be urging Ulster politicians to make one last push for a settlement. For unionists, a deal offers the prospect of real power in a local administration for the first time in a generation. For nationalists.

the agreement gives them an

equal stake in the governance of It may not be everything but, as Tony Blair, Britain's prime minister, reminded the parties last month, the deal represents an imperfect compromise and a hard-won way out of 25 years of communal violence. Without agreement on the arms issue, the danger is that imperfect compromise will turn into uncompromising confrontation. And the room

Handling China

Relations between the US and island's defence. But Mr Zhu will administration handle its visitor?

the number of missiles stationed admission. near Taiwan. Beijing's attempts to get hold of militarily useful US technology, a poor human rights record and recent steps to tions' companies access to the market have all raised doubts the European Union and damage about President Clinton's

approach to China. But neither has the US done a good job of helping Mr Zhu win right atmosphere for progress on over conservatives in Beijing. more sensitive matters. The US Changes in US policy on technology exports have given a confus- the rise in the number of Chinese ing message. And the US admin-missiles opposite Talwan would istration's studies into a theatre send a positive message to those missile defence system for Asia, in Washington who doubt the including Taiwan, though justified, have been taken by some in Beijing as a plan to contain continued diplomatic instability

that relations are no worse. might bring better results than be far more prickly. Mr Zhu's did wobbling in the past. On visit to Washington would be a Taiwan, for example, the US good time to begin a more conmust remain committed to the sistent relationship.

China have sunk to a dangerous not want to complete his Washlow. Yesterday's warning by Mr ington trip empty handed - and Zhu Rongji, the Chinese premier, this is where tough talking that he expects an "unfriendly should be balanced with engageatmosphere" when he visits ment The one subject on which Washington early next month relations are fairly cordial is Chishows that the mood between the two has swing to its most negative. Trade Organisation. tive for years. How should the US Mr Zhu will want progress on this issue. He said as much yes-Relations are bad for good rea-terday, by promising that China sons. China has not helped its will make "the biggest concescase in Washington by increasing sions" possible to gain WTO

But the US should resist any temptation to accept bilateral trade deals with China. Such concessions should be open to all restrict foreign telecommunica- WTO members. Sweetheart deals would worsen trade strains with the WTO's credibility.

Constructive engagement on the WTO might well create the should point out that a halt to value of engagement.

Both sides should accept that China. Perhaps it is a surprise is neither in their interests nor in anyone else's. From the US point A strong and consistent US line of view, an isolated China would

The post-Oskar ceremony

Germany's back to business with a vengeance now finance minister Oskar Lafontaine's out. The German presidency of the European Union promised "business as usual" at yesterday's Brussels meeting of economics and finance ministers. And businesslike the get-together

turned out to be. Werner Müller, the economics minister regarded as a "safe pair of hands", chaired the meeting competently under the careful eye of Dietrich von Kyaw, Bonn's long-serving ambassador to the

Dominique Strauss-Kahn, the French finance minister, and UK chancellor Gordon Brown both expressed their regrets at Oskar's sudden departure and wished him well.

While Brown admitted he and Oskar had clashed over tax harmonisation, he remembered Oskar as a good chairman of the Ecofin group of European number-crunchers - a judgment not shared by every EU finance

But for one person, Oskar's sudden departure from politics had a special poignancy. EU transport commissioner Neil Kinnock enjoyed lunch with Oskar in Bonn last Thursday just hours before his demise. Kinnock is now digesting the

worthlessness of Oskar's pledge

to support his plans for a trans-european transport network. Hard to stomach.

Looking daggers Fancy the cloakanddagger life? Then now's your chance to do your bit for Queen and country. n a move that would leave James Bond reaching for his martini, Britain's spies are using headhunters to add to their

numbers. The position on offer is "London-based with extensive travel" and the winning candidate will have to think on his or her feet and "solve problems under pressure with imagination and iudament."

There's also something about maintaining contacts. And if you can "persuade and influence" people, so much the better starting with the vetting committee.

If you get through, you'll get a three-year contract and comprehensive training in how to collect and assess intelligence; salary is a state secret.

One other tip's included in the advertisement. It's best if you don't discuss your application with another living soul. Discretion, it seems, is the better part of valour.

Busy boys

France's close-knit business elite is wrestling with a new problem - how do you schedule some

quality time if all your fingers are in different corporate pies? BNP, the bank which has just launched hostile bids for two of its rivals, is represented on the board of Renault, which just may be getting into gear for some

OBSERVER

corporate machinations of its There's a Renault meeting today and while the car company isn't admitting anything fast, le tout Paris expects the board will give its blessing to a tie-up with

Nissan Motor. But will the hectic Michel Pébereau, BNP's ambitious boss. be motoring along to the crucial meeting? More to the point, will the potential for Franco-Japanese synergies in the

car industry get him firing on all cylinders?

Near miss

There were almost red faces to match the red carpets at Helsinki alrport yesterday. Until very recently, chaos has reigned because of a month-long strike by air traffic controllers.

That threatened to cause a diplomatic heedache since Nelson Mandela, Yassir Arafat and Gerhard Schröder were all due in town yesterday. No wonder local politicians heaved a huge sigh of relief when the traffic controllers vowed to return to work, settling for a 13 per cent pay hike, So

Mandela was able to head for

while Schröder hit the tarmac after a whistle-stop visit to Copenhagen and Stockholm. "It was quite tough to have the

strike threat, but at least they got here." said one senior government official. "I was stranded in Brussels.

Swiss Undertaking When UBS "took over" the

smaller Swiss Bank Corporation last year it was painful to see how the old UBS guard was Not only did SBC's Marcel

Ospel bag the chief executive slot, which by rights should have gone to the now-departed UBS chief executive Mathis Cablaliavetta, but SBC got to run three of the four main businesses and supply the chief financial

Now Ospel has reorganised his top team for the second time in six months and a clutch of old SBC hands have, perhaps

unsurprisingly, won out. One of them, Peter Wuffli, is heading west to Chicago to knock UBS's Brinson fund management business into shape. If he can make the grade, his chances of succeeding Ospel will hardly be hurt. But unkind onlookers have dubbed him charismatically

challenged. A shame really, as these days, with the ever-present need to sweet-talk investors. even Swiss bankers need a bit Copenhagen and Arafat for Oslo, of charm.

Financial Times

for agreement is shrinking.

100 years ago March Of The Telephone

Berlin has 29,000 subscribers to the telephone system, each paying an annual sum, if within five kilometres of the central exchange, of 150 marks; if beyond that distance an additional rate is charged for every hundred metres. Connection with the suburban system is also extra. The systems in Francfort-on-Main. Leipsic, Cologne and Hamburg cost the subscriber the same as in Berlin, in Rome the annual subscription is 200 lire. Subscribers in Bergen pay an average of 68 kroner while in Berne a subscriber pays 100 francs for the first year, and 80 for the second year.

50 years ago Java Estates Close

semi-officially reported that the deteriorating position of the Dutch in Eastern Java, owing to attacks by irregular Republican bands, has led to the closing down of 19 estates and to stagnation on others. After last year's rapid recovery, there has been a marked setback, and production of such commodities as rubber and sugar has been hit.

Amsterdam, March 15. It is

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FINANCIAL TIMES

TUESDAY MARCH 16 1999



THE LEX COLUMN

Nissan dorma

Renault seems to have read DaimlerChrysler's decision to walk away from Nissan as an opportunity rather than a warning. The French carmaker is continuing its pursuit of the struggling Japanese company at full speed. Louis Schweitzer, Renault chairman, appears to be planning to inject Y500bn (\$4.2bn) for a stake of between 35 and 40 per cent. This is less than the majority stake Daimler was tilting at, but enough to veto board decisions - all the power Renault believes it needs to push through restructuring.

Whether this optimism is justified is moot. Renault has certainly turned itself round spectacularly since 1996. But it is questionable whether it is better equipped than Daimler to undertake a restructuring as complex as that required at Nissan. The scale of the task is awesome. Nissan produces 50 models on more than 20 platforms - about the same as the whole of the western European car industry. Sorting this out will take years, even if Nissan's management proves enthusiastic.

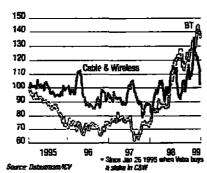
The fear is that Renault will start out with one hand tied behind its back. It is settling for a veto rather than full management control to avoid consolidating Nissan's losses and liabilities – a burden the larger Daimler was prepared to shoulder. This has consequences, notably that Renault will not have the whip hand in controlling the board's agenda. Moreover, its capital injection will make barely a dent in Nissan's Y4,300bn of liabilities. Renault will have to work very hard to bidder. justify any deal on these lines.

French banks

News

Banque Nationale de Paris has made much of its grand plan to combine France's three biggest quoted banks. But BNP shareholders who remain unconvinced may be disadvantaged by French takeover rules. If they are hoping to have the alternative of a bid for BNP, the hurdles at this stage are breathtakingly high. Such a bidder could not go for BNP alone. costing €17bn (\$18.53bn) plus a premium. It would also have to take on BNP's bids for Société Générale and Paribas, trebling argue all they like about how best to the size of the target. The reason is that value the options that companies distribthe French rules make the last bid in a ute like confetti. But there is no escaping series irrevocable, and it is virtually the fact that the software giant has impossible to make a conditional offer. So handed out a stunning \$60bn of benefits

Cable & Wireless/British Telecommunications Share prices" relative to the FTSE All-Share index



if there is, say, a Dresdner out there tempted to bid for BNP, it cannot do so on condition that BNP's bids do not go ahead. It could say it intends to bid later if BNP's move fails. But this would not be binding. So any wary BNP shareholders who would prefer the bank to sell itself will just have to vote against its plan and

take their chances. Investors in Société Générale potentially have a better set of options. Now that BNP has come in with a higher offer, it could withdraw its bid for Paribas, which might make it easier to find a white knight. As for those in Paribas, the rules are designed to protect them from being left with nothing. It is a pity rather less care is taken of investors in the

US accounting

It may be the habit of old-timers to muse that things are not what they were, but it is hard to quibble with Warren Buffett's complaints about the state of modern accounting. Three decades ago. he says, it was easier to tell the good guys from the bad: but these days accounting trickery has become almost institutionalised. That is worth remembering as the goodies get handed out in Corporate

America's annual share options bonanza. Take Microsoft. Accounting purists can

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Companies & Finance

that have never touched its profit and loss account. That was the value of unexercised employee options at the end of last year. Meanwhile, based on the number of options outstanding six months ago, Cisco's staff have a \$17bn pay-day

Mr Buffett's quaintly old-fashioned view is that options are a form of compensation, compensation is an expense and expenses should be deducted from earnings. But the accounting rule-makers lost this fight long ago - even before internet companies like efox net, the first online pornography company to seek a stock market listing, dreamt up the idea of paying its models in stock options. The sharp-eyed will have noticed that there are no technology companies among Mr Buffett's core holdings.

C&W/Veba

Is Veba's sale of its stake in Cable and Wireless significant? Yes, but only in the sense that here was a dog that did not bark. Not only did Veba itself not use its 10 per cent stake to bid for the whole of C&W but it did not sell the stake to an acquisitive trade buyer either. That would presumably have fetched a premium price. Instead, it has had to accept a big

The natural conclusion is that nobody is really interested in buying C&W. despite years of rumour to the contrary. If so, this would not be too surprising. Despite a whirlwind of deals under Dick Brown, its former chief executive, C&W is still in something of a strategic mess. Its relationship with China remains uncertain, and its businesses in the rest of the world do not hang together as a coherent

be a prime candidate for a break-up bid. The shares, after all, trade at a discount of perhaps 30 per cent to the sum of its parts. The snag is that, under takeover rules, any potential bidder would probably also have to bid for its minority stakes in Cable & Wireless Communications and Hongkong Telecom. its UK and Hong Kong subsidiaries. Add in various poison pills - such as the risk that some of its licences might be revoked - and C&W does not look such an appetising target

- com

If C&W was a normal company, it would

WEST STEPS UP DIPLOMATIC AND MILITARY PRESSURE ON MILOSEVIC

Ethnic Albanians accept Kosovo peace agreement

By David Buchan in London

Kosovo's ethnic Albanians yesterday agreed to an overall peace accord for the province, prompting the west to increase diplomatic and military osevic of Yugoslavia to agree to the

Nato has repeatedly threatened to bomb Yugoslavia's military network if Belgrade obstructs progress to peace in the province. But these threats only gained credibility yesterday, the first day of the latest round of peace talks, when representatives of Kosovo's ethnic Albanian majority accepted the accord.

As Serbian forces continued to pound rebel Albanian positions in part of federal Yugoslavia, US president Bill Clinton forecast that if Mr Milosevic "shows intransigence and aggression", Nato would have "little option" but to strike at him and his

appeared to give the Serbian side a how to implement, through a peace-

Kosovo, the key stumbling block for Belgrade. Referring to the Paris negotiations, Mr Clinton said he thought both sides "ought to be able pressure on President Slobodan Mil- to think this through a little bit peace is better than war".

In letters to the foreign ministers of Britain, France and the US, Hasim Thaci, chief Albanian negotiator, conveyed his delegation's approval of the internationally arranged peace deal. But he said he would not actually sign until the Serbs did.

The Albanians had sought a clear promise of an independence referendum. But in accepting the draft peace deal, they have settled for "an international meeting" to be held Kosovo, which is ruled by Serbia as after three years of autonomy "to determine a mechanism for a final solution to Kosovo on the basis of the will of the people" and other

The aim of this week's Paris con-However, the US president Britain, is to obtain agreement on

few more days to consider accepting keeping force, the political powera Nato-led peacekeeping force in sharing arrangement broadly agreed last month at Rambouillet, near Paris. International mediators said they would resist attempts to unpick the political agreement.

But Yugoslav and Serbian negotiators yesterday focused only on the political aspects of a peace deal, saying they wanted several changes to a document they did not regard as final. Asked about Albanian acceptance of the Rambouillet accord, Milan Milutinovic, president of Serbia, the larger of Yugoslavia's two republics, retorted: "What agreement? Such an agreement does not

Mr Milutinovic claimed the Paris talks were "going on in a good atmo-sphere". But Hubert Vedrine, the French foreign minister, said yester-day the Yugoslavs now had "their backs against the wall", and the Yugoslav government announced it was extending the military conference, chaired by France and scripts' service by 30 days in response to "threats of military

China's PM to go ahead with US visit despite spying claims

By James Kynge and James Harding in Beijing

Zhu Rongji, China's prime minister, yesterday underlined his resolve to go to the US next month for talks. in would be an "unfriendly atmos-

phere". Charges that China stole nuclear secrets from the US and used them to develop small warbeads that can hit multiple targets have soured US-China relations. Observers said the allegations might complicate the talks on China's bid to join the World Trade Organisation.

the WTO by promising to open the nies have invested indirectly in the Chinese market further to foreign telecoms market. banks and telecoms companies.

He said China would make the trading system. "I am very hopeful [on WTO entry]." he said at a press secrets from US laboratories, such as Page 16; Editorial Comment, Page 17

conference ending the annual session of the National People's Congress, China's parliament.

Mr Zhu tempered his optimism. however, by saying that considerable gaps remained between the US entry. He appealed to the US to

make concessions as well. China was prepared to open its do business in renminbi, the local currency, and to allow foreign market. Mr Zhu said, although he did not provide details. Foreign banks are already permitted to con-But Mr Zhu yesterday signalled duct business in renminbi in two his determination to get China into cities, and foreign telecoms compa-

Mr Zhu said he should still visit Washington, partly to defuse Ameri-"biggest concessions" possible to can anger. He dismissed the idea ernment policy "to the letter". realise its goal of joining the global that China had stolen military secrets from the US as "like a tale that an agreement can be reached from the Arabian nights". Stealing

impossible because security was so tight, and unnecessary because Chinese scientists can develop technologies themselves, he said.

The allegations of Chinese espiospite of what he acknowledged and China on the terms of Beijing's nage have prompted calls for a review of the Clinton administration's policy of engagement with China. Plans for a US defence shield banking sector to foreign banks to in Asia have generated a similar sense of suspicion in Beijing. The Chinese leadership considers proposinvestment in the local telecoms als for a theatre missile defence (TMD) system as an attempt to "con-

> On domestic challenges, Mr Zhu told reporters that in the last year he had been dissatisfied by not having "done a good job". But he was also frustrated by certain official departments and provincial authorities, which failed to implement gov-

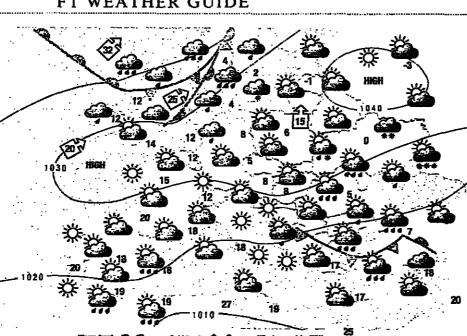
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Europe today Much of Europe will be dry and sunny after early log patches have lifted but the east will be cold. The

Mediterranean will be warm and suriny but southern parts of the iberian Peninsula will have heavy showers or thunderstorms. The Balkans and western Turkey will have showers. Ukraine will have scattered showers, mostly snow or sleet, while Russia will stay mainly dry but cold. Snow will spread eastwards across Scandinavia but the west and south will become mulder with snow turning to rain.

Five-day forecast Most areas will be dry for two or three days but heavy showers will break out across central regions and the central and eastern Mediterranean. More rain will spread across Scandinavia, with snow in the north and east. Westem Europe will catch isolated showers and the Iberian Peninsula



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INSIDE

Africa doubts modified food claims Will genetic engineering ease hunger and poverty on the African continent? Solving such issues are high on the priority list for many African countries but claims from multinational corporations that genetically modified foods will help to feed the hungry have met a cool reception among African agriculturalists. Page 32

Skies darken over Mexican airlines



The skies are once again darkening above Mexico's two biggest airlines. Mexicana and Aeromexico. Shrinking market share abroad. rising competition from US carriers and an investigation by the CFC, Mexico's antimonopolies commis-

sion, are renewing concerns over the fate of Cintra, the holding company which manages the bulk of Mexico's aviation industry. Page 22

Banks find attraction in opposites Until Sunday's announcement of the merger between Fleet Financial and BankBoston, the two institutions made little secret of their mutual dislike. Indeed, such animosity killed earlier merger talks. Now those differences are being touted as the cement that will hold the merger together. "Fleet and BankBoston are in many ways complementary," said Henrique Meirelles, president of BankBoston. Page 23

Japan's first securitised mortgage Tokyo Sowa bank is to issue Japan's first residential mortgage-backed bonds. The bank expects foreign investors to buy around twothirds of the issue, which will cover about a tenth of Tokyo Sowa's Y300bn (€2.3bn) portfolio of residential mortgages. Page 30

Ayala's X factor shocks the markets For much of its 164-year history, Ayala Corp has been a flagbearer of standards of corporate governance in the Philippines and Asia. But its announcement last week of plans to issue a new form of limited voting rights shares called X shares, came as a shock to investors. Page 24

For Houston, BPAmoco is a problem The success of creating BPAmoco, the world's third largest oil company, is predicated on securing efficiencies and cutting costs. But the implications of that rationale are obvious in Houston, home to Amoco's exploration and production headquarters. Page 22

Laughing all the way to the bank Patty Wooten is a nurse-humourist and the "founder, owner and queen-of-all" of Jest for the Health of It, an educational consultancy for the multi-million dollar therapeutic humour industry. Its size is surprising, considering the paucity of data to support its claims. Page 27

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all-out merger.
While the deal gives DuPont

conglomerate, yesterday sold a 10.2 per cent stake in Cable the stake on Sunday night. and Wireless in the biggest Most of the stock was placed single block trade carried out within two hours yesterday on the London or any continental European stock market. between ABN Amro and Caze-

The 246m shares were placed by ABN Amro and Cazenove, The placing jolted the Lon-C&W's joint brokers, with don stock market and dashed institutional investors at 735p. raising £1.8bn. The price was at an 11.5 per cent discount to the UK telecommunications group's closing price on Friday

German

ABN Amro is understood to fall in telecoms shares have seen C&W in partnership have paid 724.2p per share for accounted for 28 points out of on mainland Europe. the 75.4 decline in the FTSE 100, which closed at 6,206.8. C&W's share price fell morning, making a £26m profit sharply on the deal, closing down 9.6 per cent at 751p.

Veba's shares rose slightly to

just over €52. The investment bank N.M. any hopes of the FTSE 100 Rothschild advised Veba on extending its recent gains, the sale. The German group which saw the index hit a turned a DM2.5bn book profit record 6,365.4 last week in the on its original DM2.5bn investaftermath of the Budget and a ment which it acquired in 1995 strong rise on Wall Street. A as part of a deal which would

Veba sells stake in Cable and Wireless

Biggest single block trade in Europe shakes telecommunications sector

The alliance was abruptly and acrimoniously aborted in 1997 after Richard Brown, C&W's chief executive at the time, became concerned about the costs of funding Veba's plans. Veba had said it would retain the C&W stake as an investment. It is understood the UK company was warned about Veba's decision to sell its bolding.

Paul Sharma, telecoms analyst with brokers Henderson

Crosthwaite, says C&W is now trading at a greater than 33 per cent discount to its value based on the sum of its constit-

basis of the size of the deal. A recent and much smaller deal tor Orange Communications had commanded a discount of just over 9 per cent, Rothschild

Veba, which also has signifi-

cant interests in energy and chemicals, said the sale of the C&W stake was consistent with its strategy of disposing of non-essential shareholdings. The decision to sell the stake

in one chunk reflected its view that a phased sale would have Rothschild yesterday resulted in a lower price overdefended the discount on the all. Veba would not say if it had attempted to sell the stake to another strategic investor. managed by Goldman Sachs It said the more than DM2.6bn on behalf of the mobile opera- paper gain on the disposal reflected the investment's "positive developments".

> Lex, Page 18 Telecoms sector falls, Page 38

DuPont plans to set aside \$500m for research

of 830° p.

By Alan Cane in London and Raiph Atkins in Bonn

By Nikki Tait in Chicago

DuPont, the US chemicals and life sciences group, plans to devote more than \$500m to agricultural-based research and development in the first year after its acquisition of Pioneer Hi-Bred, the Iowabased seed company, with sums forecast to increase in following years.

The companies yesterday formally announced agreement for DuPont to buy out the 80 per cent of Pioneer, which it does not already own, for \$7.7bn after disclosing that

they were in talks last Friday. The companies cited the rapid pace of change in the agricultural biotechnology area - and the need for "critical mass" to match aggressive sons for the transaction.

the bigger group, but was still greeted warmly by Wali Street analysts, who saw it as evidence of DuPont's determination to expand its life sciences interests following the spin-off of its Conoco energy unit.

Shares in Pioneer, the largest seed corn supplier in the US, rose \$31 to \$371/2 yesterday, having increased by about 89 on Friday. Meanwhile, DuPont shares eased \$1\footnote{1} to

"Speed, speed, speed." said Charles Holliday, DuPont's chairman, when asked what had changed since August 1997, when his group took a 20 per cent stake in Pioneer for \$1.7bn. At that stage, the two companies seemed to indicate a minority stake would be the extent of the relationship.

But yesterday Mr Holliday said the rate at which agricultural biotech was developing was "unbelievable". "As one unit, you can make decisions in seconds," he said. Charles Johnson, chairman of Pioneer which will retain its Des Moines headquarters and separate identity, suggested that the "critical mass" required to compete successfully in this area had increased, encouraging Pioneer to contemplate an

a much stronger footing in life cost of an estimated 7 per cent dilution in earnings per share



By Charles Batchelor Transport Correspondent

Eurotunnel, operator of the Channel tunnel, trebled its operating profits from £57m to ably exceeding the forecast of £151m made at the time of its financial restructuring in 1997.

It plans to offer shareholders the opportunity to redeem early up to £936m of equity notes - issued as part of the restructuring - in a move intended to reduce the level of charges for debt.

Eurotunnel's shares rose 3p yesterday to a new 1998-99 high of 1011 p following their 11p rise on Friday.

Patrick Ponsolle, executive chairman, said: "We must however recognise that even if our recovery is progressing well, it is still far from com-

plete. In the current year Eurotunnel expects operating profit to exceed £200m. This is the figure contained its 1997 restructuring prospectus adjusted for subsequent move-

ments in the French franc/ sterling exchange rate. The company reported its first pre-tax profit - of £84m but this was largely the result in the first year after the of adding back interest savings

restructuring. Before this the notes to be redeemed. If 25 exceptional contribution, the per cent of the notes were underlying loss was £215m. exchanged this would mean a though this was an improvesaving on interest charges ment of £396m on the previous £49m and a 27 per cent reduc-

year's loss. Turnover rose 26 per cent to 2666m (£529m) with the main contribution coming from its freight and passenger shuttle train service, which increased turnover by 87 per cent to

If duty-free sales are abolished in July as planned, Eurotunnel's profits will be hit and ticket prices will have to be increased. But the company believes the unfavourable effect will be limited because prices are still about 30 per cent lower than in 1994, when

the tunnel opened. Mr Ponsolle said Eurotunnel would watch very closely to see if the French or British governments gave any discriminatory state aid to the ferry companies to compa them for the loss of duty-free

The company plans to redeem the equity notes that are currently trading at a significant discount in the secondary debt market at a rate of 1.3 notes for every one share

Mr Ponsolle said he expected

Kuoni Reisen to merge with First Choice

By Charles Pretzilk in London and William Hall in Zurich

Kuoni Reisen of Switzerland and First Choice, one of the UK's largest tour operators, yesterday agreed a nilpremium merger to create a capitalisation of about £1.5bn (\$2.4bn).

The new company, Kuoni Holdings, will be one of the had made an offer. five largest European travel groups, serving over 7m customers a year through sales operations in 20 countries. Its headquarters will be in Crawley near London, and it will have a primary listing on the London Stock Exchange, with a secondary listing in Zurich.

The deal represents the latest move in the consolidation of the European travel industry, which saw Preussag, the German industrial group, buy control of Thomas Cook, the

The merger would confirm Choice's position as number three in the UK holiday market with a 17 per cent share, behind Thomson Travel and Airtours.

Kuoni shareholders will have 53 per cent of the enlarged group with First Choice shareholders taking 47 per cent. Under the proposal. investors receive one share in the new group for each First Choice share and 1482.724 shares in the new group for every Kuoni share. Credit Suisse First Boston is advising Kuoni and Lazard Brothers is

advising First Choice. "There was some disappoint-

out premium for First Choice," said Bruce Jones, an analyst at Merrill Lynch.

First Choice shares fell 141/2p to 173p as prospects faded of a rival bidder emerging. Ian Clubb, chairman of First travel group with a market Choice and chairman designate of the enlarged group, said there had been other approaches but only Kuoni

Mr Clubb said: "This merger takes us across Europe in one step and provides extremely exciting prospects for good long term growth." He said it would enable both parties to use aircraft capacity better.

"It looks like a defensive merger of two mid-sized companies who don't want to get swallowed up by one of the bigger boys.

Kuoni's shares have fallen by 7 per cent since merger UK travel agent, in December. talks were announced last week and closed unchanged at

Analysts said the combined group could itself become a bid target. Simon Marshall-Lockyer at BT Alex.Brown said one of the prices Kuoni had to pay to do the deal was to open up its own share structure, which had protected it in the past.

The new group's 14-strong board will have a balance of executives from each party. Kuoni's chairman, Daniel Affolter, will become deputy chairman, and its chief executive, Riccardo Gullotti, will retain his title. First Choice's managing director. Peter Long. will run the UK operations.

BIE Boyden Interim Executive

tion in debt. If all the notes

were exchanged this would

lead to the issue of new shares

equal to 29.4 per cent of exist-

ing capital.

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— tem táciliagon, CEO - Lucifer Group

Fuji and Sumitomo banks to cut cross-shareholdings

By Gillian Tett and Nacko Nakamae in Tokyo

Two of Japan's largest banks are planning to sell some of their huge shareholdings in related companies as part of the country's long-awaited financial reforms.

Fuji said it would unwind Y1,000bn of its Y3,200bn (\$26.8bn) cross-shareholdings over the next five to six years. Yoshiro Yamamoto, president, said the bank did not have strong ties to these companies, and would be aiming to sell some Y200bn a year.

Sumitomo, which has comparable shareholdings, said it of Y100bn a year.

would sell its shares at a rate The sales are tiny compared with overall cross-shareholdings held between banks and more than a third of the total stock market, although this has recently declined. However, the sales will

almost certainly be matched portfolios. by other banks, as they start to restructure in exchange for receiving public funds. Some government officials fear that ket if it gains pace.

In the past two weeks the Nikkei 225, the key stock mar- to meet the scale of bad loans ket indicator, has risen 12 per cent due to large purchases by foreign investors. This foreign heavy domestic selling, as companies, including banks, try to unwind cross-shareholdings ahead of the end of the

1998 fiscal year. The impact of these sales on banks' capital bases will not their clients, which some esti- become clear until they report mates suggest account for their results for 1998.

With the Nikkei at its cur rent level, several banks are believed to be holding large latent losses on their equity

The government is trying to offset these losses by injecting Y7.450bn into the 15 large banks' capital bases by the end the unwinding trend could of the fiscal year on March 31, dent the Japanese stock mar- in exchange for restructuring. However, many analysts

believe this will not be enough

and latent equity losses The Bank of Japan, the central bank, recently agreed to buying has also prompted extend some Y4,000bn of temporary loans to the Deposit Insurance Corporation, the government body funding

bank reform. However, Masaru Hayami. Bank governor, yesterday warned that the DIC would need to repay the Bank's loans 500n.

FT/S&P-A World Indices

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BNP makes pledge on Paribas

By George Graham Banking Editor

Paribas's banking operations would remain autonomous if Banque Nationale de Paris were to succeed in its double bid for the company and Société Générale.

Baudouin Prot, BNP chief operating officer, said vesterday that folding Paribas into Iron rule of Patrick Duverthe corporate banking activities of BNP and Société Générale would cost more in the run the division at a com-

bas's returns are inadequate, up to acceptable levels.

independent has a certain attraction to some Paribas investment bankers who were anxious about the prospects of coming under the ger, who heads investment banking at SG and would bined SG Paribas.

he said, it would be left to SG-BNP as competing investdevelop its own strategic ment banking divisions was plan to bring its profitability untenable. This would essentially cause a conflict of interest The idea of remaining problem, increase the risk factor and fail to create what SG Paribas set out to do that is, to create a strong

Lévy-Lang said. Paribas advisers say the combination of SG and Paribas in investment banking would, in fact, But André Lévy-Lang, entail few of the overlaps

investment banking," Mr

idea of keeping Paribas and strongest in derivatives. including equity derivatives. focused essentially on advisory, fixed income and cash equities. Their client lists, too, are

The BNP plan would leave

Paribas to concentrate on international player in capital markets and specialised financing, with a heavy emphasis on the energy, media and energy, telecommunications sectors in which it is already

very different.

cost savings. Although Pari- Paribas chairman, said the BNP claims. While SG is would be required to produce a plan showing how they would improve return on equity in their business. to 19 per cent by 2002.

Mr Prot insisted that BNP did not plan to sell Paribas if it succeeded in both of its the central plank of the scheme was the bringing together of the BNP and SG retail and corporate banking

Peter Martin, Page 16 Observer, Page 17

networks of BNP and Soc-Gen, Mr Bouton said: "Mr Pébereau says that by combining SocGen's network. which has return on equity of 15 per cent, and BNP's network, with return on equity of 12 per cent, he can end up with a network ach-**建筑** BNP executives rejected claims that their plans inevitably mean branch closures and sweep-Baudouin Prot. chief oper ating officer, said the bank had cut costs by 5 per cent between 1993 and 1997 while With the number of retirements set to accelerate in both BNP and SG, BNP claims it could achieve annual cost savings of €360m in domestic retail banking, with a further €200m of annual savings

Approach speeds up SocGen merger plans

and George Graham in London

Société Générale and Paribas, the French banks that agreed to merge last month, are speeding up the integration of their operations, ignoring the threat of the unsolicited was friendly and ruled out takeover offers on them by meeting Mr Pebereau. rival Banque Nationale de

In their first news conference since BNP's offers were Levy-Lang. announced last week, Daniel Bouton, SocGen chairman, and André Lévy-Lang, head of Paribas, said they were more than doubling the after the three banks' ininumber of project teams tials - would achieve synerworking on bringing the two gies of €1.3bn (\$1.4bn) by banks together. The teams 2002 without job cuts. will be boosted from 140 to

Paribas last month approved natural wastage (voluntary a friendly merger between the two. to create SG Pari- Further cost cuts would bas, one of Europe's largest result from an expected within reach in later

By Paul Betts in Milan

Olivetti, the Italian tele-

that has launched a hostile

bid for Telecom Italia, yes-

investment community

a week after Telecom Italia

was threatened last week by a surprise offer from BNP to merge the three to create the world's largest bank with assets of \$1,000bn.

Mr Bouton and Mr Lévy-Lang again rejected assurances by Michel Pébereau, BNP chairman, that his offer

"We are not going to hold discussions while there is an ongoing hostile bid," said Mr SocGen and Paribas also rejected Mr Pébereau's

assurances that his plan temporarily named SBP BNP claims that the three banks' headcount is falling

by up to 1,500 a year through leaving and retirements). banks. However, their plan acceleration in retirements.

communications company increasingly acrimonious sider such a merger undesir-

takeover battle and a per-

sonal confrontation between

terday confirmed its chief Franco Bernabe, Telecom

executive would make pre- Italia chief executive, and

awaited presentations come a number of key points.

sentations to the Milan Mr Colaninno.

Olivetti to unveil Telecom Italia strategy

ieving 18 per cent [ROE]."

opening new branches.

would

ing job cuts.

He believes a merger would constitute a waste of mean he would have to money and would not be retain Telecom Italia's exist- Italia's 50 per cent stake in necessary for the future suc- ing 60 per cent to maintain Mr Colaninno is expected cess of mobile and fixed line control.

in what is turning into an inno is understood to con-

A commercial integration case to London on Thursday. for Telecom Italia radically Roberto Colaninno's long different to Mr Bernabe's in . of Telecom Italia's and TIM's reduce debt: incurred services could be achieved While a central component without the merger of the announced a formidable of Mr Bernabe's strategy is two companies in much the package of measures to merge Telecom Italia with same way as Olivetti has two contenders' strategic designed to fend off Oli- its 60 per cent owned Tele- done with its Omnitel mobile

vetti's hostile €53bn bid. com Italia Mobile cellular unit and its Infostrada fixed-They mark the latest stage telephone unit, Mr Colan- line venture.

Mr Colaninno has already suggested he would retain control of TIM if his bid was successful but that did not

would clearly help Olivetti through its highly leveraged bid, analysts said yesterday. approach is Mr Colaninno's

Italia's industrial and information technology businesses. Mr Bernabe last week announced he planned to shed a series of non strategic assets such as Telecom Italtel, the telecommunications equipment maker, and

systems group. Rather than disposing of these units immediately, Mr Colaninno wants to re-assess Another difference in the their operations, creating greater value before eventually selling them.

Debitel may be valued at €3bn

By Vincent Boland

Debitel, Germany's third biggest telecommunications group, could be valued at up to €3bn (\$3.3bn) when it lists on the Frankfurt stock exchange on March 29 in what is likely to be one of the biggest European initial public offerings this year.

The company is a joint venture between Daimler-Chrysler, the car group, and Metro, the retailing giant. Debitel said yesterday that nearly 20.5m of its shares, representing a stake of about 23 per cent - including an extra tranche of shares to meet demand - would be

investors. The company yesterday set a price range of between €29 and €34 a share, valuing the stake at up to €696m. ahead of the setting of the final price before trading starts.

Debitel is the latest and biggest in a line of German telecoms and high technology groups to seek stock market listings. It is, however, a relatively rare issue on the main market.

Most German IPOs are smaller companies that choose the Neuer Markt, which specialises in growth companies. It has fuelled huge demand among retail investors in particular for German internet and hightech stocks, even though the Dax index of top German stocks has been relatively disappointing in recent

Debitel is also one of the few German IPOs in which US banks have the main underwriting roles, Goldman Sachs and J.P. Morgan are ioint lead managers and global co-ordinators for the issue. Deutsche Bank is the senior German bank in the syndicate, co-ordinating the offering to domestic retail investors as senior co-lead

About half the stake in Debitel on offer in the IPO is being sold by Debis, the LEFG Eurobank, the Greek bank controlled by the London-DaimlerChrysler. It is cutting its holding from 52.44 per cent to 41 per cent. from 35.51 per cent to 26.55 per cent. Further shares are being offered by Divaco a ioint venture between Metro and Deutsche Bank, which is cutting its stake from 10 per cent to 7.5 per cent.

NEWS DIGEST

TOBACCO

Spain's Tabacalera unveils move to diversify

Tabacalera, Spain's dominant tobacco producer, yesterday unvelled bold diversification plans that include taking a big stake in Iberia, the national airline, the creation of a large logistics subsidiary and a possible merger with Seita. France's tobacco company. Cesar Alierta, Tabacalera chairman, said he was interested in acquiring up to 8 per cent of Iberia to become one of the carrier's core shareholders when it is privatised later this year.

The government, which has put a reference value of Pta580bn (€3.48bn, \$3.81bn) on Iberia, wants to place 30 per cent of the airline with domestic companies before a market disposal of about 55 per cent of its equity. A stake in liberia makes strategic sense for Tabacalera since it has

interests in duty-free shops.

Mr Alierta announced the absorption by Logista, a distribution company which was spun off from the group's core tobacco interests in February, of Midesa, a leading books and press distributor 24 per cent owned by Tabacalera. Tom Burns, Madrid

TYREMAKERS

Michelin profits down 10%

Michelin, the French tyremaker, yesterday reported a near 10 per cent downturn from FFr3.88bn (€591.5m, \$640m) to FFr3.51bn in annual net attributable profit, in spite of an improved second-half performance. The company said higher sales and firm prices had helped its operating margin to rise to 9 per cent in the second half against 8.2 per cent in the first. The full-year result was achieved on sales up from FFr79.7bn to FFr81.9bn. The company has set a target of at least 4 per cent growth in sales volumes in 1999 to come from an improved share of the replacement market. David Owen, Paris

ELEVATORS

Schindler raises dividend

Schindler, the world's second biggest maker of elevators, s increasing its dividend by 50 per cent, to SFr45 a share. The group increased its dividend in 1998 by 7 per cent its first increase in four years - and had already announced plans to buy back up to 6 per cent of its shares. Operating profits in 1998 rose 12 per cent to SFr261.4m (\$178.91m) and revenues rose 6 per cent to SFr6.6bn. Revenues in escalators and elevators rose 3 per cent to SFr5.3bn with "encouraging growth" in North America offsetting "market setbacks" in Brazil, south-east Asia and Japan. Schindler maintained its market position but warned the advent of the euro was increasing pressure on prices, but forecast a "slight increase" in net profits in the current year. William Hall, Zurich

BANKING

EFG Eurobank plans sell-off

financial services arm of based Latsis oil and shipping group, is expected to teunch a Dr99.8bn (\$339m) public offering today following a merger with its subsidiary, Bank of Athens, which is already listed on the Athens stock exchange. Eurobank, buy a majority stake in ionian Bank, which is being offered for sale later this month under the government's privatisation programme.

Eurobank's offering of 11.75m shares priced at Dr8,500 each amounts to 10.6 per cent of the bank's equity following the merger. About 70 per cent of the offering will be sold to retail investors. Kerin Hope, Athens

Telekom set to

slash call prices

Annual Meeting of Shareholders

The Annual Meeting of Shareholders will be held on Thursday, April 29, 1999, at 10:00 a.m. at BASF-Feierabendhaus, Leuschnerstraße 47, Ludwigshafen/Rhine

1. Presentation of the Financial Statements of BASF Aktiengesellschaft and BASF Group for 1998; presentation of the 1998 Annual Report covering BASF Aktiengesellschaft and the BASF Group; presentation of the Supervisory Board Report 8.

- Declaration of dividend Ratification of the actions of the Supervisory Board
- Ratification of the actions of the Board of Executive **Directors** Re-election of auditor
- Conversion of share capital and contingent capitals to the euro, increase in share capital from corporate funds and amendment of the Articles of Association
- Creation of contingent capital for issuing of subscription rights to employees and members of the managing board of the company or associated companies, and amendment of the Articles of Association
- Cancellation of existing capital and creation of new authorized capital and amendment of the Articles of Association 9. Amendment of § 2 of the
- Articles of Association (adaption of the object of the company) 10. Further amendments of the
- Articles of Association (§§ 3, 10, 11, 12, 16 and 18) Authority to acquire own
- 12. Approval of subordination and profit transfer agreements

Shareholders wishing to participate in the Annual Meeting and to exercise their right to vote must have deposited their shares during normal office hours and in the prescribed form at a depository bank. The shares should remain deposited until the conclusion of the Annual Meeting. Shareholders have the right to vote by proxy. Depository banks and the full Agenda are published in the "Bundesanzeiger" of the German Federal Republic Nr. 51 of March 16, 1999.

Depository banks in the U.K.:

Deutsche Bank AG London Warburg Dillon Read

The deposit is only effective if the shares are submitted by Wednesday, April 21, 1999.

Ludwigshafen/Rhine. March 16, 1999 The Board of Executive **Directors**

BASF Aktiengesellschaft 67056 Ludwigshafen

Roche to seek FDA approval for flu drug

trial. Glaxo is lobbying the

FDA to try to get the deci-

were confident that the US

and European branches of

with Biota, an Australian

biotechnology company, while Roche licensed its

product from Gilead, a US

sion overturned.

strated efficacy.

SFr1bn (\$684m).

By David Pilling, Pharmaceuticals Correspondent

Roche, the Swiss drugs company, hopes to file an influenza drug with the US Food and Drug Administration "imminently" in an effort to win approval before the winter flu season.

The drug acts in the same way as Glaxo's Relenza, a flu product that was rejected by the FDA earlier this month. Roche comes in tablet form - as opposed to Glaxo's inhaled spray - and the Swiss company's executives said they were debating a brand name that reflected

this "advantage". The Roche and Glaxo drugs are neuraminidase inhibitors that block the transmission of disease from

the US trial was not as clear-cut as a European trial in demonstrating the drug's ability to shorten the duration of flu. The committee questioned

cell to cell. An FDA advisory committee rejected Relenza because

biotech. Roche is also hoping for FDA approval by mid-year of Xenical, an anti-obesity drug already launched in parts of Europe. The FDA had asked for further data on the drug, which helps reduce weight by 10 per cent in conjunction with a diet, after concern

about possible carcinogenic effects. Roche, which was forced

some of the end-points - the to withdraw two drugs last clinical signs measured to year after adverse reactions test a drug's efficacy - of the among some patients, says it has "clean" data for Xenical It attributes the FDA's earlier concern to a "statistical Roche executives said they freak". An FDA rejection of either the flu drug or Xeni-

their clinical trials demon-Sales of Xenical in the US will depend heavily on the Before Relenza was rejected, analysts had been FDA label. If no mention of forecasting peak sales for side-effects is made, Roche is Roche's product of up to likely to promote the drug heavily through direct-to-Glaxo developed Relenza consumer advertising, a

> Sales will also be affected by the policy of health maintenance organisations in reimbursing the drug. In Europe, governments have agreed to pay for it, but Roche executives believe the attitude could change if sales rise significantly. Roche executives have been cautious about predicting blockbuster status for Xenical. But several analysts estimate the drug could reach

practice that is legal in the

Deutsche Telekom, Europe's largest telecommunications group, is preparing to cut by up to 50 per cent or more the cost of many international calls in the latest round of a price war that follows the cal would come as a severe liberalisation of the coun-

> Ron Sommer, chairman, said yesterday that the group was also considering simplifying its international tariff structure. A single tariff rate of 48 pfennings a minute would apply 24 hours a day to European Union countries, as well as Poland, the Czech republic and Hungary.

try's telecoms market last

By Ralph Atkins in Bonn

However, it is expected that Mr Sommer will confirm today that the new rate structure will also apply to the US and Canada. The latest cuts highlight

the aggressive stance Deutsche Telekom has taken in the face of fierce competition from rivals that have grown rapidly since public voice services were fully liberal-

fears that Deutsche Telekom's profits will be forther

In January, Deutsche Telekom cut its long-distance prices by up to 62 per cent. Its T-Mobil mobile telephony subsidiary has also reduced prices considerably.

The Bonn-based telecoms regulator is due to announce today whether it will approval Deutsche Telekom's plans to introduce from April 1 a rate of just 6 pfennigs a minute for long-distance calls between 9pm and 6am; local calls during the same hours would cost 3 pfennigs.

Mr Sommer would not give details yesterday about the average impact of the planned cut in overseas call prices, which are all subject to regulatory approval.

But the 48 pfennies a minute rate compares with 84 prennigs currently charged for calls to the UK and France during working hours.

For Hungary, the cost

BASF says flat sales will hit profits

peak sales above \$1bn.

By Uta Harnischlege in Frankturt

BASF, the German chemicals group, yesterday deepened the gloom for the industry when it forecast lower 1999 profits on flat sales due mainly to declining base chemical and oil prices.

But it pledged to focus increasingly on more profitable life sciences sectors to counter falling margins in its chemicals and oil sector, to grow in Asia in the long term and to cut costs by DM900m (€460m, \$503m) by next year.

Germany's big three chemi-

105 .

أتتأر 1998

Core earnings data pub- makers confirmed 1998 sales lished earlier this month by had been falling, although profits had still risen in 1998. cals and pharmaceuticals. Being an oil producer, mas-

sive price declines in raw oil also hit BASF. caused BASF's sales to fall selling drug. 11 per cent and operating

profit to fall 30 per cent. cyclical business - chemical ences. In the fourth quarter sales and operating profit in Union Carbide. its health and nutrition busi-

respectively. being launched have a combined annual sales potential in Japan.

of DM2.5bn and its new obe- Mr Strube said the sity drug Meridia, which had restructuring of Japan's The final quarter was par- DM275m in sales in its first chemicals industry would ticularly bad, and declining year in 1998, advanced to allow BASF to expand its oil, gas and chemicals prices become BASF's fourth-best

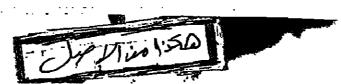
But BASF also signalled a desire to expand in the area Given the dire state of its of specialty chemicals. Jürgen Strube, chairman, said said. sales fell 15 per cent in the he would be interested in fourth quarter - BASF said buying parts of Zeneca's speit would continue to shift its cialty chemicals activities, portfolio toward life sci- but not the whole package. He declined interest in

cent of its sales in Asia by Products in BASF's phar- the year 2010. After focusing maceuticals pipeline close to on Korea last year, it foresees some large acquisitions

own activities as well as look into "some large acquisitions".

"BASF Japan is preparing itself for such steps," he

BASF reiterated its opposition to the German government's tax reform plans. On the first stage of the reform, expected to pass the upper. house on Friday, Mr Strube BASF said yesterday it said he hoped the new ness rose 11 and 10 per cent planned to generate 20 per finance minister, Hans Eichel, and chancellor Gerhard Schröder would quickly implement investor and business-friendly changes after its approval.



المكذا منالا مل

is Tabacalera is move to diversity

WE LOVE TECHNOLOGY. It's new and it's shiny and it inspires a certain awe, like the Great Pyramid of Cheops or a tiny new human being. Technology is good at the heavy lifting. People are good at the heavy thinking. Bits and bytes and ones and zeroes fly around the planet, but only at our discretion. The computer has a role model, and it is us. Computers are plastic and metal and sand. People are brilliance and discernment and vision. Admire machines. Worship their inventors.

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COMPANIES & FINANCE: THE AMERICAS

RADIO GROUP ABANDONS HUNT FOR BUYER AND CALLS OFF PURCHASE OF LIN BROADCASTING

Chancellor Media puts own house in order

By Richard Waters in New York

Chancellor Media, soon to become the biggest radio station group in the US, yesterday exercised a strategic about-turn as it abandoned its hunt for a potential acquirer, called off its own acquisition of Lin Broadcasting and announced a management reshuffle.

Under Thomas Hicks. chairman, whose buy-out firm, Hicks Muse Tate & Furst, holds a 25 per cent months ago to find a way to lift its lacklustre share price. Despite a strong financial performance last year, Chancellor's stock market valuation has lagged behind its Infinity, the radio station and outdoor advertising company given a separate stock market listing by parent CBS in December.

Mr Hicks said yesterday

stake. Chancellor set out two to "a number of potential partners" during its review, including some which "may want to propose a strategic transaction in future". He added, though, that Chancellor believed it could do best leading rivals, including at this stage by cutting its costs, refocusing on its radio and outdoor advertising interests and abandoning its plans to get into television

through the Lin purchase.

that the company had talked that, by buying Lin, it would be in a position to sell advertisers a complete package of radio, television and billboard outlets. The change of heart now in part reflected "the preference expressed by a number of investors", Chancellor added.

The company said, though. that it would press ahead with its acquisition of Capstar, another radio station group partly owned by Hicks The company had argued

Chancellor with 469 radio stations that between them generated revenues of \$2.1bn last year, topping Infinity as the largest owner of stations.

As part of the about-turn. Hicks Muse said it would invest another \$500m in the group, leaving it with a 29 per cent stake after the Capstar merger has been completed.

Mr Hicks also said he was to take over the reins as

That deal will leave chief executive though he paid tribute to Jeffrey Marcus, the current chief executive, who will stay on the company's board.

Among other changes. Chancellor said it had grouped its radio and billboard operations into a separate unit, and that a second unit had been set up to provide media services and pursue ideas to boost the group's presence on the internet.

Houston hit by BP Amoco merger fallout

There's a joke doing the rounds in Houston that, for some oil industry workers, cuts to the heart of the mega-merger between BP and Amoco.

"How do you pronounce BP Amoco?'

"BP. The Amoco is silent." For a few Amoco employes, the refuge in gallows humour goes beyond the witty one-liner. A geologist showed up for his last day of work in a tuxedo and top hat when the newly merged company axed about 1.500 jobs at Amoco's Houston operations.

The success of creating the world's third largest oil company is predicated on cutting costs. The effects are obvious in Houston, where Amoco had based its worldwide exploration and production headquarters in a sleek, black tower that symbolically overshadowed BP's nearby regional operations building.

The centre of power has now shifted from the US to London, where BP has its headquarters.

Houston, whose fortunes are tied more closely to the oil industry than any other place in the country, has been a centre of intense activity recently.

After the merger was announced on August 11. the new company selected its top managers, cleared regulatory hurdles and closed the deal in just 99 business days.

Company executives acknowledge that since the ob losses started on January 26 morale is under strain, as they finalise a big relocation of remaining employees.

Over three consecutive weekends this month, says Carol Freedenthal, a employees will be moving from offices in Houston, Denver and New Orleans into the former Amoco tower west of downtown Houston. Jobs moving to Houston. however, are only a fraction of what the city has lost through the merger.

Some outsiders worry that the cuts are so deep that BP Amoco might sacrifice the technical and other talent it needs to realise its vision for longer-term growth.

To me the real tragedy of this merger is they will lose what they bought," says Amy Jaffe, energy analyst with the James A. Baker III Institute for Public Policy at

Rice University. A BP Amoco executive said employees were told that the job cuts were more. of a numbers game than anything else. "It's not about quality, it's about quantity." he said of the criteria for employment cuts. "It's about positioning yourself to be a viable entity in an \$11 iper harrell world."

But some industry specialists suggest that BP Amocowill fare better than its peers in a future of leaner operations and streamlined technical staff.

On top of the 10,000 job cuts that are part of an annual \$2bn in targeted savings, the company has lost several key Amoco executives in recent weeks.

The restructuring at BP Amoco could be a symbol of the long-term implications of low oil prices. In Houston, there are widespread fears. that the many thousands of oil workers who have lost jobs may never return to the

industry or the city. Troubles at Shell Oil. the Royal Dutch/Shell subsidiary, which are prompting it to sell properties and merge Gulf of Mexico operations, are triggering a round of job cuts expected to total 925 in Houston and New Orleans.

Such cutbacks highlight the fact that it is feast or famine in the oil industry. Houston-based energy consultant. The danger, he notes, is the assumption that when oil prices rebound, companies will be able to hire people back.

"You can't just hire and fire continually and hope to keep a good staff," he says.

Mexico's airline alliance faces an uncertain future

Monopolies probe has renewed concerns over brought into Mexico would Cintra, writes Andrea Mandel-Campbell

darkening above Mexico's two big airlines, Mexicana and Aeroméxico.

Shrinking market share abroad, rising competition from US carriers and an investigation launched last month by the CFC, Mexico's anti-monopolies commission. into predatory practices by the two airlines are renewing concerns over the fate of Cintra, the holding company that manages the bulk of

Mexico's aviation industry. The CFC wants to dissolve the monopolistic holding. which was created in 1995 as a temporary measure to restructure the bankrupt airlines, but faces opposition from the rest of the government and bankers wanting to keep Cintra together at all

The CFC alleges that the holding's domestic supremacy has led to claims by competing airlines, travel agents and even pilots of monopolistic practices. Cintra's airlines control three quarters of the domestic market, including 80 per cent of traffic in Mexico's top 50 markets.

Some analysts say the company has openly flouted the terms under which it was created. While Cintra

The skies are once again such as economies of scale in the purchase of equipment - the commercial operations of the different

airlines should have remained separate. Fares have risen significantly since the holding was created, including mark-ups of up to 92 per cent on some routes. And despite a 30 per

cent government subsidy on

'It would be criminal to separate them because they cannot compete in the major market, which is the US, against US

carriers' the price of jet fuel, Aerome xico and Mexicana announced last November a

commissions from 10 to 7 per This prompted the CFC to immediately step in with charges of collusion

reduction in travel agency

As far as the CFC is concerned, competition is the best thing that could happen to the aviation industry. By separating the airlines and allowing them to forge indi-

increase significantly and further boost the country's

\$8bn industry, But others argue that splitting up the airlines would only make it easier for US carriers to creep into the Mexican, and eventually South American, market. Further, without a flagship carrier Mexican airlines will find it hard to push into the international arena.

"Separate the airlines are weak, but together they are a reasonably strong player," says Robert Booth, a Miamibased aviation analyst. "It would be criminal to separate them because they cannot compete in the major market, which is the US. against US carriers."

Mexicana and Aerome'xico have watched their share of the international market drop from nearly half of overseas flights in 1990 to one-third now, mostly at the hand of their US counterparts.

It is a trend that is expected to continue with a new code-sharing agreement signed between the US and Mexico in February, which is expected to increase the number of code-shared flights from 100 to 5,000.

But with a Cintra fleet of just 153 planes, the bulk of the new service is expected vidual global alliances, says to be picked up by US carrihas been allowed to take Manuel Sandoval of the CFC, ers like Delta and United advantage of synergies - the number of tourists Airlines, which enjoy code- the Star Alliance, led by compete abroad and help ated in 1993 to protect.



respectively. There is nothing that Cin-

tra management would like more than to become how the Mexican govern-Mexico's flagship carrier. It ment will unload the 18 per wants to increase code sharing between its two big air-

sharing agreements with United and Germany's Luft- stave off US carriers Aeroméxico and Mexicana hansa but is being held up encroaching on the Mexican by Cintra's ambiguous future.

cent stake it owns in Cintra. Offering the two airlines lines and their US partners. as a package will not only says Jose' Robles of Cintra. ensure the government can It is in negotiations on recoup its investment, but behalf of Mexicana to join will increase their ability to

market, says Mr Booth. But whether it is more

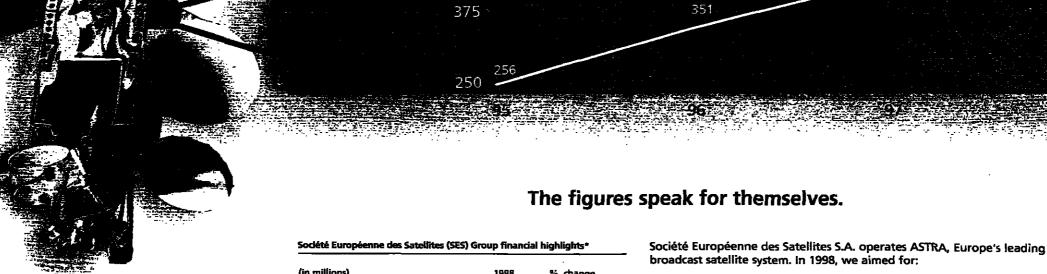
It is still unclear when or advantageous to sell Cintra as a package or as separate airlines, a major factor has been left out of the calculations, says Mr Sandoval

Monopolies are prohibited under Mexican law - a law for which the CFC was cre-



500

Revenues million EUR



(in millions)	1998 (EUR)	% change previous year
Revenues	517	+ 15 %
Operating income	279	+ 14 %
Net income	176	+ 11 %
EBITDA margin	80.6 %	
Return on average equity	25.4 %	
Proposed dividend per A-share (Euro)	2.26	

For more information on Société Européenne des Satellites, look at our website, www.astra.lu or contact us on Tel: (352) 710 725 1, Fax: (352) 710 725 227.

- more channels,
- more audience,
- more satellites and a second orbital position, - multimedia services,
- connectivity beyond Europe, - increased profits.
- We delivered:
- more than 100 additional TV channels, including Sky Digital, BBC and Wizja TV, - a 7% increase in ASTRA reception
- the new satellites ASTRA 1G at 19.2° and ASTRA 2A at 28.2° East,
- the launch of the ASTRA-NET multimedia platform, - the strategic ownership of AsiaSat that allows us to reach
- 3/4 of the world's population in three continents,

- a 14% increase in operating income.

ASTRA is a registered trademark of Société Européenne des Satellites S.A. (SES)





COMPANIES & FINANCE: THE AMERICAS

INSURANCE CODE OF CONDUCT REVEALING BROKER REMUNERATION TO BE INTRODUCED INITIALLY AT UK ARM

Aon set to disclose fees and commissions

By Andrew Bolger, Insurance Correspondent

BD Millow

Aon, the world's second largest commercial insurance brokerage, is introducing a code of conduct that will disclose to clients the levels of fees and commis-

sions it receives. Brokers have come under fire from buyers of commercial insurance for taking tens of millions of dollars in fees and incentives from insurance underwriters in

United

earnings

estimate

· lifts rivals

By Andrew Edgecliffe-Johnso

United Airlines gave its own

shares and those of rival US

carriers a lift yesterday with

news that it expects first-

quarter earnings to be 20 per

cent above Wall Street esti-

The largest US airline said

it expected a reversal of the

decline in domestic reve-

nues, which began in the

fourth quarter of 1998 and

continued into the early

The company believes

these trends could in part

result from the dissipation of

general economic uncer-

tainty and improvements in

the industry pricing environ-

It added that its first-quar-

ter results would show the

benefit of American Airlines'

pilots strike last month,

stranded by the dispute.

when other carriers picked up passengers who had been

The group, which is 55 per

cent owned by its employees,

had no comment on industry

rumours that the shortlist

for a successor to chief exec-

utive Gerald Greenwald has

come down to Jim Goodwin,

UAL president responsible

for North America, and Lou

Hughes, General Motors

executive vice president for

UAL's stock rose \$415 to

Airlines and AMR Corpora-

tion, parent of American Air-

lines, by more than 5 per

Last week UAL led the

industry in raising leisure

fares by 3 per cent and busi-

UAL now expects first-

quarter earnings of \$1.35,

compared with a Wall Street

consensus figure of \$1.12.

For the full year, it reiter-

ated its earnings per share

forecast of \$10 to \$12, and a

goal of \$11, which compare

TO CALLED

ness fares by 1 per cent.

new business strategies.

months of 1999.

ment," it said.

addition to the payments adopted by Aon Risk Ser- ency in broker remuneration ship between broker and cli- Risk & Insurance Managethey receive from clients. whose interests they are supposed to represent.

"double-dipping" - whereby adopted by the group worlda broker might receive an incentive payment from the insurer, plus a fee from the insurance buyer - called into question the principle that customers should receive "best advice" and raised doubts over conflict of

The code has initially been over the lack of transpar- successful working partner-

By Victoria Griffith in Boston

Until Sunday's merger

announcement between

Fleet Financial and Bank-

Boston, the two institutions

made little secret of their

Senior executives at both

banks gazed from their win-

dows at their nemesis across

the street and talked about

BankBoston's emerging

markets presence made its

operations too risky, said

Fleet. BankBoston viewed

Fleet as an upstart with no

sense of tradition. Indeed,

such animosities killed ear-

lier merger talks between

Yet differences between

the banks are now being

touted as the cement that

will hold the merger

in many ways complemen-

tary." Henrique Meirelles.

"Fleet and BankBoston are

dislike for each other.

their differences.

the two.

together

vices UK, the Chicago-based for more than a year. group's British arm, but Aon It was felt the practice of that would eventually be uine concern of risk manag-

> The code was drafted with the assistance of the Association of Insurance and Risk Managers (Airmic), the UK hope other brokers will organisation whose members control risk premium well in excess of £1bn. Airmic has been expressing concern

BankBoston and Fleet

see virtue in difference

presence in industries like

high-tech. We are stronger in

Massachusetts, and they are

stronger in Rhode Island and

the metro area of New

tion of BankBoston as the

failure of a bank that has

struggled for years to stay

independent. In the early

1990s, BankBoston rebuffed

overtures by Banc One, Mel-

lon Bank, NationsBank,

Two factors finally broke

BankBoston's resolve. First,

its share price had been

weakened by its exposure to

troubled emerging markets,

making it vulnerable to take-

over. Second, the merger

with Fleet allows it to main-

tain its headquarters in Bos-

ton, vitally important to

chairman Chad Gifford, and

his predecessor Ira Stepan-

ian. The merged Fleet Bos-

One can view the acquisi-

York.

Union.

BankBoston has a strong will maintain its brand name

BankAmerica and First mon platform for technol-

in Latin America.

Fleet, for its part, appar-

ently decided that BankBos-

ton's new bargain basement

share price made taking on

the risk of its emerging mar-

Observers were predicting

kets operations worthwhile.

job cuts of about 4.500.

although Mr Meirelles plays

down the possibility of cuts.

"The savings we expect -

\$700m over 21/2 years - will

be in areas such as a com-

ogy, risk management, law

points of the merger is that

the two institutions are not

going to have to slash one

part or another [of their

expected to have a strong

area of financial services on

the internet. Before the

merger Fleet had been con-

The new Fleet Boston is

operationsl."

"One of the attractive

offices, services and so on.

"We are delighted that said it was a basic contract. Aon has recognised the geners by adopting this code,' said David Gamble, executive director of Airmic.

> adopt or emulate." Ron Forrest, chairman of Aon Risk Services UK, said: "Transparency is crucial to a

"The code is a positive,

tangible initiative which we

requested by its clients.

standards.

Airmic's US counterpart, the ance law.

and clarifies the core princi-

mutually high professional

Marsh & McLennan, the

world's biggest commercial

insurance broker, recently

ent. The code clearly addresses all the key issues ment Society.

the global broking industry ples required to ensure is now dominated by Marsh & McLennan and Aon, and both groups are clearly anxlous to avoid criticism from regulators.

Last year the New York agreed to disclose contingent State Insurance Department commission revenue when said lack of transparency The new procedure was could be construed as a vioagreed in consultation with lation of the state's insur-

INVESTMENT BANKING

Lehman strengthens UK arm

Lehman Brothers, the US investment bank, will today announce the appointment of two senior bankers who formerly played leading roles at Morgan Grenfell, in a bold effort to strengthen its position in the UK market.

NEWS DIGEST

Syron to guit AmEx and

move to Thermo Electron

Richard Syron, chairman of the American Stock Exchange

since 1994, announced yesterday his intent to leave to become president and chief executive officer of Thermo

Electron, a producer of analytical instruments. Mr Syron

He will leave the AmEx less than a year into its merger

with the Nasdaq stock market, the screen-based trading system based in Washington, DC. He is credited with

breathing new life in what was then the third largest US

exchange with a series of new trading products, including

a thriving options business. Prior to joining the AmEx Mr

of the Federal Reserve Bank of Boston.

In 1997. John Labate, New York

Syron, 55, served as president and chief executive officer

Mr Syron yesterday promised swift action to salvage the recently troubled Thermo Electron. From a high of \$441/2 in

Mr Syron became an independent director of the company

December 1997, its shares now trade at just above \$14.

CHANGE OF JOB

will start on June 1.

Rory Machamara and John McIntyre will become managing directors and heads, respectively, of UK coverage and UK mergers and acquisitions for Lehman. Together they had 31 years of experience at Morgan Grenfell, which was bought by Deutsche Bank in 1989 and lost its name last year. Vinnie Lynch, Lehman's head of European investment banking, described the two as an "exceptiona

Mr Macnamara, who was deputy chairman and responsible for M&A when he left Deutsche last year, advised clients including Scottish Power, Scottish & Newcastle and Eurotunnel. Mr McIntyre has been responsible for UK M&A at Deutsche, His recent transactions have included the merger of Schoil and Seton Healthcare and the restructuring of Lontho. Clay Harris

OFFERING

Enron to float Azurix

Enron said yesterday it planned to make an initial public offering of stock in Azurix, its global water and wastewater business subsidiary. The Houston energy company expects to raise up to \$750m, or \$863m assuming underwriters exercise their overallotment options. The total number and price of the shares to be offered will be determined at a later date. Merrill Lynch will serve as the lead managing underwriter for the offering.

Azurix, based in Houston and London, last year bought Wessex Water, the UK utility, for about \$2.8bn. The company, which also has investments in Mexico and Argentina, expects to retain about \$350m of the IPO proceeds. before costs and expenses, to make acquisitions. Hillary Durgin, Houston

OIL INDUSTRY

Alberta Energy targets Pacalta

Alberta Energy, one of Canada's largest oil producers, has launched an unsolicited C\$748m (U\$\$491m) takeover bid for Pacalta Resources, the Canadian group with production in Ecuador's Oriente Basin. The acquisition would bolster Alberta's presence outside western Canada.

The company's natural gas operations have allowed it to be one of most successful Canadian companies in weathering the recent oil price slump. Alberta has offered 0.235 shares for each Pacalta share, representing a 29 per cent premium on Pacalta's 10-day average share price of C\$6.70. The value of the offer includes C\$274m of Pacalta

The two companies had been in talks to develop jointly Pacalta's properties in Ecuador prior to the offer. Alberta said it launched its bid because Pacalta would need additional capital to develop assets and pursue additional

nging places: Fleet's Terry Murray, left, will head the group until end-2001 when Chad Gifford of BankBoston will take over

of broker Quick & Reilly as a ray, who will be chief execuseparate business.

Mr Meirelles said Bank-Boston might offer the analyst services of its subsidiary Robertson Stephens to Quick customers. "This would immediately upgrade Quick and allow us to compete Schwab." says Mr Meirelles. One of the trickiest parts of the merger will be the

tive of the new institution for the first two years, and Mr Gifford of BankBoston who is scheduled to take the post at the end of 2001. The two have very differ

ent management styles. Mr Murray is aggressive and presence in the booming head-on with Charles has built Fleet from a tiny regional player into a major bank. Mr Gifford is a Boston blue-blood who heads one of president of BankBoston, ton will bear the name of its sidering spinning off the power-sharing arrangement the oldest financial institutold the Financial Times. host city, and BankBoston internet trading operations between Fleet's Terry Murtions in the US.

Schwab profits may rise 100%

By John Labate in New York

Online brokerage stocks were sharply higher in mid-shares \$2% higher in early day trading after Charles afternoon trading to \$865, \$72 yesterday morning. Its predictions of a strong Schwah, the discount broker and helped raise sentiment domestic performance lifted that runs the largest online for the sector. the stock of Trans World | service, said first-quarter earnings would exceed analysts' expectations.

The company reported new information trading for February and

Schwab said profits for the quarter could rise 100 per cent to between \$130m and \$140m, or between 31 and 34 cents per share.

The recent consensus estimate was for earnings per share of 26 cents. Revenues for the quarter with analysts' expectations | are expected to approach

cent higher than the first quarter last time. The news sent Schwab's

Shares of E*Trade, the third largest online broker- quarter of the country's natage, climbed 5 per cent or also \$2% to \$53%. Schwab also said the aver-

about the pace of online age daily trading in stock | Sonat continues a wave of and mutual funds was down 18 per cent in February from January's strong levels, but is being driven by a need to the Sonat transaction as a last time. The company said | petitive and grow as markets | remain independent. El Paso that trading in March was "comparable to February's pace", and that customer assets were up from a dip in

The company said it expec-

By Hilliary Durgin in Houston

El Paso Energy, the Texas-based gas pipeline and energy marketing group, vesterday said it had agreed to buy Sonat for about shrinking handful of pipe-S3.9bn in stock plus about line companies. \$2bn in debt, in a deal that would create the largest US natural gas pipeline company transporting nearly a analyst with PaineWebber in but has recently been

ural gas. El Paso and Alabama-based mergers in the US natural tive." gas and power industry that were 69 per cent higher than | increase size to remain comopen to competition.

> Sonat, which combines the acquired by Southern, the companies' nationwide net- large Atlanta-based electric work of gas pipelines, power development and energy

an important participant in an entry into the south-east, rapidly-consolidating where it serves 70 per cent of industry. More deals are expected

El Paso to acquire Sonat

between utilities - or even oil companies - and the . "The electric and eas com-Ronald J Barone, natural gas depressed oil and gas prices

New York, "It's going to be restructured. down to a bandful of very The transaction between large companies: you need size: you need scope; you need scale to be competi-Indeed, some people view

defensive move by El Paso to was reported to have been in \$2bn of Sonat debt. With the acquisition of unsuccessful talks to be utility.

For El Paso, whose pipeted to release final results | marketing capabilities. El lines serve the west and the advising El Paso, and Merrill \$240m. or more than 30 per for the quarter in mid-April. Paso is establishing itself as north-east. Sonat provides Lynch Sonat.

COMMERCIAL UNION PRIVILEGE

PORTFOLIO SICAV

Galerie Kons, 4th Floor, 26, Ptace de la Gare L-1616 Luxembourg R.C. Luxembourg B32540

NOTICE TO SHAREHOLDERS

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. IF IN DOUBT, PLEASE SEEK INDEPENDENT PROPERTY OF THE PROPERT

You are hereby invited to assist at an extraordinary general meeting of sharsholders of COMMERCIAL UNION PRIVILEGE PORTFOLIO (the Fund') to be held on Sin April 1989 at 1500 C.E.T. in Lucembourg at the registered office of the Fund, to deliberate and vote on the tollowing agends:

To change the denomination of the Fund to "PRIVILEGE PORTFOLIO" and to amend article 1 of the Articles of

To amend the articles 5, 8, 14, 16, 21, 22, 23 and 27 of the Articles of incorporation of the Fund and Inter alia, to allow the Directors to assist at board meetings by means of telephone and video-conferences (Art. 14);

to redefine the concept of "Eligible State" (Art. 16); to allow investments of the Fund through wholly-owned intermediate subsideries (Art. 16); to suspend the determination of the Net Assets Value of a class when the assets invested through that subsidiary of the Company may not be accurately determined (Art 28).

to give power to the Spand of Directors to Introduce a prior notice requirement for redemptions and a minimum redemption or conversion amount (Art. 21);

to create two or more sub-classes within each class of shares whose assets will be commonly invested but where a specific sales and redemption charges structure, hedging policy or other specific feature is applied to each sub-class (Art. 5); to introduce the possibility of all or part of the assets of the company or of any classes to be co-managed on a segregated or a pooled basis (Art. 23);

posted dasas (virt. 23); the introduce the possibility that the Board may liquidate, if the nat essets of a class of shares talls below an amount where the class cannot any more be profitably managed, or due to a change in the economical and political situation relating to the class concerned. This may also be done by marging such class into another class or into another collective investment undertaking governed by Part (of the taxembourg law of 30th March, 1988 (Art 27); the postated articles is available at no charge on request.

The full text of the restated articles is available at no charge on request from the funds registered office.

what is the fastest growing natural gas market in the country. El Paso is also acquiring Sonat's large exploration

and production business. which has been troubled due panies are converging," said to poor investments and

Under the terms of the transaction, which is expected to close in the third or fourth quarter of 1999, each of Sonat's 111.5m shares outstanding will be converted into one share of El Paso common stock. El Paso bas also agreed to assume about

In early trading El Pasc shares were down \$31/4 at \$32¼ while Sonat shares were down \$5% at \$297. Donaldson Lufkin & Jenrette is

ATLANTAS SICAV 30, Boulevard Emananuel Servais, L-2535 Luciembourg R.C. Luciembourg B 33-288

NOTICE TO THE SHAREHOLDERS

OF ATLANTAS SICAV

Notice is hereby given that the Annual General Meeting of Shareholders of ATLANTAS SICAV will be held at the Registered Office of the Company on 25 March 1999 at 2:30 pm.

AGENDA

Approval of the Activities' Report of the Board of Directors for the fiscal year ended on 31 December 1998.

opportunities. Scott Morrison, Toronto

Approval of the Auditor's Report for the fiscal year ended on 31 December 1998. Approval of the financial statements for the fiscal year ended on

31 December 1998. Allocation of the net result for the fiscal year ended on

31 December 1998.

Ratification of the cooptation of Mr. Edward de BURLET in replacement of Mrs. Anne de la VALLÉE POUSSIN.

Discharge of the outgoing Directors and the Auditor from their duties for the fiscal year ended on 31 December 1998. Appointment of the Agents of the Company:

Appointment of the Directors. Appointment of PricewaterhouseCoopers as Auditor. Authorization to be given to the Board of Directors, represented by two Directors, to decide, by private deed, to convert into euro the capital and the others amounts included in the consolidated

articles of association of ATLANTAS SICAV, expressed in a currency of a member State of the European Union which has adopted the single ourrency. Ratification of the nomination of Prolineest Inc., in its capacity as

Investment Adviser of ATLANTAS SICAV.

The Shareholders are informed that no quorum is required for this Meeting and that the decisions are taken by a simple majority of the spares bresent on rebresented

Each Shareholder may act at any meeting by Proxy. For this purpose, proposes are available at the Registered Office and will be sent to

To be valid, the promes duly signed by Shareholders must be sent to the Registered Office in order to be received the day preceding the

Meeting by 5pm at the latest. Owners of bearer shares who would like to attend this Meeting should

deposit their shares at the Registered Office five working days before Stareholders who wish to obtain the Audited Annual Report as at 31 December 1998 and the Prospectus dated July 1998 including the amendment dated March 1999 may do so at the Registered Office of

the Compant: On behalf of the Company BANQUE DE GESTION EDMOND DE BOTHSCHILD

LUXEMBOUEG - Société Anonyme -20, Boulevard Emmanuel Servais L-2535 LUXEMBOURG

SCUDDER INVESTMENTS (LUXEMBOURG) S.A. (formerly Scudder, Stevens & Clark (Luxembourg) S.A.)
Social Anonyme
R.C. Luxembourg B 34 564
Registered Office: 47, boulevard Royal, L. 3449 Luxembourg

NOTICE OF LIQUIDATION OF HOT GROWTH COMPANIES FUND (the "Find")

The Board of Directors of Scuider Investments (Linembourg) S.A., acting as Management Company of Hot Growth Companies Fund (the 'Fund'), considers putting the Fund into hiquidation because of a foreseeable significant reduction of its A provision for liquidation expenses has been reflected in the Fund's net asset value as of 5th February, 1999.

A meeting of the Board of Directors is scheduled to be held on 16th June, 1999 to recover upon the liquidation of the Fund. Consequently, whereholders may request the repurchase of their shares until 3 00p m. on such date.

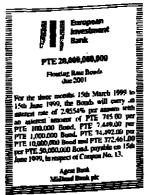
The Board of Directors of SCUDDER INVESTMENTS (LUXEMBOURG) S.A.

ALLIANCE & LEICESTER GROUP TREASURY PLC £175,000,000

Floating Rate Notes due 2002 For the three months from 11th March 1999 to 11th June 1999 inclusive, the Notes will carry an interest rate of 5.48797% per

The interest amount payable per £10,000 will be £138.33 and per £100,000 will be £1,383.27 on I lth June 1999. AGENT BANK:

BARCLAYS



NOTICE TO THE HOLDERS OF Telecom Argentina STET-France Telecom S.A. ItL.400,000,000,000 Medium-Term Notes

Series H 10% Fixed/Floating Rate Notes Due March 18, 2008 ISIN No. XS0084707313

NOTICE IS HEREBY GIVEN that for the interest period March 18, 1998 to March 18, 1999 the Series H Notes will bear interest at a rate of 10%. interest payable on March 18. 1999 will amount to Itl_500,000 per per ltl. 5,000,000 Note.

U.S. Bank Trust National Association, as paying agent will make payment on such date to the person in whose name the Series H Notes are registered at the end of the fifteenth day (the "Record Date") next preceding the March 18, 1999 interest

payment datc. Telecom Argentina STET-France Telecom S.A. Dated: March 16, 1999

Notice to the holders of The Sumitomo Trust and Banking Company, Limited

U.S. \$150,000,000 2½ per cent. Convertible Bonds Due 2001

U.S. \$100,000,000 1% per cent. Convertible Bonds Due 2002

Pursuant to Clause 7(A)(vii) of the Trust Deed dated 7th May, 1986 and Clause 7(A)(vii) of the Trust Deed dated 3rd August, 1987 relating to the above-captioned Bonds, notice is hereby

In accordance with the resolutions of the Soard of Directors of the Bank adopted at its meetings held on 4th and 12th March, 1999, the Bank will issue the 125,000,000 Preferred Shares (the "Preferred Shares") convertible into shares of common stock of the Bank in the aggregate issue amount of ¥100,000,000,000 on 31st March, 1999. All of the Preferred Shares will be subscribed by The Resolution and Collection Bank, Limited.

The Sumitomo Trust and Banking Company, Limited Dated 16th March, 1999

U.S. \$400,000,000



Santander Financial Issuances Limited (incorporated in the Cayman Islands with limited liability) Subordinated Undated Variable Rate Notes

with payment of interest subject to the profits of and secured by a subordinated deposit with Banco Santander, S.A. (Incorporated in Spain with limited liability)

Notice is hereby given, that for the Interest Period from March 16, 1999 to June 16, 1999 the Notes will carry an Interest Rate of 5.9625% per annum. The amount of interest payable on June 16, 1999 will be U.S. \$3,809.38 per U.S. \$250,000 principal amount of Notes. By: The Chase Manhattan Bank

London, Agent Bank

OCHASE

In order to validity deliberate on the agends of the extraordinary general meeting, a quorum of at least 50 per cent of the shares outstanding at the time of the extraordinary general meeting will be required and resolutions need to be adopted by a least two thirds of the shares present or represented at the meeting. Shareholders who cannot attend the meeting in person are invited to send a duty completed and signed proxy form to the registered office to arrive not later than 1st April 1999. Proxy forms will be sent to the registered shareholders with a copy of this Notice and can be obtained from the registered office.

Your Legal Notices Please contact Melanie Miles on Tel: ÷44 0171 873 3349.

Fax: +44 0171 873 3064

To Advertise

THE ROYAL BANK OF CANADA U.S. \$300,000,000 Floating Rate Debentures due 2005 NOTICE IS HEREBY GIVEN that for NOTICE IS REPIECTY GIVEN that for the Interest Period commencing on 17th March, 1999, the Notes will bear interest at the rate of 5%% per annum. The interest payable on 17th June, 1999 against Coupon No. 53 will be U.S. \$13,256944 per U.S. \$1,000 nominal,

Luxembourg, 10th March 1999 The Board of Directors

Agent Bank

Cash Settlement

Jusiness Days

iominal amount of Consolidated Issue

Note Depositary and Custodian

Stock Exchange Listing

Citibank, N.A. 5 Carmelite Street

London EC4Y OPA

Cash Settlement

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European

Notice to Noteholders ITL 3,000,000,000,000 5 per cent. EURO - Fungible Notes

due 2008 (the "Note Issue")

ISIN Number XS0085809365

Notice of redenomination (conversion, renominalisation and reconventioning) and consolidation is hereby given in accordance with the terms and conditions ("Conditions") of the Note Issue, so that with effect from 15 April 1999

an amount of EURO 129.11 shall be paid on 15 April 1999 to the holder in respect of each Note of ITL 5,000,000;

in addition to the payment of interest, an amount of EURO 0.28 shall be paid on 15 April 1999 to the holder in respect of each Note of ITL 5,000,000 so that, for each such Note, the amount of each EURO-denominated Note ("the Original Note") shall be EURO 2,582;

the new denominations of the Notes ("New Notes") shall be EURO 1, EURO 10 000, EURO 100 000 and EURO 1 000 000 and the lotal amount of the Note issue shall be Euro 1,549,200,000;

any reference to business days in the Conditions shall be deemed to refer to a day on which the Trans Furnment Automated Real-time Gross settlement Express Transfer system ("TARGET") is open:

the day-count fraction referred to in Condition 3 shall cease to be the basis of a 360-day year of 12 months of 30 days each and, in the case of an incomplete month, the number of days elapsed, but shall be on the basis of the actual number of days in the period from, and including the immediately preceding interest payment date to, but excluding the next scheduled interest payment date (ISMA Method);

the Note issue shall be consolidated with note issues 5 per cent. EURO-Fungible Notes due 2008 ISIN XS0085317146, US298785CH75 and DE0002488400 (the "Other Issues" and together with the Note Issue the "Consolidated Issue") which shall also be consolidated on 15 April 1999;

the EIB shall issue replacement Global Notes for the Consolidated Issue in exchange for the Global Note of

11. to the extent the notes are cleared through Deutsche B\u00f3rse Cleaning or Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System, or Cedebank, the depositary shall be Deutsche B\u00f3rse Cleaning, to the extent the notes are cleared through The Depository Trust Company, the custodian shall be Deutsche B\u00e4rse Cleaning;

12. the Consolidated Issue shall be listed on the Luxembourg Stock Exchange, without prejudice to a listing on one or more other Stock Exchanges in the European Community;

European

Bank

Notice to Noteholders

DEM 3,000,000,000 5 per cent. EURO - Fungible Notes due 2008 (the "Note Issue")

ISIN Number DE0002488400

Notice of redenomination (conversion, renominalisation and reconventioning) and consolidation is hereby given in accordance with the terms and conditions ("Conditions") of the Note Issue, so that with effect from 15 April 1999

mount of EURO 19.03 shall be paid on 15 April 1999 to the holder in respect of each Note of DEM 1,000;

in addition to the payment of interest, an amount of EURO 0.29 shall be paid on 15 April 1999 to the holder in respect of each Note of DEM 1,000 so that, for each such Note, the amount of each EURO-denominated

the new denominations of the Notes ("New Notes") shall be EURO 1, EURO 10 000, EURO 100 000 and EURO 1 000 000 and the total amount of the Note Issue shall be EURO 1,533,000,000;

any reference to business days in the Conditions shall be deemed to refer to a day on which the Trans European Automated Real-time Gross settlement Express Transfer system ("TARGET") is open;

6. the day-count fraction referred to in Condition 3 shall cases to be the basis of a 360-day year of 12 months of 30 days each and, in the case of an incomplete month, the number of days elapsed, but shall be on the basis of the actual number of days elapsed divided by the actual number of days in the period from, and including the immediately preceding interest payment date to, but excluding the next scheduled interest payment date (ISMA Method);

the Note Issue shall be consolidated with note issues 5 per cent. EURO-Fungible Notes due 2008, ISIN XS0085317148, US298785CH75 and XS0085809385 (the "Other Issues" and together with the Note Issue the "Consolidated Issue") which shall elso be consolidated on 15 April 1999;

the EIB shall issue replacement Global Notes for the Consolidated Issue in exchange for the Global Note of the Note Issue and the Other Issues;

11. to the extent the notes are cleared through Deutsche B\u00f6rse Clearing or Morgen Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System, or Cedelbank, the depositary shall be Deutsche B\u00f6rse Clearing, to the extent the notes are cleared through The Depository Trust Company, the custodian shall be Deutsche B\u00f6rse Clearing;

12. the Consolidated Issue shall be listed on the Luxembourg Stock Exchange, without prejudice to a listing or one or more other Stock Exchanges in the European Community;

the Consolidated Issue shall be cleared through Deutsche Börse Clearing, The Depository Trust Company Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System and Cadelbank.

Noteholders are referred to the Conditions of the Note Issue (in particular "Redenomination", "Further issues and Consolidation" and "General Information").

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PTE 20,990,000,006

Capped Floating Rate Bonds due December 2006

he three aroughs 15th March 1999

The trace union state is an inductive with the interest rate of 3.1354% per annum with an interest rate of 3.1354% per annum with an interest rate of 3.1354% per annum with an interest rate of 3.1354% per annum with 3.25 per interest rate of PTE 700.000 per PTE 10.000.000 Bond, pTE 70.000 per PTE 3.000.000 Bond per PTE 3.000.000 Bond per pte 3.954 (40.000 Bond per pte 3

the aggregate nominal amount of the Consolidated Issue shall be EURO 5,082,200,000;

10, the ISIN numbers for the Consolidated Issue shall be XS0085317146 and US298785CH75;

each Note of DEM 1,000 shall be deemed to be converted into EURO 511.29;

Note ("the Original Note") shall be EURO 511;

Nominal emount of Consolidated Issue

Note Depositary and Custodian

Stock Exchange Listing

Citibank, N.A. 5 Carmelite S

London EC4Y 0PA

Interest period:

Interest rate:

Coupon amount:

Interest payment date:

Dated: 16 March 1999

EUROPEAN INVESTMENT BANK

ITL 1,000,000,000,000 Floating Rate Notes due June 15, 2000

ISIN CODE X50057378496

In accordance with the provisions of the above mentioned Notes, notice is beauty given as

March 15, 1999 to June 15, 1999

ITL 35.427 per note of ITL 5.000.000

TTL 354,264 per note of TTL 50,000,000

BANQUE INTERNATIONALE BILLI

Agent Bank

June 15, 1999 (90 days)

2.7725% per announ

Investment

the aggregate nominal amount of the Consolidated Issue shall be EURO 5,082,200,000;

10. the ISIN numbers for the Consolidated Issue shall be XS0085317146 and US298785CH75:

iders are referred to the Conditions of the Note Issue (in particular "Redeinsolidation" and "General Information").

Copies of the Conditions are available for inspection at the office of the Fiscal Agent at

each Note of ITL 5,000,000 shall be deemed to be converted into EURO 2,582.28;

Investment

wins support for rescue move

By Tony Tassell in Manila

Philippine Airlines in the skies has been proposed by

its receivers. The revised plan submitted yesterday to the Philippines capital market regulator, the Securities and Exchange Commission, \$200m of fresh equity and an operations." extensive restructuring of the airline's \$2.2bn debt bur-

PAL said it had won - in principle - approval of the plan by two-thirds of the company's creditors, includ-

ing the US Export-Import A new survival plan to keep credit agencies and local secured creditors. An earlier had been widely rejected.

"There is new hope," said Jaime Bautista, chief operating officer. "This [the new envisages the injection of assets necessary for our in the industry. It added Peter Foster, the chief

company adviser who joined the airline with a team of executives from Cathay Pacific, said he was confiequity injection by June.

Bank, European export but PAL said talks were also calls for the sale of non-comments from creditors. eral potential investors over plan presented in December the equity injection, which will account for 90 per cent of PAL's ownership.

PAL said it was not expec-

plan] assures us continued airline although some potenuse of the aircraft and other tial investors had "interests" talks were continuing with Lucio Tan, the Filipino-Chinese business tycoon who is majority shareholder.

Mr Foster said once the plan was accepted the airline dent of securing the \$200m would be producing positive cashflow. Apart from debt

"progressing well" with sev- core assets such as the maintenance and engineering division, the relocation of domestic and international operations to a new terminal in Manila, the reduction of ted to come from another the fleet to 22 sircraft and new marketing alliances

with international airlines.

The introduction of a new management team led by Mr Foster and Luis Juan Virata, PAL president, also was critical in gaining support for the rehabilitation plan from creditors.

The SEC is expected to make a decision by April at the end of December.

No investors were named restructuring, the new plan 15 after seeking formal

PAL has been suffering steep losses due to a litany of problems including a high debt burden, falling demand for air travel in the wake of the regional crisis, the slide in Asian currencles against the dollar over the past 18 months: massive overstaffing, an over-ambitious fleet expansion and a 22-day pilots' strike in July.

(15)

In the nine months to December, PAL lost almost \$1m a day, leaving an excess of liabilities over assets of more than 5bn pesos (\$128m)

Ayala's X shares plan takes investors aback

Critics say Philippines banking-to-telecoms group is seeking to raise capital while minimising dilution of family's control

By Tony Tassell in Manila

For much of its 164-year history, Ayala Corp bas been a flagbearer of standards of corporate governance not only in the Philippines but

As the last annual report of the bluechip conglomerate augustly proclaimed: "Ayala Corp's legacy is its adher- the principle of one shareideals that wrought its existence.

As such, the announcement last week of plans by Ayala, one of the last large family-controlled business houses of Spanish descent in the Philippines, to issue a new form of limited voting rights shares called X shares, came as a shock to many of its international and local investors. This was particularly so at a time other family business when calls are mounting for improved corporate governance standards to boost 58 per cent stake in the cominvestor confidence in Asian

The banking-to-telecoms group plans to seek shareholder approval to issue up shi group which has 20 per to 400m of X shares, although it says it has no immediate plans to do so. Each of the X shares will be equivalent to 10 ordinary common shares but will only have the voting rights of one. At current market rates, the plan could raise up the disadvantages.

of up to 36 per cent after an want to take up the shares, impending stock dividend is they don't have to," he said taken into account.

become the traded Ayala Corp stock over the next decade," said Jaime Augusto minimise the dilutive impact Zobel de Ayala, president.

over limited voting rights ment of Ayala Corp was posshares, the departure from litive for other shareholders. ence to the principles and one vote, however, has will continue to be of value raised concerns about the as it has been in the past," treatment of minority shareholders, a reduction of management accountability and the increased cost of capital of such equity as it is likely to be issued at a discount.

Critics contend the Ayala family is seeking to raise capital while minimising the dilution of its control of the company in a move that could set a precedent for houses.

pany with much of the remainder held by long-term financially troubled Mitsubi- stake in Ayala Corp. cent.

Mr Ayala, voted emerging market chief executive of the year in 1998 by one leading poll, says the concerns of some minority shareholders opposed to the plan are valid but the merits of it outweigh

of the plan, developed over "We want the X shares to more than two years. Mr Ayala said while the choice of X shares would

on his family's shareholding, As in other controversies the stability of the manage-"We think this stability

> he said. Mr Avala added "dual class" share structures were common and popular in US and European markets. Leading companies with such structures include ABB. Holderbank, Astra, Atlas Copco, Ericsson and Electrolux.

In Ayala Com's case, Mr Ayala said the issue of X shares would also enable the company to raise funds from foreign investors without The Avala family retains a breaching the 40 per cent ceiling on foreign ownership. Currently, foreign investors. including Mitsubishi, hold investors including the an aggregate 29 per cent "Really, we wanted to cre-

are room to manoeuvre, to be able to raise funds quickly to take advantage of opportunities when they arise." he said.

Although he would not specify particular targets, Mr Ayala said his company was looking for strategic oppor- Corp shares. The last com- company for its traditional to 50bn pesos (\$1.3bn) and "No shareholders will be tunities in the telecom, real mon share issue by the com- values of corporate goverresult in an equity dilution prejudiced. If they don't estate, banking and food pany was its 1976 initial pub-nance," he said.



Jame Augusto Zobei de Avala. left. with his father Jame Zobel. charman, and brother Fernando, Ayala Land vice-charman

industries. He said the lic offering and company option of borrowing funds officials estimate the effecinstead of issuing X shares tive free float of the compawas restricted. The company did not want to tap domestic money markets because it did not want to breach single borrower limits for banks on the group as whole and also because of the small size of market. Alternatively, ments.

it did not want to bear currency risk in any foreign borrowings. equity would also allow the company to raise the limited instruments:

ny's shares is only about \$180m, a fraction of its \$3bu market capitalisation. Company officials add the X share plan is part of Ayala

Corp's history of introducing innovative financial instru-But Scott Gibson, director of research at ABN Amro Securities, said investors did

Mr Ayala said issue of not buy shares in Ayala Corp for its use of such liquidity in trading Ayala "Investors bought into the

Chiyoda Life forms US joint venture

By Naoko Hakamae in Tokyo

Chivoda Life, one of Japan's it had raised Y20bn from announced it was forming a strengthen its capital base. joint venture with UNUM, a US insurance company, to sell group long-term disabil-

ity insurance policies. The joint venture will be which it has close ties. capitalised at about Y500m (\$4.2m) and will start with 30

The troubled Japanese life

large life insurers, vesterday more than 20 companies to improve its financial health It is negotiating a further when the Financial Supervi- business.

Y50bn of subordinated loans sory Agency will be toughensuch as Tokai Bank, with insurers. "[With this boost], I

believe our company will be able to achieve a solvency margin of around 300 per insurer, which has been hurt cent [assuming the Nikkei Y190,000bn life insurance has effectively sold its new by recent slumps in the Jap- 225 level is around 14,000],"

anese stock and property said Reiji Yoneyama, com- will require companies with markets, also revealed that pany president.

ahead of the new fiscal year from several institutions, ing its stance on weak life

Chivoda's solvency margin the end of last March was one of the lowest in the

solvency margins of less Chiyoda is struggling to than 200 per cent to adopt "prompt corrective action group. measures" to improve their The government has also

been encouraging weak life groups to seek partners over the past year, despite its health - of 314.2 per cent at for the successor company to requisites to the marketing Nissan Mutual.

For example, Toho Mutual sector. After April, the FSA business to GE Capital, the capital base."

US group, and Daihyaku, formed a similar alliance with Manulife, the Canadian But Kevin McCarthy,

UNUM chairman, said his company "currently had no plans" for any form of capital tie-up with Chivoda He also denied that there - a key indicator of financial recent failure to find a buyer had been any financial pre-

alliance. "UNUM was not involved in Chiyoda's decision to strengthen its

Kobe Steel expects losses of \$310m

Kobe Steel yesterday revised tions for the business year ending March 31 again, projecting a group net loss of Y37bn (\$310.4m) compared with its previously estimated net loss of Y34bn, agencies report. The group also said it

expected consolidated sales to amount to Y1,310bn, less than its earlier forecast of Y1.350bn. It expected its group pre-

tax loss to total Y26bn, against the Y21bn loss it had Kobe Steel did not change

its parent earnings forecast from previous estimates. The company said it would skip dividends for the year. It paid a dividend of Y2 a share in the previous business year.

Hiroshi Kajiwara, senior fered in the areas of con- March.

struction and electronics. He down its earnings projec- said pre-tax profit was hit by the poor earnings results of its steel and semiconductor group companies.

Mr Kajiwara said KTI Semiconductor, a Kobe Steel subsidiary, was expected to report a net loss of about Y15bn for the year ending March 31, largely because of poor first-half results.

While this figure was worse than the Y10bn loss the company was expecting, it is smaller than the Y19.2bn loss KTI Semiconductor posted the previous

fiscal year. Kobe Steel expected the unit to generate a net profit of Y5bn-Y10bn for the fiscal year beginning in April, Mr Katiwara said.

He said KTI Semiconductor was expected to break even for the January to managing director of Kobe March term and produce a Steel, said group sales suf- profit for the month of

NYSE opens Tokyo office

Exchange has opened an NYSE. office in Tokyo in what it says is an effort to attract lenge to the Tokyo Stock Japanese and Asian compa- Exchange, which has seen nies to list their stocks on an increasing number of forthe world's biggest equity eign companies delist their market, Kyodo reports from stocks.

The New York Stock Indian firms to go to the

The move presents a chal-

The number of foreign The Tokyo office will seek companies on the TSE has to encourage Japanese, Chi- fallen to about 50 from a nese, south-east Asian and peak of 127 in 1991.



European Investment Bank

Notice to Noteholders

-EURO 2,000,000,000 5 per cent. EURO - Fungible Notes. due 2008 (the "Note Issue")

ISIN Numbers XS0085317146 and US298785CH75

Notice of reconventioning and consolidation is hereby given in accorda ("Conditions") of the Note Issue, so that with effect from 15 April 1999

arry reference to business days in the Conditions shall be deemed to refer to a day on which the Trans European Automated Real-time Gross settlement Express Transfer system ("TARGET") is open;

BIS has determined, with the agreement of the Fiscal Agent, in accordance with clause (ii) of Payments and Business Days within the Conditions of the Notes, that in accordance with current market practices in respect of Euro denominated internationally offered securities, the day-count fraction shall be calculated on the basis of the actual number of days estapsed divided by the actual number of days in the period from, and including the immediately praceding interest payment date to, but excluding the next scheduled interest payment date to.

3. the Note Issue shall be consolidated with note issues 5 per cent. EURO-Fungible Notes due 2008, ISIN DE0002488400 and XS0085809365 (the "Other Issues" and together with the Note Issue the "Consolidated Issue") which shall also be consolidated on 15 April 1999;

 the aggregate nominal amount of the Consolidated Issue shall be EURO 5,082,200,000; the EIB shall assue replacement Global Notes for the Consolidated Issue in exchange for the Global Note of the Note Issue and the Other Issues;

SIN numbers ISSEN INDITIONERS
6. the ISIN numbers for the Conscildated Issue shall be XS0085317146 and US298785CH75;

Note Depositary and Custodian

7. to the extent the notes are cleared through Deutsche B\u00f6rse Clearing or Morgan Guaranty Trust Company of New York, Brussets Office, as operator of the Euroclear System, or Cedebank, the depository shall be Deutsche B\u00f6rse Clearing, to the extent the notes are cleared through The Depository Trust Company, the custodian shall be Deutsche B\u00f6rse Clearing.

Stock Exchange Listing 8 the Consolidated issue shall be listed on the Luxembourg Stock Exchange, without prejudice to a listing on

one or more other Stock Exchanges in the European Community;

 the Consolidated Issue shall be cleared through Deutsche B\u00f6rse Clearing. The Depository-Trust Company Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System and Cedebank. Noteholders are referred to the Conditions of the Note leave (in particular "Further issues and Consol "Additional Information").

Copies of the Conditions are available for inspection at the office of the Fiscal Agent at Citibank, N.A. 5 Carmelite Street London EC4Y 0PA

Dated: 16 March 1999

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Main object of activity. Steel and cast iron castings for mine, oil, chemical equipment,

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● Turnover (as per 1997 Balance Sheet): ROL 56,296,140 thousands;

■ Loss (as per 1997 Balance Sheet): ROL 1,566,477 thousands;

Shareholders structure as per 16. 04. 1998:

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The sale price of the PRESENTATION FILE is ROL of 16,000,000 will be paid into the account no.251,100,980,900,313 opened to BRD - SMB. The PRESENTATION FILE will be delivered

copy of the payment order certifying the payment of the PRESENTATION FILE price;

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The compulsory condition to participate to the negotiation is the purchasing of the PRESENTATION FILE

The participation guarantee amounting ROL 761,962,500 will be paid into account no. 251.100.980.900.313 opened to BRD - SMB. Foreign natural of legal persons will pay the PRESENTATION FILE and the participation guarantee into account of convertible currency opened to BANCOREX, no. 251.100.000.002.423.000.08, in USD, at the exchange rate communicated by the National Bank

in order to participate to the negotiation, the Sidder will submit the documents provided by the Governmental Decision no.55/ 1998, artical 27, mentioned in the Section C of the PRESENTATION FILE and the Offer, including the Business Plan, closed in sealed envelopes, at the address mentioned above - DIVISION PORTFOLIO OFFERS, till the deadline date 22.04.1999, 10th hours. Offers will be opened on the same date, 12th hours, at the DIVISION DIRECT SALES IN MACHINE BUILDING, in the Bidders presence.

Foreign natural or legal persons will pay the sale-purchase Contract in convertible currency at the exchange rate communicated by the National Bank of Romania at the signing date of the finalising protocol of the DIRECT NEGOTIATION.

Bidders may order a banking guarantee letter issued by the Bank where they have their main account opened, valid for 180 calender days from the offer submitted. Other information regarding the Company may be obtained from telephone +401,312,42.39, fax +401 ,311.30.94, Mr Victor Vlad Cazana.

For further data concerning SOFs offer, see on site INTERNET of SOF at the address www.sof.ro.

SURVEYORS, VALUERS & AGENTS

HOME FOR LEARNING DIFFICULTIES REGISTERED FOR 14

 12 singles. I twin. Running full.
 T/O year and 31.8.98 £259,428. Profit £168,000. Superb 4 bedroom owner's flar. Detached property in walled grounds. Quality inventory, fully refurbish £659,660 FELEBOLD

Exerci Office Ref 32/FT79646/MAIA 01392 285600 SOUTH DEVON NURSING HOME

REGISTERED FOR 31 Well established home in circa 2 acres. Registration includes 8 residential beds. T/O year end 30.4 98 £428,361. Profit £140,000. 3 bedroom detached a in grounds. 5 person passenger lift.

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£625,800 FREEHOLD

THE RICHMOND HOTEL

- Scottish Highland hotel, 24 on suite bedrooms. Completely restored and npathetically reforbished. onge bar, public bar and dining

T/O year end 31.11.98 £270,049. £350,000 FREEEBOLD Amburgh Office Ref 52/FT44348/HB | 0131 557 6666

INVERNESS-SHIRE Situated in heart of Highlands,
 2 bars, restaurant (70), resident lounge.
• Year round business, T/O £520,000.

ES35,000 FREEDOLD Edinburgh Office Ref 52/FT44350/HB1 0131 557 6666

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Business for sale with Freehold. £100k pa. Profit £50k pa and rising. Offers over £700k.

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Underwear

Manufacturer

The Joint Administrators, Richard Rendle and Robert Barker, offer for sale as going concerns, the businesses and assets of Abbey (Textiles) Limited and its principal operating subsidiary, a manufacturer of mens' and boys' underwear, leisurewear and babywear based in the Midlands and Wales.

Parking becomes anomored.

5 production outlets including modern purpose built units 편

Highly skilled and motivated workforce Excellent design team 55

High quality product 🖾

Centralised design, cutting and production planning $\ensuremath{\Xi}$

Prestigious freehold head office and finished goods warehouse facility.

For further information, please contact Richard Rendie, Guy Mander or Colin Gardner at Baker Tilly, Scottish Life House, 154 Great Charles Street, Birmingham, B3 3HN. Tel: 0121 233 2323 Fax: 0121 236 8782

BAKER TILLY

Rackwood Colliery Company Limited

The Joint Administrators invite expressions of interest in the businesses and

- assets of the companies which broadly comprise:-Coal mining operations (surface and underground) in the United Kingdom,
- fully permitted and including some coal supply contracts ■ Large UK freehold property portfolio, mostly coal-bearing, but which
- presents various development opportunities. Comprises of approximately
- Rail-linked "state-of-the-art" coal blending facility in South Wales

underground) in West Virginia, USA Enquiries should be directed to:

Mr B Bingham, Managing Director, Rackwood (Tel. 01773 521888)

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Offer for sale the business and assets of Fire Control (Glasgow) Limited

 Contracts United Eingdom wide Leasehold site in Glasgow

For details, comact Margaret Williamson at the offices of Smith & Williamson No 1 Riding House Street, London WIA 3AS Tel: 0171 637 5377 Fax: 0171 631 0741

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CONTRACTS & TENDERS

The Democratic Republic of Congo

TENDER FOR THE SELECTION

OF A PRE-SHIPMENT INSPECTION COMPANY sealed proposals from international reputable companies for the provision for PSI services covering imports.

Interested companies will be required to submit their bid in one original and five copies to the Conseil des Adjudications du Gouvernment C/o Direction des Marchés Publics; avenue de l'Ouganda no.4204, Gombe, Kinshasa in two separate sealed envelopes:

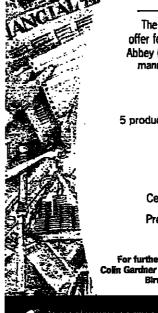
pre-qualification - Envelope "B" will contain price proposals,

Tenders must be received at the above address before 5 May 1999 at 10:00 am, when public opening will take place. Proposals should remain valid up to 5 July 1999. They must contain a Bid bond worth US Dollars \$50,000 or its equivalent in convertible

Interested Companies can obtain a copy of the Request for Proposals. through a formal request on Company stationery signed by an

Conseil des Adjudications du Gouvernement C/o Direction des Marchés Publics at the above address, upon payment of a nonrefundable amount equivalent to US Dollars \$10,000, payable in Congolese Francs into the account of the Accountant; avenue des Huileries no. 4404, (Cabinet du Ministre des Postes, Téléphones et

For further information please contact the Office Congolais de Contrôle, 98 Av. du Port Kinshasa/Gombe, Fax: 243-1221974.



Rackwood Mineral Holdings Plc (In Administration)

- Additional land option portfolio with mining and/or development potential

■ Interests in high grade metallurgical coal mines (both surface and

■ ERNST & YOUNG

··Group··

The Joint Administrators Peter J Yeldon and lain J Allan

Principal activity the design and installation of automatic

 Dedicated and experienced workforce Blue chip customer base

Ministry of Finance and Budget

The Government of the Democratic Republic of Congo invites

- Envelope "A" will contain technical data to be used for

currency, established in the name of the Ministry of Finance and Budget. The Bid bond is liable to forfeiture, should the Bidder chose to withdraw his/her bid between the time of the public bids opening and the expiry of the validity period, or fail to accept and sign the contract established in terms with his/her proposal by the Ministry of Finance and Budget.

authorized representative, from:

Télécommunications), Gombe, Kinshasa.

COMPANIES & FINANCE: UK

Tomkins will spend up to £418m in buy-back

Tomkins, the food, building products and engineering group, is planning to spend up to £417.5m (\$672m) in its latest share buy-back programme, announced at the

Giving details of the planned tender offer yesterday, the group also revealed that it intended to sell Murray, its US mowing machinery, snowblower and bicycle business and Hayter, its UK

might raise £110m-£120m.

Greg Hutchings, chairman, said the buy-back reflected Tomkins' need to increase its gearing after failing in its search for a sizeable acquisi-

City observers saw the offer as an attempt to overperformed the market by 41 yet grasped the imagination day before it revealed it was

One analyst estimated the of the market," said one two companies together institutional investor in the group. "Diversifieds are not popular and he [Mr Hutchings] could do with refocus-

Tomkins, which has already spent about £140m on buy-backs this year, proposes buying about 15 per cent of its remaining shares come investors' aversion to at a price of between 220p the group, which has under- and 250p. The shares closed at 224%p yesterday, down per cent in the past year. 9%p compared with the close It's a company that has not of 206p last Thursday, the

approval for the offer at an extraordinary meeting on April 16. The directors will set the tender price after the close of the offer on the same day.

looking in vain for a big acquisition. It had considered "quite a few" possible purchases of more than \$2bn, but had concluded that the prices were too

The group will seek back would give the company gearing of 50-70 per "The strategy we have had for years is that if we don't find the acquisitions we are Mr Hutchings said the happy to give cash back to

> Mr Hutchings, who said no further disposals were planned, denied that the group was too diversified. "We have sold 22 companies in the last year and have

He said that the share buy- focused on our three core businesses," he said.

But analysts suggested cent and net borrowings of investors might continue to between £500m and £700m. avoid Tomkins until it perhaps via a disposal of its food manufacturing operation. They forecast the group group had spent six months shareholders," said Mr will struggle this year to beat the £498m of pre-tax profits before exceptionals it

reported last year. The group has warned it will be hit by flagging demand from US industrial

Eurotunne

Investors should not be carried away by the recent surge in Eurotumel shares. As the company made clear yesterdzy, its recovery is still far from over. Its first pre-tax profit was largely due to an exceptional profit resulting from the company's massive financial restructuring. Furthermore, although the company's revenues showed a healthy increase, it was at pains to add its voice to the growing wall over the abolition of duty-free within the European Union. The disappearance of these profits will

hurt Eurotunnel. But this is surely small beer for the shareholders, compared with the massive dilution involved in the company's restructuring. Still, at least the company seems to have broken its habit of missing forecasts. A case of being thankful for small

London Underground

The government's optimistically-named "progress report" on the London Underground will hardly thrill long-suffering commuters. It does, though, contain some encouraging developments. The government wants the private sector to tender for three infrastructure companies. These will then invest in and maintain the Tube's crumbling network for some 30 years. The document sets out the government's thinking on the best way to incentivise and reward these consortia. The good bit is the emphasis on outputs - such as train frequency - in setting performance measures.

Now for the problems. Most disappointing, the government has set its face against privatising the company that will actually operate the service. An infusion of private sector ideas about servicing customers would surely be welcome. Another cause for concern could be the government's plans for resolving disputes between the infrastructure companies and the operating company. An arbitrator will be appointed, but whether the parties will be able to appeal against his decisions is as yet unclear. Yet his impact could be considerable if, for instance, he sides with the operating company and against the infrastructure compa-

mayor. By the time he is finally on the scene, most of the main decisions on investments for the next seven years will already have been nailed down.

Sales 1998

CHEMICALS

Laporte prepares for another challenging year

Laporte yesterday became the latest chemicals group to highlight the tough environment the industry faced last year and say it expected no improvement this year.

overall, it expected "no assistance from external factors or from the major economies". This year it would face extra pensions costs, as well as the loss of profits from the hygiene business it sold in December.

reported operating profits flat at £125.6m (\$202m). Pre-tax nesses with turnover of about 250m. Virginia Marsh

Ardagh reverse deal for Rockware

Ardagh, the Irish packaging group, is to buy the Rockware bottling business from Owens-Illinois of the US for £240m (\$386m). The deal, classified as a reverse takeover, fulfils the conditions European competition regulators put on Owens' £2.2bn purchase last year of the global packaging interests of BTR. Rockware has 21 per cent of Ardagh. Ardagh was advised by Lansdowne Capital. The shares rose 5 cents to €165 in Dublin. Lucy Smy

ELECTRONICS

Psion shares jump on NTT link

Psion shares rose 14 per cent yesterday to 860p after NTT Mobile Communications Network, the Japanese telecommunications group, announced a link with Symbian, the UK company's mobile communications initiative. Symbian, owned by Psion, Motorola, Ericsson and Nokia, is developing Psion's Epoc operating system as the standard platform for a new generation of mobile communications

Inquiries focus on internal controls at Capital

Capital Corporation, the London casino group that reports its full-year results today, is at the centre of official inquiries into events

dating back to 1996. the Department of Trade and Industry and the London Stock Exchange have exam-

stood to have received corre-studying it". spondance about its auditors. Deloitte & Touche, but

declined to comment. The group has maintained It is understood that both that controversy about weak 1996, even after highly crititiming of profit warnings in the past.

weeks. The Institute of Char- it had received correspontered Accountants in dence from the ICAEW and England and Wales is under- was "in the process of The issues under examina-

tion include the auditors' decision to grant Capital an unqualified audit report for internal controls and the cal independent reports about management and controls within the group,

A letter from Deloitte &

Touche, dated August 1996. shows the auditors had "considerable cause for concern' about the lack of progress at improving controls within

It adds: "Should our indicated by these preliminary discussions, we will need to consider our position

warning from Capital's draft day they would closely 1996 has also been the subject of letters to DTL

The Stock Exchange is believed to have recently looked again at whether a reviews confirm the position false market existed in Capital's shares before a profit warning was eventually

The removal of a profit est shareholders said vestercies in the full-year results. In particular, they are concerned at the group's decision to include a recovery of bad debts in its turnover fig-

ure at the interim results. down from £12.4m (\$20m).

Analysts now expect pretax profits of £5.5m for 1998,

Signet's dazzling US performance puts its UK side in shade

The jewellery chain is doing so much better in North America that maybe it should consider moving its domicile, writes Daniel Bögler

A is on television: "Here's looking at you kid." says Humphrey Bogart wistfully to Ingrid Bergman. with this. Only the two big Suddenly a cheerful voiceover blares: "Some guys are born romantic. But for the rest of us, there's Kay Jewel-

To British ears, this kind of advertising probably sounds too corny for words. But it seems to be working beautifully in the US - Kay. leaving rivals choking on its diamond dust.

Like-for-like sales at Ster-

scene from Casablanca H Samuel and Ernest Jones chains in the UK.

Big-budget advertising certainly has something to do national chains, Sterling and Zale, its larger rival, can afford to splash out \$50m a year on national TV and radio campaigns. But whereas Zale has recently been promoting specific bargains, according to Todd Slater, a retail analyst at Lazards in New York, "Kay's the US backbone of UK- more general romance based Signet, the world's theme resonated with conlargest jewellery chain, is sumers and translated into incremental sales".

Terry Burman, Sterling's chairman and one of Signet's ling - Signet's US holding three executive directors. company that encompasses argues that smart marketing Kay and some smaller is just one of several factors regional chains - are grow- driving his unit's perforing at more than 10 per cent, mance. Sterling is one of the compared with single digit few jewellery retailers to increases at its main compet- buy loose diamonds and itors. By most other mea- gemstones directly from sures too, Sterling has its manufacturers in Amsternose in front. Its sales per dam and Vienna, which is store and operating margins cheaper. Once the stones are are 10-20 per cent higher cut, set and have arrived in than those of its peers. As a Sterling's Ohio warehouse,

Swire Pacific

night. Lately, white gold diamond solitaires have been

the hottest items. Mr Burman also stresses "We have more qualified "diamontologists" in our result. Sterling has become a they do not stay there long. stores than anyone else. And rare transatiantic success. With its 788 stores across 44 up to a quarter of employee story for a British retailer states linked to headquarters compensation is based on and now contributes two- by satellite, ranges can be commission, which is more thirds of sales and profits at replenished daily, with aggressive than our peers."

much of the credit to him dren's play area. While there rings, platinum chains and personally. Ashley Thomas, don, points out: "Since Terry the importance of highly 1995, the US market share

Signet, which also owns the replacement stock sent over Analysts, meanwhile, give ties, a repair shop and a chil-

are only 15 Jareds so far, the of Société Générale in Lon-number will double this year Burman arrived in autumn for more than 200.

Sterling performance against US competitors'

1,307

1.034

Sales per store Like-for-like sales**

offers a much wider selection, as well as design facili-

and management sees scope The strong performance of Sterling's final secret by the buoyant economy, is

% change

10.4

9.5

ft.4

2.5

typical shopping mall store over down 1.4 per cent. Walker Boyd, fmance director, points out that this is no worse than the wider market, and that store refurbish- has less than 5 per cent. ments at H Samuel are aimed at raising the average course. Not least over the purchase from a mere £25 continued health of US con-

> the chain's growth. There is little doubt where James McAdam, Signet's though Mr Burman is sceptichairman, sees the future for cal about its potential. his group. Brought in towards the end of 1992 to rescue the heavily indebted Ratners Mr McAdam has returned the renamed group to the black and steered it through a capital reconstruc-

> With pre-tax profits for the year to January - due on a US-style rating would gen-March 30 - expected to be up a quarter at £87m and gearing down to single digits, he close yesterday at 46%p, finally feels he has the fire-down 1%p. power to expand again. That expansion will come largely in the US, where Sterling is planning to increase its

year. "It's a bigger, faster growing - market and Americans simply spend more on jewellery, particularly diamonds," he says.

The 52bn UK market, where weapon is a new superstore a blessing for Signet at a Signet has a 17 per cent concept called Jared, which time when its UK chains are share, has been flat for at five times the size of a reporting like-for-like turn- years. The US market, worth some \$40bn in total, has been growing at 5-6 per cent annually for the past two decades and Sterling still There are worries of

(\$40), and so underpinning sumer spending and the encroachment of the internet on jewellery sales, However, Signet's bigge challenge is that it is effec-

tively a US company being valued like a UK one. On forecast 1999 cash flow, it trades at a 35 per cent discount to Zale, according to Mr Thomas at Société Générale. Just putting Sterling on erate a 60p a share valuation for Signet, compared with its down 1½p.

If Mr McAdam really believes in the US, perhaps he should move his entire

Chairman, Swire Pacific Limited Hong Kong, 12th March 1999 HIGHLIGHTS 1998 1997 Profit attributable to shareholders US\$856M Investment property portfolio US\$7,168M US\$10,531M Net assets per share US\$5.13 US\$7.56 US¢14.6 Earnings per share US¢54.4 -73.2% Dividends per share U\$¢10.8 US\$22.7 -52.5%

"Swire Pacific remains

financially strong and has

positioned itself for the challenges

and opportunities ahead."

P D A Sutch

1. Amounts per share refer to 'A' shares. Entitlements of 'B' shareholders are in proportion 1 to 5 compared

- 2. All the above figures have been translated from Hong Kong dollars into United States dollars at an exchange
- rate of US\$1 = HK\$7.80. 3. Dividends are declared in Hong Kong dollars.

RESULTS (2.26£) (3.66) (5.8.♥) (8.69♥) (0.6) (37.3) (24.7♥) 6 miths to Dec 30 18.9 ----- Yr to Dec 31 440.9 (6.89) (6.9L) (5.9) (2.91) (-) (4.57) (1.13L) Tr to Dec 31 234.3

Yr to Dec 31 49.1

Yr to Dec 31 46.3

Yr to Dec 31 ★ 666

Yr to Dec 31 ★ 263.7 (22.7Y) 5.02 (0.221L) 2.74† (611L) -(52.2) 44.4† (117.8L§) 8 (2.09L) 29.6L† (0.222L) 46.11L (1.1) 3.4† (76.4§) 14.5 (4.61 L) 20.64† Yr to Dec 31 ± 38.7

Yr to Dec 31 ± 38.7

Yr to Dec 31 5.31

6 mins to Dec 31 11.3

Yr to Dec 31 828.6 14.5 20.641 30.51 2.341 1.8 0.21 8.4 3.78 6.11 9.1 (18.6) (15.16) (21.7) (2.76) (14.2) (6.9) (6.9) (6.47) (8.6) (23.2) 7.04 (57.5) 8.52 (42.1) 3.434 (56.2) 0.375 (-) 0.088 (3.3) 1.484 (3.2) 0.411 (182.3) 7.22 (80.7) 5.52 (80.7) 5.52 (25.6) 30.64 (2.57) 0.087L (187.4) 15.74 Maytom
Matural Building

Matura (-) (0.837] (0.286) (0.33) (6.51) --- Yr to Dec 31 162.6 --- Yr to Dec 31 87.3 (4.87♥) (3.18♥) (0.505♠) (47.7°) Yr to Jan 2 53.1 2.93 4.79 24.1 0.71L (4.02) (3.61) (38.3) (10.9L) - Yr to Dec 31 0.755 (187.4) Yr to Jan 31 3,425 65.42 (65.28) 0.651 (0.561) 1.91 (1.81) 10.53 (13.72) 2.9 (-) 3.8 (3.7) 7.9 (8.4) (3,097) (31.48) 33.5 0.681L (0.691L) 0.499L (0.473L) 0.637 (0.83) | Tubers | Separate | Tubers |

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \$US currency. After exceptional charge. Watter exceptional

critings shown began, programs shown her. Figures in preparatives are no conceptulating period, soo succeeding Difference from increased capital. \$Comparatives for 15 months. \$Comparatives in stock. Second interim of 16p also declared, payable on April 1. #At September 1 1998. #Second if

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nies on assessing the costs of a project. The big loser, though, appears to be the new London

NEWS DIGEST

It said conditions had been "very challenging" and that,

However, helped by the acquisition of rival inspec, it profits were £71.2m (£76.4m) after exceptional charges of 253.5m (255.8m), on sales of £829m (£830m). Jim Leng, chief executive, said the restructuring was largely over, although the group was planning further disposals of busi-

MANAGEMENT & SCIENCE



Bell promoted to head Chicago-based **True North**

True North, the Chicago-based advertising agency group that ranks sixth in the world, has tapped David Bell, currently chief executive of Bozell Worldwide, to succeed Bruce Mason as chairman

and chief executive. True North, which also takes in the Foote Cone & Belding network, acquired Bozell Worldwide when it took over the former Bozell Kenyon & Eckhardt group for around \$440m a year

Mason's plans to step down at the end of March had already been made public, and Heidrick & Struggles, the executive recruitment firm, had been looking for a successor.

There had been speculation that the post might go to an outsider, though Bell, 55, was also considered to be a likely internal candidate.

The new chief executive, who will formally take up his position when Mason retires joined Bozell in 1975, after it acquired his former agency, Knox Reeves Advertising. He became chief executive of Bozell - known in the US for its work for Merrill Lynch, American Airlines, and the former Chrysler group - in

By a curious quirk, Bell and Mason started out in the advertising business on the same day, when both were trainees at Leo Burnett, another Chicago-based

Bell, five years Mason's junior, takes over at a time when True North is still trying to persuade Wall Street that its strategy,

建二元二

porte prepares for

iother challenging a

post-Bozell, is a winner. The company rebuffed a takeover offer from France's Publicis - with which it once had an ill-fated global alliance - to pursue the Bozell purchase in late 1997. However, it has seen its share price slide for most of the past year.

Further takeover talk with Britain's Cordiant once thought to be a suitor failed to generate much sustained excitement. Nikki Tait, Chicago

Senior changes at ADM

Archer Daniels Midland, the large US agribusiness group, has announced a sweeping set of management ppointments - with around 20 executives named to new positions at the vice-president or president

Among those involved in the changes are Paul Caswell and Dennis Whalen, who become vice-presidents of the ADM BioProducts division; Lawrence Bohr, Randall Kampfe and Richard Light, who will serve as vice-presidents of com processing; Mark Bernis, who becomes vice-president and general manager of ADM Cocoa's North American division; and Jerry Mayfield who takes on responsibility as

vice-president, ADM Food Oils division. As part of the overhaul, ADM is also forming a new environment, health and

safety unit with global responsibilities. Its vicepresidents will be Mark Calmes and Gene Smith. The company said the moves were designed to

strengthen the management and focus" of its operations. ADM, which was built up from a relatively small company to an agribusiness powerhouse under the chairmanship of Dwayne Andreas, has long been controversial, partly because of its apparent ability to use political connections to get beneficial business

decisions. In the mid-1990s, the criticism intensified when ADM turned up at the centre of a price-fixing scandal in the lysine and citric acid markets.

The company settled the charges, but criminal charges were subsequently brought against three executives, including Mick Andreas, Dwayne Andreas's son and potential successor. He was found guitty last year and is awaiting entencing. Earlier this year, ADM said

that the older Andreas would step down as chairman, and appointed Allen Andreas, his nephew, to the post.

Analysts were divided on

whether this move would encourage broader changes in management and corporate culture at the COMPANY

Nikki Ťait, Chicago

UBS names finance chief

Luqman Amold, 48. a London investment banker, is to take over as chief financial officer of UBS, Switzerland's biggest bank. He replaces Peter Wuffli, 41, who is moving to Chicago to head UBS Brinson, UBS's institutional

asset management arm. Amold, a London University graduate, spent his early banking career with First National Bank in Dallas and then Manufacturers Hanovér. In 1983 he joined Credit

Suisse First Boston and was a protege of Hans-Jorg Rudloff, one of the big figures in the Euromarkets. Much of his career was spent in east Asia.

After a sabbatical spent researching cross-border institutional flows in 1992, he joined Banque Paribas's London management board and took charge of business development at Paribas Capital Markets.

In November 1996 he moved to S.G. Warburg, the London investment bank that had just been bought by Swiss Bank Corporation, to head its Asia/Pacific business.

However, following last October's management reshuffle at UBS, Arnold was brought back to London to be chief operating officer of Warburg Dillon Read, replacing David Solo, who became UBS's chief risk officer, and Werner Bonadurer, one of four executives who left the group after heavy derivatives The latest UBS

management reshuffle is the second since UBS merged with the smaller Swiss Bank Corporation last summer and former SBC executives have strengthened their position inside the group. Amold will also oversee the

group's risk control

Marco Suter, 40, an SBC veteran, becomes UBS's chief credit officer, and Marcel Rohner, 34, also ex-SBC, becomes UBS's chief risk officer. Unlike their predecessors. Pierre de Weck and David Solo, they will not sit on UBS's executive board. William Hall, Zurich

Smedvig spins off division

Smedvig, a Norwegian oil service company, last week announced plans to spin off its reservoir and well technology products division and transfer its key executive to head the new company.

The move gives Smedvig an industrial solution for its only loss-maker out of four core divisions, which include mobile units, platform drilling and tender rigs, following an earlier disposal of its UK activities in November.

Torkelt Gjerstad, managing director of Stavanger-based Smedvig Technologies, will become chief executive of the combined entity with Multi-Fluid, a Norwegian maker of multiphase meters. which enable oil companies to measure produced quantities of oil, water and

Hans Olav Hide, Multi-Fluid managing director, will become chairman of the merged entity's seven-member Smedvig will initially own a

57 per cent majority of the shares in the new company, which it plans to list separately on the Oslo stock exchange under a new name. The remaining 43 per cent will be held by Multi-Fluid. After the merger is completed in June. Smedvig will reduce its stake to below 50 per cent before the end of the year.

The integration creates a company with combined 300 employees.

The move is in line with Smedvig's strategy to concentrate on core activities in exploration and production while maintaining a major investment in reservoir and well technology.

The merger of the two

companies unites know-how and technology to provide a broad spectrum of technology products and services for optimisation of hydrocarbon recovery and reservoir management, Gjerstad said. Valeria Skōld, Oslo Allan MacDonald, managing director of British Aerospace's Asian and

African operations, has been named as the new chief executive at Celtic, the Scottish football club based in Glasgow. The Scotsman takes over the post when he leaves

BAe at the end of June, and

will work alongside Frank O'Callaghan, Celtic's chairman-elect.

HEALTH HUMOUR

The funny effects of laughter

Sara Abdulla finds that mystery surrounds this poorty understood human reflex

Patty Wooten is a nurse-humourist. She describes herself as the "founder, owner and queen-of-all" of Jest for the Health of It, a Californian educational consultancy for healthcare professionals.

penefits of laughter and has contributed to the Journal of American Association of Therapeutic Humour, at Adams, the US doctor-cumclown, spoke this year.

Ms Wooten believes in the therapeutic value of laughter. "It gets the moist stagnant air in their lungs circulating, which ups blood

of pain. "Laughter stimulates the immune system by offsetting the immuno-suppressive effects of stress".

Ms Wooten belongs to the which embraces treatment,

training and publishing. Its size is surprising, considering the paucity of scientific

data to support its claims. There is much we don't know about laughter: what it is - physically and psychologically - why it evolved, what triggers it and how it affects the human body.

Researchers agree that Ms Wooten lectures on the response to jokes. After Nursing Jocularity. She is ert Provine of the University also a past president of the of Maryland, discovered that whose annual conference. It merely punctuates stateshe and Hunter "Patch" ments such as "can I join vou?" or "are vou sure?". He cent more than listeners in

most social situations. Normal mirthful laughter oxygen. The muscle move- is as precisely structured as ment gets the peripheral cir- any animal call. It is a series culation going and raises of short vowel-like syllables, heart rate, and mirth over- such as "ha ha ha" or "tee rides the body's hesitancy to hee hee", about a sixteenth do all of these things for fear of a second long and about a quarter of a second

Most researchers will behaviour. Although it is multi-million dollar thera- certainly socio-culturally peutic humour industry, altered and attenuated with

Yet we all do it: adults up to 20 times a day and children up to 200. We all enjoy it, and recognise it.

human laughter is not just a observing 1.200 "laughter events", neurobiologist Rob-80 per cent of laughter has nothing to do with humour. also found that laughter is not the preserve of the audience: speakers laugh 46 per

grudgingly concede that laughter is not a learned altered and attenuated with "It helps us to define "I have never seen any *The autho* age, laughter is otherwise micro-differences." says convincing, statistically sig-

babies of three or four

ble" and "infectious" - all of which suggests that laughter is a "hard-wired" reflex. ary theories as to why, about 7m years ago, some mammals evolved this energetically wasteful activity.

a battle cry. "Humour and laughter are very akin to aggression," says Charles Grunrer, of the University of Georgia. Others argue that it arose to assist social cohesion by binding those who share a joke, inhibiting the fight-or-flight response, and excluding those who are not laughing.

months and in children who are congenitally deaf and ter and comedy. "Just look blind. We have all also felt at the way most of the eth-

that it can be "uncontrolla-There are many evolution-

Some argue that laughter is

ubiquitous. It is seen in Jason Rutter, a sociologist at nificant proof that laughter the University of Manchester in the UK who studies laughnic jokes concern groups who live nearby: the Finns joke about the Swedes, not the Japanese.

Glenn Weisfeld, a psychologist at Wayne State University, Detroit, believes laughter is a signal of encouragement to continue" when one person is learning from another.

As for the physiology of laughter - how it affects our bodies - there is even less consensus. "I'm fed up with reading so much pseudoscience," complains Willabald Ruch of the University of Düsseldorf, who is compiling a treatise on the physiology laugh. of laughter.

affects the immune system. endorphin levels or blood pressure, or that it relaxes any part of the

body." However, the powerful and money-spinning "laughter is the best medicine" lobby dis-

We have found that laughter modulates immunesystem activity," says neurologist Lee Berk of Loma Linda University, California "It attenuates stress-related hormones and increases the number of natural viruskiller cells, activated T cells,

and B cells." In the absence of scientific literature to settle this dispute, it is hard to know who is having the last

"I have never seen any The author is a science writer

This announcement appears as a matter of record only

On Monday 15th March we completed the largest ever Bought Deal:

Sale by VEBA of its 10.2% holding in Cable & Wireless



CABLE & WIRELESS

£1,809,519,439

Joint Global Coordinators







THE FUJI BANK, LIMITED

US\$100,000,000

US\$200,000,000

23/4 per cent. Convertible Bonds 2000

13/4 per cent. Convertible Bonds 2002

Pursuant to Clause 6(A) of each of the Trust Deeds dated 20th September, 1985 and 28th October, 1987, under which the above described Bonds were issued, notice is hereby given as

follows:

At the meeting of the Board of Directors of The Fuji Bank, Limited (the "Bank") held on the March, 1999, the Bank has decided to issue Noncumulative Non-Convertible Second Series Fourth Class Preference Shares, Noncumulative Mandatory Convertible Third Series Third Class Preference Shares and Noncumulative Mandatory Convertible Fourth Series Third Class Preference Shares (collectively, the "Preference Shares") to The Resolution and Collection Bank, Limited on the following terms and conditions:

1. Number of Preference Shares to be issued: 150,000,000 for Second Series and 125,000,000 for

Number of Preference Shares to be issued: 150,000,000 for Second Series and 125,000,000 for each of Third Series and Fourth Series (total: 400,000,000)
 Issue Price: ¥2,000 per each share
 Payment Date: 30th March, 1999 (Japan time)
 Issue Date: 31st March, 1999 (Japan time)
 Issue Date: 31st March, 1999 (Japan time)
 Priority: The holders of Preference Shares will have rights in priority to those of the ordinary shares of the Bank in respect of dividend payments and liquidation distributions, pursuant to the terms thereof.

ordinary snares of the pans in respect of invocate payments and liquidation distributions, pursuant to the terms thereof.

6. Conversion: The Third Series and Fourth Series Preference Shares are convertible into the ordinary shares of the Bank pursuant to the terms thereof.

7. Voting Rights: The holders of the Preference Shares are not entitled to voting rights, assent in certain limited circumstances.

except in certain limited circumstances. 8. The Preference Shares will not be or have not been registered under the US Securities Act of 1933 (as amended) and may not be offered or sold in the United States absent registration or an applicable exemption from registration requirements.

The Fuji Bank, Limited 5-5. Otemachi 1-chome Chiyoda-ku, Tokyo, Japan

16th March, 1999

MANAGEMENT DIGITAL BUSINESS

Blind to the brave new worl

Alison Maitland finds managers need help to understand the wired economy

Gus Oldsworthy has run his company suc-cessfully for five years. But he has a blindspot. He cannot envisage his competitors launching into electronic commerce during his remaining two-year tenure, so he dismisses any threat from the internet. In any case, the nerds in the IT department are well abreast of events, having set up a good-looking web site.

Mr Oldsworthy may be a caricature. Yet poll after poll shows that senior executives, particularly in the UK and continental Europe, are ill-prepared for the fundamental changes that are overtaking business in the

brave new digital world. A survey of 500 US and European board directors fellow in information last week showed that few in Europe had grasped the costcutting opportunities afforded by the internet.

As for the competitive threat it poses, US directors predictably took this most seriously, followed by those from Nordic countries. But directors in the UK and denial", said the report by the UK's Institute of Directors and Oracle, the software create value from a web site; group. Such attitudes worry to handle orders and disbusiness representatives, patch goods, for example, Tim Melville-Ross, directorgeneral of the IOD, urges opportunities of electronic business now: "Hesitate, and we risk losing our foothold

in this emerging market." So what prevents top executives from beeding

Many board directors do not want to admit to their technological ignorance, says Richard Joyce, the IOD's head of director development. They are, thus, often unwilling to join open courses. "The tendency is not to learn at all...which is pretty serious. IT involves hugely significant budgets and these are often decided on the basis of very little familiarity."

The IOD finds its members prefer individual training. It would charge a marketing director £3,000-£4,000 (\$5,000-\$6,500) for half a day's coaching once a fortnight over three months to get from basic use of a PC to holding a constructive dialogue with the IT director about the options for electronic mar-

The gap in understanding between IT specialists and business strategists is a significant obstacle, says Ashley Braganza, research systems at Cranfield School of Management in the UK. "Very often they talk two different languages.

Cranfield runs programmes bringing the two sides together to work out a common language enabling them to discuss how new information systems can be used to benefit the business. Related programmes consider the processes needed to

Mr Braganza believes some executives put off taking action because of the scale of the change involved. Others mistakenly believe e-commerce will not affect their sector.

An equal danger is that companies invest heavily in such exhortations, and how new technology without can they be encouraged properly understanding why,

> **ABN AMRO FUNDS** Scoete d'Investissement à Capital Variable Registered Office. L-2180 Luxembourg-Kirchberg 4, rue Jean Monnet R. C. Luxembourg B 47 072

NOTICE TO THE SHAREHOLDERS OF THE FOLLOWING

ABN AMRO FUNDS SUBFUNDS: NETHERLANDS BOND

FUND, SPAIN BOND FUND, ITALY BOND FUND AND

EURO BOND FUND.

We hereby give you notice of the following four Extraordinary General Meetings of shareholders ("EGM") to be held in

Luxembourg at the registered office of ABN AMRO Funds ("AAF") on March 25, 1999.

The ECM of AAF-Netherlands Bond Fund will be held at 10.30 a.m., the ECM of AAF-Spain Bond Fund at 11.00 a.m. and the ECM of AAF-Italy Bond Fund at 11.30 a.m. in order to deliberate upon

the following agenda which will be identical for these three EGM's:

Cancellation of all the shares issued and, subject to the approval by the general meeting of shareholders of AAF-Euro Bond Fund, allocation to the shareholders of shares to be

Dissolution without liquidation by contribution of the assets to AAF-Euro Bond Fund, with effect on May 1, 1999.

3. Any other business that may properly come before the

The EGM of AAF-Euro Bond Fund will be held at 12.00 p.m. in

1. Decision to accept the contribution by AAF-Spain Bond Fund. AAF-Italy Bond Fund and AAF-Netherlands Bond Fund, of their assets to AAF-Euro Bond Fund, and to allocate shareholders of AAF-Spain Bond Fund, AAF-Italy Bond Fund and AAF-Netherlands Bond Fund in exchange of their shares, shares to be issued in AAF-Euro Bond Fund. 2. Any other business that may properly come before the

In none of the above ECM's a quorum is required and the

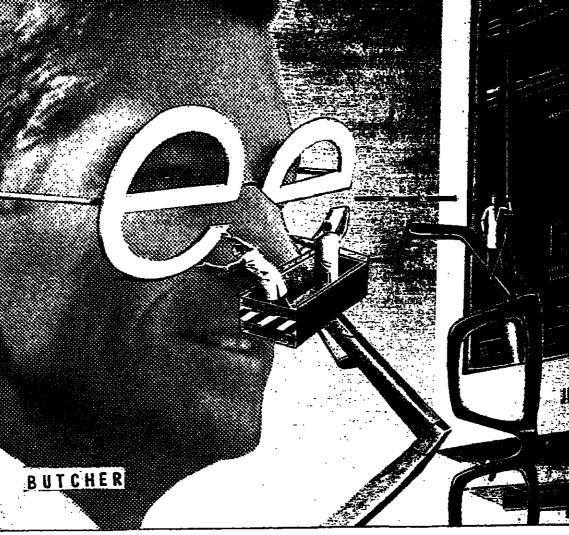
resolution on each item of the agenda's shall be passed by the affirmative vote of a simple majority of the shares present or represented at the applicable EGM.

In order to attend the EGM(s), holders of hearer shares shall deposit their shares before March 22, 1999 at ABN AMRO Bank (Luxembourg) S.A., 4, rue Jean Monnet, L-2180 Luxembourg

order to deliberate upon the following agenda:

Meeting.

ssued in the AAF-Euro Bond Fund, with effect on May 1, 1999.



says Jonathan Steel chief executive of The Bathwick Group, the consultancy that carried out the research for

the IOD and Oracle. But getting busy managers to switch away from their focus on the business is difficult. The consultancy runs "warts-and-all" programmes for company directors who can spare half a day at most - and it finds they are often surprised at the extent of the business implications.

Andersen Consulting says many senior executives are preoccupied with issues such as the millennium bug, financial uncertainty and the arrival of the euro.

Rudy Puryear, global managing partner for e-commerce, says his US clients tend to be much more aware of the need to review business strategy than their even most US executives do

not yet have the sense of Mr Puryear. Most senior urgency he believes is executives he deals with needed from the world's top 1,000 companies.

He encourages clients to grasp the big picture by visualising change at three interconnected levels. The first simply involves

introducing technology to connect electronically with cal assets, their competitive customers and suppliers, for example through a web site or an intranet, he says. The second is to re-organ-

ise the workforce, processes and strategy to make best use of this technology. The third is to reposition the company to fit into the

emerging "e-economy". "The most important thing is to begin the transition tives is that they do not need from companies that were ... successful in the industrial economy to companies that can survive and thrive European counterparts. But in this new economy with a brand new set of rules," says

understandable. Inactivity have done the first, and ever, would not be. some the second, but very

and customer relationships.

Richard Heale, the manage

this, a decision not to launch

into e-business would be

'The good news

for technophobe

executives is that

understand how

the technology

works, only how

it is changing the

way business

operates

Richard Heale,

managing director,

Horton Digital Media

they do not need to

Horton Digital Media.

few have embarked on the third, he says. Yet internet companies such as Amazon.com and America Online emerged from these new rules. Unburdened by physiadvantage lies in knowledge It is this sort of upheaval

that Horton, the US headhunting firm, hopes to address through its new e-business training division. ing director, says the good news for technophobe executo understand how the technology works, only how it is changing the way business operates. Having understood

> open, which may give some managers qualms about the competition. But Mr Heale stand that e-business is changing the notion of competitive advantage.

knowledge add to the value of knowledge in the digital company to discover that its which it did business

As Mr Puryear tells his clients: "You have to go back to basic questions about the organisation: what do customers want to buy from me? What business should I be in? What kind of partners might I need? Everything changes. It forces people to understand how to compete | WPI Husky Technology has

based on ignorance, how-

The e-Poch workshops he launches in the UK next month, and in continental Europe and the US this year, will use case studies and discussion to help managers understand how their operations might respond to the internet, interactive television and broad band networks. The two-day workshops

each costing £1,995, will examine marketing, electronic learning and knowledge management, human resources, commerce, supply management and project design, ending with a workshop that pulls all the business functions together. Companies can send a single executive to all the workshops or different department heads to each of them.

The UK workshops will be

Not only can sharing age, but the accessibility of information also led one proprietary technology was not the source of its advantage. Instead, the company's advantage was the speed at

on their core competence." introduced what it believes



Sanyo digital camera gets solar boost

A solar-powered digital camera? Not quite, but the new Sanyo digiCAM model does contain a Solar Assistance function.

This is a small solar panel at the top of the camera that uses external light energy, allowing the 2 in polysilicon colour screen to be illuminated without draining tine battery. The solar pane also balances lighting conditions, making the creen clearer.

The new function is available on the VPC-Z400 and VPCX350. www.sanyo.co.uk

Filling out forms by telephone

Speech Machines, the UK technology group, has launched what it claims is the world's first speech-to-text service that will allow users to fill in forms over the telephone.

CyberTranscriber TalkForms works by combining data entered by speaking "free form" text, with data entered by keypad. This is then sent via the internet for automatic upload into a customer's. database. The service is aimed at form-centric tasks that normally require manual data entry, such as taking names and addresses for

Watermark beats digital pirates

www.speechmachines.com

customer orders.

The development of electronic watermarks for digital movies and video has received a boost from the Galaxy initiative, which aims to combine the approaches of Hitachi, IBM, NEC. Pioneer and Sony.

Digital watermark technology is seen by content providers as essential to controlling 🕒 plrating of content with future digital recording equipment.

Although current technology prevents versatile disk) systems from unauthorised copying of pre-recorded DVDs, the advent of recordable DVDs means additional copy-protection features are needed, the industry

Electronic watermarks will be invisible to the user, but contain information detectable by a chip in consumer digital recorders. www.ibm.com. www.hitachi.co.io. www.nec-alobal.com. www.sony.co.jp, www.pioneer.co.jp.

All-in-one communications

is the world's first rugged mobile information device. Running on Windows CE. the fex21 palmtop computer also includes sophisticated communications capabilitie The casing comes in a

single cast, so there is no need for hinges: The device also has a "transflective" display, providing clear screet visibility in bright and dark

conditions. Using the multi-card feature, the device can switch from computer to mobile phone and modem. The result is a computer fully integrating the GSM standard for voice calls, data communications faxing, and internet access. www.wpihusky.com.

Notebook update

Sony has added a slimiline CD recorder for notebook PCs to its product range. The new CRX510E 12.7mm in height, aims to bring the technology of CD recording to the notebook market. The company says the 650 MB CDR disc capacity means files, including

multimedia presentations



VPCZ400: mega pixel camera

picture files and video data can be backed up easily. www.sonv.com

IT use raises ethical issues

A survey of UK-based IT staff published by the Institute for the Management; of Information Systems illustrates the many ethical problems thrown up by widespread IT use.

agreed on the need for a code of ethics, and also said. they believed in disciplinary action.

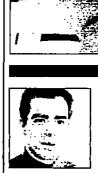
But asked if they would work on a project they considered unethical, make unauthorised copies of software, recreate software after changing jobs or make private use of employers' computers, a minority of young or private-sector Π staff considered these

- 12

activities acceptable. A sizeable minority also said they believed it would be acceptable to cut down on testing if a project was behind schedule or over budget.

www.imis.org.uk

Christopher Price



TIM JACKSON ON THE WEB

Beyond the boundary of finance

A cricket information web site shows the challenge of turning not-for-profit sites into investment propositions First, the shareholding

The Board of Directors,

d'Investassement à Capital Variable, Registered Office. L-2180 Lucembourg-Kirchberg, 4, rue Jean Monnet, R C S. Lucembourg B. 39 529

ABN AMRO

Interest Growth Fund

NOTICE TO THE SHAREHOLDERS We hereby give you notice of the Extraordinary Ceneral Meeting of shareholders to be held before a notary in Luxembourg at the registered office of the Company, on March 25, 1999 at 2.00 p.m. in order to deliberate upon the following agenda:

 Approval of the merger project, as published in the Mémorial C. Recueil des Sociétés et Associations of February 25, 1999 in Luxemburg and to be effective on May 1, 1999, between ABN AMRO Funds ("AAF") (absorbing company) and ABN AMRO Interest Growth Fund ("AAICF") (absorbed company). The absorption of AAIGF into AAF shall be effectuated by absorbing AAIGF-NLG. AAIGF-BEF, AAIGF-DEM, AAIGF-ITL and AAIGF Euro into the newly created AAF-Interest Growth Fund Euro and by absorbing AAIGF-USD into the newly created AAF-Interest Growth Fund USD.

Discolution without liquidation by contribution of the assets to AAF-Euro Bond Fund, with effect on May 1, 1999. 3. Discharge of the Directors until the date of the Meeting

4. Any other business that may properly come before the Meeting. The quorum required is at least fifty per cent of the issued capital of AAIGF and the resolution on each item of the agenda has to be passed by the affirmative rote of at least two third of the votes present or represented at the meeting.

In order to attend the meeting, holders of bearer shares shall deposit their shares before March 22, 1999 at ABN AMRO Bank (Luxembourg) S.A., 4, rue Jean Monnet, L-2180 Luxembourg-

The Board of Directors.

One of the internet's endearing features is the ease with which it allows not-for-profit organisations to disseminate information to millions of people. Another is the way that these bodies can suddenly turn into highly aggressive businesses. Five years ago, Yahoo! was

a labour of love, a database of interesting web sites created by a couple of Stanford students: today it is a world class media company with a market capitalisation of \$35bn.

How do you keep the commitment and enthusiasm of a not-for-profit outfit while turning into a real web business?

This is the question facing Cricinio, the world's leading cricket information web site www.cricket.org and www.cricinfo.org). CricInfo began when Dr

Simon King, a materials science research fellow at University College London. in the UK, noticed many cricket enthusiasts were using Internet Relay Chat. One user, sitting in front of a TV or radio, would type in ball-by-ball updates. Other fans around the world could then receive an internet commentary even if their TV and radio station did not In 1993, Dr King did two

pioneering things. He built a datubase so that the histories of games would be recorded. And he incorporated CricInfo as a UK company, with himself

as sole shareholder. By 1995, Cricinfo had 50 to 60 volunteers and was ready to move from tools such as IRC and gopher to the far more user-friendly web site. Today's Crichto is an

impressive achievement. It maintains a database about 1 gigabyte in size that is constantly updated across five "mirror" sites around the world. The database is "flat-packed" as a text file that can be easily moved to new operating systems or

databases. Last month, the service's users viewed 55m pages, Dr King has given up his research inb to concentrate on Cricinfo and there are another 25 full-timers, 15 in India and the rest in Australia, the UK, South

.. t...

Africa, Bangladesh and New Zealand. With 55m page views a month, 30 per cent of usage coming from people in the US and 64 per cent of users claiming an annual income above \$50.000, CricInfo looks like an attractive internet media

business. The service runs a store and could make money from sponsorships. Yet Cricinfo generated just \$200,000 in revenues last year and remains resolutely

not-for-prolit. It gives away banner ads to charities, does most of its site hosting by means of barter and provides free web sites for six of the world's 10 cricket councils.

The management of the service is in the hands of five civilised, intelligent and somewhat uncommercial enthusiasts who have decided to turn CricInfo into a real business. Yet their objective remains the good of cricket rather than

making money. As an initial public offering looms, one might expect these scruples to disappear. But at a meeting in an English hotel, Dr King agreed with the rest of the

management group that neither he nor they will own any equity in the business and that a large chunk will go to a charitable trust or foundation whose beneficiary will be the national cricket boards and the International Cricket Council.

What kind of investment proposition is Cricinio? Although its raw traffic probably justify a valuation

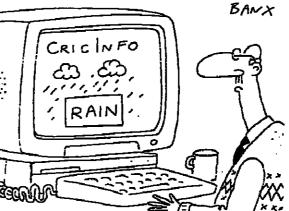
numbers are highly attractive and would of more than \$100m, there

promises to vote with the majority of other shareholders is one thing. but no sane venture capitalist would sit on a board with a group of sports bureaucrats who know nothing about the internet and whose primary concern is the size of next year's subsidy.

structure. A trust that

are, as they say, some issues. working out the details of

There is also the question of management style. Dr King says he plans to spend the next three months



Cricinfo's new structure. In internet time, this is extraordinarily slow. Further uncertainty

covers what Cricinfo would. do with new money. Dr King does not know whether he wants to raise £2m (\$3m) or £10m (\$16m) and is vague about possible uses of funds. Paying volunteers who provide their services for free is clearly laudable, but will not develop usage.

Dr King says a number of venture capitalists are interested in the business. I understand that one company has advanced a few bundred thousand dollars for the development of a business plan, in return for a first-refusal right over Cricinfo's first round of financing.

Yet there is a paradox. If CricInfo creates the kind of structure they seem to have in mind and are successful in conducting an auction between investors, the new investors will have a strong commercial incentive to take the company public.

And the likelihood that CricInfo's intelligent and

well-meaning founders will remain in charge seems low. tim jackson@pobox.com

Europe wakes up to Lafontaine hangover

EUROPEAN OVERVIEW By Florian Gimbel

terday as Friday's euphoria over the resignation of Oskar Lafontaine, the German finance minister, gave way to realism. Additional pressure came from Wall Street's unsteady opening, with the Dow failling to

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break through the crucial ing utility RWE, which tum- sioned with German funda-10,000-point barrier. 'Today, the market suf-Investors took a wait-and-see

Several German stocks than expected. were hit by profit-taking after Friday's surge, includ-

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INLINES

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FTSE Actuaries Share Indices

RWE shares had rallied political or tax concerns, the

He thought German equinewspaper report said that the development of the new ties were particularly vultechnology could take longer nerable to downgrades to analysts' estimates because In general, analysts have of their "above-average cyclibecome increasingly disillu- cal/export exposure".

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"Already this year Ger mentals. "Even without any many has suffered more than most, with consensus back to 8.6 per cent from 12.3 changed," said James Cornews of a technological ings momentum, said Mr per cent earlier. European equities in general manual manual results in the per cent earlier. European equities in general manual results in general manual 1999 eps growth forecasts fall to 9.4 per cent from 11.9 per cent previously." said Mr

> "The weakness of the Ger man market explains 41 per cent of the underperform ance of euro-zone equities in a global context since the start of the year." he said. Telecoms were yesterday's loss leader, with Cable and Wireless' 9.3 per cent drop weighing on the market. The FTSE Eurotop 30 index fell 7.76 to 1,252.01 while the FTSE Eurotop 100 declined 15.18 to 2,896.46. The FTSE Ebloc index of leading stocks in the eurozone settled 3.07 higher at

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SPOTLIGHT

OPTIMISM ON THE EVE OF THE EURO'S LAUNCH

spending programmes running into the

The lowering of the US discount rate and the federal funds rate provided the basis for concerted rate cuts in euroland. The "euro key rate" should keep at its current level until further

The international capital markets are more or less back to normal. This is to a large extent due to the three easing steps taken in the United States and the alignment of the eleven EMU members' money rates to the low level prevailing in the core countries. The European central banks' concerted rate cuts in early December provided the basis for a smooth launch of the euro in 1999. The current rate of 3 per cent fits in perfectly with the

current economic environment and the degree of stability achieved throughout Europe. The FU's statistical office (Eurostat) recorded a 2.7 per cent rise in GDP in the euro zone in the third quarter of 1998 and predicts 2 per cent growth for 1999. Inflation was 0.8 per cent at last reading. Although it is expected to increase slightly this year, it will remain below 2 per cent.

The loosening of the monetary reins will help to allay the growing fear of a "credit crunch", but low rates alone are no guarantee

for faster growth. This is particularly evident in the case of Japan, which has decoupled its interest rates from the international trend, keeping them artificially low.

The Japanese dilemma

Although Japanese rates have dropped to the lower end of the scale - 10-year government bonds yield only slightly more than two per cent, and the discount rate is a puny 0.5 per cent the world's No. 2 economy is still facing serious problems which interest-rate policy cannot cure. Even public

billions have not had the desired effect so far. The economy keeps shrinking. Japan's gross domestic product, which expanded at an average annual rate of almost 4.5 per cent in real terms in the 1980s, showed a decline last year. The last time GDP growth was negative was in 1974, the year of the international oil crisis. And there are no signs that 1999 will bring a change for the better.

Japan's dilemma shows in an impressive manner that low interest rates alone are not sufficient to stimulate the economy. If we want to find out the level at which rates can be expected to have the desired stimulating effect on the economy, we should look at the

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real interest rate. In Germany and -

following the convergence of interest

rates - in the eleven countries belong-

ing to the first wave of EMU partici-

pants, the real interest rate in terms of

the yield on 10-year government bonds

is currently about 3 per cent. What this

means becomes clear if we recall the

trend of Germany's real interest rate in

the past few years. This rate, in terms of the yield on 10-year public bonds

less inflation, has averaged 4.4 per

cent since the mid-1980s. Its last peak

was recorded in 1990 at 6.0 per cent,

its last low at 2.3 per cent in 1993. The

current real interest rate is therefore

in the lower range of the multi-year average. A comparison of the real interest rate in Germany and economic growth gives the following picture: GDP has grown at an average rate of 24 per cent since the mid-1980s. Growth rates ranged between 5.7 per cent in 1990 and a negative 1.2 per cent in 1993. The real interest rate was thus at the upper end of the scale when the economy peaked and at the lower end when it troughed.

Stable price trend

The real interest rate is obviously determined more by prices than by the level of economic activity. We have seen prices rise even at times when the economy did not show any

signs of overheating. Inversely, a booming economy does not necessarily cause a spurt in prices. In 1990, for example, when the economy was booming, consumer inflation increased by only 27 per cent; in the 1993 recession year, on the other hand, it accelerated to 4.5 per cent.

The current real interest rate of about 3 per cent, 1.4 points less than the average for the period since the mid-1980s, merely shows that rates have been following the stable price

trend. As far as the economy's current pace is concerned, there is a good chance that the fundamentals will remain more or less unchanged this year. The acceleration in growth eagerly awaited throughout the world will therefore be anything but spectacular. A major flare-up of inflation looks unlikely. The real interest rate can therefore be expected to remain

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Israeli lending rules tightened

By Judy Dempsey in Jerusalem

The Bank of Israel has tightened the rules on bank lending to finance leveraged buy-outs of other banks.

Under the regulations, banks will not be allowed to extend credit totalling more than 5 per cent of their equity, or 5 per cent of the equity of the bank being acquired. Currently, credit to a borrower or a group of borrowers cannot exceed 15 or 30 per cept respectively of a bank's capital.

Yitzhak Tal, the BOI's supervisor, said the latest rules were aimed at increasing competitiveness in the banking system as well as protecting the sector's financial strength by regulating banking interdependence.

The BOI's measures coincide with government plans to sell its controlling stake in Israel Discount Bank, the country's third largest, and its remaining stake in Union Bank of Israel. Banking analysts said the BOI wanted to avoid a repetition of the way Bank Hapoalim, the largest, was privatised.

Hapoalim was bought by a consortium led by the Arison group. However, part of the acquisition was financed by loans from other Israeli banks, with collateral provided by shares in Hapoalim - precisely what the BOI wants to avoid in future. The concern is that such crossholding structures could

reduce competition. Although the rules will only apply to transactions exceeding Shk25m, banks lending smaller amounts will be affected if they finance more than 50 per cent of the price and the buyer relies on the acquired bank's earnings to repay the

European prices little changed Euroclear, Tokyo Sowa

BENCHMARK BONDS By Arkady Ostrovsky in London and John Labate in New York

Most government bond markets were quiet yestercontemplating the events

US Treasury prices had reports. The 30-year benchmark bond was down 🕏 to 95H by early afternoon, sending the yield up to 5.536 per cent.

Among shorter-term issues the 10-year note was % lower at 96%, yielding 5.164 per cent, and the two-year note was down 🖫 to 100, yielding 4.999 per cent.

Treasury prices have and pushed the yield on the recovered from recent weak- 10-year No 203 JGB up to Federal Reserve will not cent on Friday. raise interest rates at its next meeting later in the

month. The market remains day, lacking direction and tightly range-bound, however. Later in the week new figures on industrial production, consumer prices and eased by midday on a slow the trade balance will be day for fresh economic released. Japanese government

bonds slid yesterday after Masaru Hayami, governor of the Bank of Japan, urged the Deposit Insurance Corporation to issue governmentbacked bonds to repay its loans from the BoJ. His comments sparked

ness on the belief that the 1.785 per cent from 1.715 per data, which showed a 1.8 per After last week's excite-

ment sparked by the resignation of German finance minister Oskar Lafontaine. which was welcomed by most financial institutions, European markets seemed to be marking time.

tion of Mr Lafontaine, who strength of economic growth had put pressure on the in the first quarter, econo-European Central Bank to cut interest rates, was not enough in itself to make the ECB cut rates.

"Mr Lafontaine's resignation is good news but the focus remains on fundamentals," said Lorenzo Codogno ply in the Japanese market at Bank of America.

However, the release of German industrial orders netting cent rise in January, the first seasonally adjusted rise in six months, was all but ignored by investors.

future, the benchmark for the euro-zone, closed little changed at 113.79. One of the main questions Analysts said the resigna- for the euro-zone will be the

The 10-year German bund

mists said. UK gilts also closed little changed, with the June 10year future closing at 116.64. The focus this week will be on the release tomorrow of the minutes of the last meeting of the Bank of England's

Monetary Policy Committee.

alliance

By Arkady Ostrovsky

Euroclear, the Brusselsbased clearing and settlement system for internationally traded securities, has announced an alliance with the Government Securities Clearing Corporation of the US to provide netting services for repo and cash trades.

Euroclear said it was

responding to the growing demand for a centralised repo netting system – matching the deals and paying the balance - for sovereign bonds, which would help clients eliminate counterparty risk and reduce costs. Repo trades, the repurchasing of securities, total some \$20,000bn, or almost half all Euroclear's annual

Denis Peters, a vice-president at Euroclear, said the fastest route to get the service to the market was through a link with GSCC, which has expertise in multi-

lateral netting services. "The synergies between the two organisations are perfect," Euroclear said. "Our experience in European cross-border bond settlement and collateral management combines well with GSCC's expertised in multilateral repo neting and risk management in the US."

Euroclear did not say how the alliance would be structured, but it is expected to make an announcement in the next month. The service will initially be limited to euro-denominated government bonds, but could be extended to other securities and currencies.

It is understood that Euroclear and GSCC were also in unsuccessful talks with the London Clearing House over

to securitise mortgages

By Gillian Tett in Tokyo

Tokyo Sowa, a regional bank, is to issue Japan's first residential mortgage backed bonds following recent changes in legislation. The bank expects foreign investors to buy around twothirds of the issue, which will cover about a tenth of Tokyo Sowa's Y300bn portfolio of residential mortgages.

The path-breaking move will be closely watched by the markets, since Japan has not had a residential mortgage-backed securities market, in contrast to other countries, such as the US. However, some western

investment banks hope the mortgage-backed securities market could be poised to surge. One reason is that Housing Loan Corporation. the state lender with 35 per cent share of the mortgage market, is expected to be allowed to issue mortgage-

backed bonds this year. At present, the HLC largely finances its Y70,000bn portfolio with loans from the Trust Fund Bureau, another state body, which manages postal savings and pension funds. However, the HLC is now actively seeking to start raising funds from the capital

markets as well. In the private sector, Tokyo Sowa's move is likely to be copied by competitors such as Sumitomo Bank and Sanwa Bank. Sanwa said: "We are preparing for this and will probably issue bonds soon."

Securitisation is a particularly attractive option for many Japanese banks, since their assets and thus framework."

improve their capital adequacy ratio. Tokyo Sowa's ratio, for example, is around 5.1 per cent, compared with the 4 per cent required for domestically operating banks.

Recently Japanese banks have been aggressively securitising corporate loans but securitising residential mortgages is potentially easier, since they are considered relatively risk-free. Default rates in the sector are around a tenth of the US level. Moody's has assigned an Aaa rating to Tokyo Sowa's debt.

Tetsuo Osada, deputy pres ident of Tokyo Sowa, said: "We have taken this move because we want to use our assets more effectively and because we want to improve our ratio... we expect that maybe two-thirds will be sold to foreign investors." However, Mr Osada admit

ted the market still faced logistical problems. The government has changed the law to allow banks to securitise mortgages without borrowers' consent but historical data on borrowers is insufficient, and the property collateral behind loans does not always belong to the bank in cases of default. Yoshiaki Sasamura, a JP

Morgan vice-president in Tokyo, said: "We think residential mortgages could be one area of growth - default rates appear to be low and the (bonds) are secured with tangible assets. The challenge lies in collecting data that investors can rely on ... also it is not easy to achieve economic transfer of the value of the mortgages most are now seeking to cut under the current legal

MAKE CROSS PAIDS

New international bond issues **NEW ISSUES** By Vincent Boland WILL DOLLARS UK companies have been unusually visible in the mar-

Wessex Water taps sterling

Republic of Argentina; Freya Funding Corp(b); DSL Benk(c) ket in the past two trading EUROS(e). days, tapping demand in both sterling and the euro for corporate paper. Bankers said much of the demand ■ STERLING was sparked by the marketing of new personal equity plans to UK retail investors concentrating on the corporate bond market. "The market is very well

bid for corporate paper at the moment," said a banker at Barclays Capital. "There has not been much in the able for PEPs for some time, and retail demand is fuelling

institutional interest." Following Burmah Castrol and Royal Bank of Scotland in euros and Reuters in sterling, Wessex Water made its

said the issue met good demand from investors looking for returns in that part of the yield curve.

Wessex is the latest water in recent months following moves by the industry regudebut yesterday with a lator to cut prices. Demand £300m 10-year issue priced to for the paper has been yield 135 basis points over strong, based on what bankthe 10-year gilt. The banker ers said was the generally at Barclays, lead manager, good outlook for the sector.

The £200m of five-year paper from Reuters on Fri-day was its first and met heavy demand from PEP investors. The bonds were points over the relevant gilt.

company to tap the market priced to yield 70 basis On an otherwise quiet day. Argentina returned to the US dollar sector with \$300m of five-year floating-rate month dollar Libor, met notes - a rarity from a sov-

ereign borrower.

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"The issue made sense because there are a lot of investors with interest in a more defensive product to play on the likelihood of a rate rise from the US Federal Reserve," said lead manager Barclays Capital. The notes, to be priced at

600 basis points over threedemand from US and Euroforming an alliance. pean investors.

WORKED BOND PRICES	The second secon		
BENCHMARK GOVERNMENT BONDS	BOND FUTURES AND OPTIONS	US CORPORATE BONDS INTERNATIONAL BONDS	
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Belgium 03/01 5,000 103.7100 3.07 -0.03 -0.08 +0.05 -0.5	- Jun 94.82 94.67 +0.13 95.21 94.70 17.964 63,206	CNE 0508 8.00 868 112.4411 6.19 -0.05 +0.24 +1.04 Custes: 01.707 7.000 A+ 106.3170 5.88 -0.01 -0.04 +0.	.86
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04/09 4 000 99.0000 4 (1 -0.02 -0.05 +0.21 -0.7 04/29 5 500 107.1000 5.04 +0.01 -0.03 +0.27 -0.4	Open Sett price Change High Low Est, vol. Open Int.	Abbey Nat FRIN 02/02 5:587 AA 100,0259 4.40 +0.01 +0.17 -0; FHLMC 04/07 7.14 WA 108,5494 5.79 -0.05 +0.31 +0.64	40
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Australia 5.43 +1.39 +0.27 Netherlands 4.15 +0.11 -1.01	11700 1.24 1.94 1.60 2.30 11750 1.02 1.71 1.88 2.57	UK GILTS PRICES	
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EMERGING MARKET BONDS	Open Latest Change Hant Com Fel and Group Let	COMP 101-101 1999 990 407 101-5119 -0095 105-49 101-51 105-49 105-	. 🗀
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CURRENCIES & MONEY

Rising stocks put yen back in favour

MARKETS REPORT

By Alan Beattie and Melanie Carroll

The yen, the recentunderdog of the currency markets, yesterday made significant gains against the dollar and

Some analysts put the yen's performance down to a seasonal push on the stock market at fiscal year end as well as the retention of the large Japanese current account.

But strategists warned that the yen's rise was not necessarily a sign the Japanese economy was turning a

The yen finished the day in London at Y118.1 against the dollar, down from its session high but up from Friday's close of Y119.2.

Eisuke Sakakibara, the influential Japanese vice-finance minister known as "Mr Yen", tried to talk the yen down earlier in the day,

appeared to ignore him. Neil Mackinnon, an independent currency economist, bull have crashed before

said the stock market was the key to recent movements in the yen. "The Nikkei explains why

there wasn't a large self-off of the yen below the Y124 level," Mr MacKinnon said. "But if the yen continues to strengthen it will be nega-tive for the Japanese stock market," he added. Steve Barrow, currency

strategist at Bear Stearns in London, said he expected the yen to remain between Y115-Y120 in the short term. unless Japanese capital repatriation increases in the new fiscal year.

"Bulls will start to dip their toes in after the start of

■ PO	<u>und in n</u>	EW YORK
Mar 15	Lettest	Prev. class
E spot	1.6236	1.5315
१ व्यक्त	1.5223	1.6318
3 mmin	1.5215	1.6300
1 yr	1.6232	1,6318

but for once, the market the new fiscal year," he said. "The yen won't slide, but then hopes of many a yen

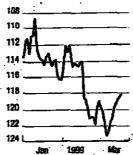
now," Mr Barrow said. He was critical of the Bank of Japan's continued dumping of liquidity in those Japanese banks that have not been performing badly.

Mr Barrow said the yen's rise against the dollar began when the dollar failed to break through Y124. He saw the yen reaching Y140-Y150 by the end of the year.

■ The Australian dollar fell yesterday as renewed falls in commodity prices led to profit-taking, after recent gains by the currency. The Aussie fell against the dollar in the Asian session

and, by the end of trading in

London, was at \$0.6324. Analysts said that the fall in commodity prices in the past couple of days, follow-ing a rally over the last few weeks, left the currency vulnerable to a correction.



realistic to expect some consolidation, especially given the light flows in the currency today," said James McKay, global markets strategist at Commonwealth Bank of Australia in Lon-

Mr McKay said the Aussie might receive some support in the near future if the opposition Liberals win state

elections in New South Wales. The Liberal promise agreements like this before, to privatise state utilities and countries have often could lead to an inflow of up to A\$18bn into the currency.

Other commodity currencies also softened yesterday, despite the prospects for cuts in oil production pushing up crude prices.

The Canadian dollar and the South African rand both fell, closing at the end of London trading at C\$1.5289 and R6.2173 respectively.

Mr McKay said that, whatever the final outcome of the OPEC process currently in train, the potential for oil prices to continue weak remained.

OTHER CURRENCIES

13		z,			ð	
Casen R	56.2153	-	56,2885	34,6730		34 7010
Hungary	375.363	•	376.0B4	231,538	-	231 65
12.0	4866.30					
				0.3044		
Peru	5.4297	-	5.4373	3,3490		3.3520
Politing				19310		
PUSCO	37.3710	•	37.5516	23,0500	-	23.1500
UAE	5.9547	-	5.9581	3.6728	-	3,6731
				-		

"We have seen many reneged on them," he said. "And at a time when Latin American countries such as Venezuela are looking to export their way out of trouble, the potential for oil sales to exceed the agreed limits is

■ The pound lost some of its post-Budget gains against the euro and the dollar yes-

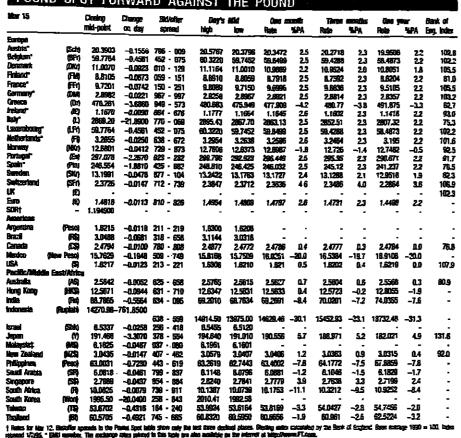
"On balance, the budget was positive for sterling." said Neil MacKinnon. "And the pound has good support at the \$1.60 level," he added Sterling closed in London

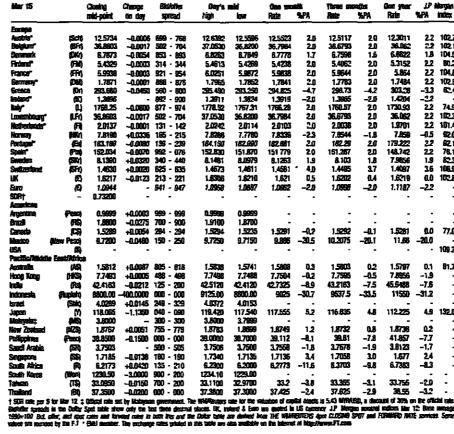
on Friday. Steve Barrow said that last week's resignation of Oskar Lafontaine, the German finance minister, might push sterling down further if it meant that the UK was more

at \$1.622, down from \$1.634 likely to sign up to European monetary union.

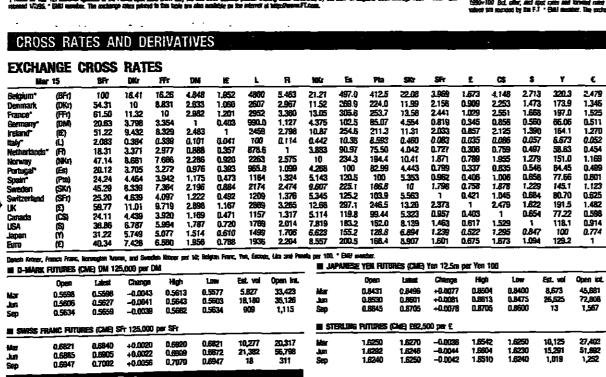
WORLD INTEREST RATES

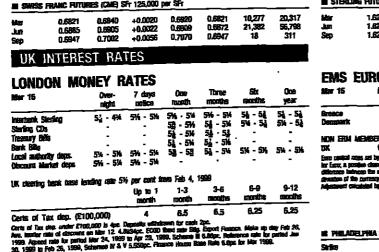
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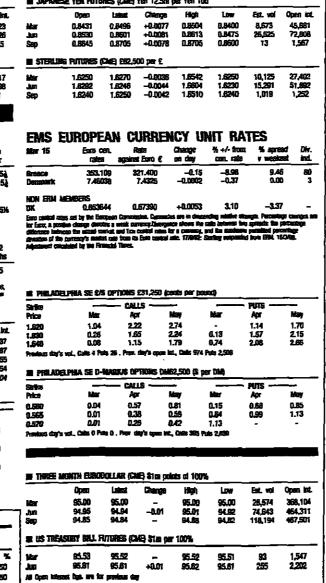
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97250	0.025	0.085	0.070	0.130	0.180	0.210	0.425	0.335
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III THREE M	Open 98.680	Sett pri 98.720	cs Char) +0.0	198 I 23 98 30 98	,710	98.680	2260	47466
M THREE M Mar Jon	Open Open 98,680 98,590	Sett pri 98.720 98.610	ce Char) +0.0) +0.0) +0.0	198 H 25 98 30 98 30 98	.710 .630	98.680 98.570	2260 19613	47468 74303
Mar Jun Sep Dec	Open 98.680 98.590 98.490 98.190	Sett pri 98.725 98.610 98.490 98.190	cs Char) +0.0) +0.0 } +0.0 } +0.0	198 H 2B 98 130 98 130 98 110 98	.710 .630 .510 .210	98.680 98.570 98.450 98.180	2260 19613 9019	47468 74303 41185
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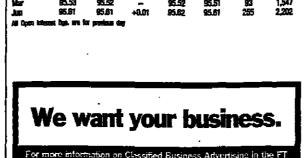




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COMMODITIES & AGRICULTURE

Oil softens on details of production cuts

MARKETS REPORT By Robert Corzine and Giffian O'Connor in London. Valeria Sköld in Oslo and Robin Allen in Doha

Crude oil prices softened yesterday as traders assessed the details of the latest production cuts agreed last week by the world's leading crude exporters in a bid to boost prices.

The benchmark April Brent Blend futures contract

International Petroleum expires in June. The latest by Opec have achieved 70 failure to tell the world from Friday's close.

As details of individual meeting next week. production cuts emerged, Norway, the world's second largest crude exporter after depend on compliance. Saudi Arabia, became the latest non-Opec producer to ioin the initiative.

Norway will cut 200,000 April and running to December. The reduction, reprewas quoted at \$12.46 a barrel b/d production, replaces the current 100,000b/d cut that

Exchange, down 10 cents cut is dependent on Opec formalising its agreement at its

Analysts said the effectiveness of the cuts would Ahmed Zaki Yamani,

chairman of the Centre for Global Energy Studies, speaking yesterday at the barrels per day, starting in 3rd Doha Conference on Natural Gas, predicted that crude prices would be expected a supply surplus pany, had bought around 20 senting about 6 per cent of around \$15 a barrel by yearthe country's more than 3m end "on condition of full

cent so far this year. It was the reverse story for aluminium. Pechiney confirmed that it had now brought all its idled capacity

per cent compliance.

Further producer cut-

backs, from Western Mining

this time, pushed nickel

day. They have risen 27 per

prices higher again yester-

and low prices in 1999. Previous production cuts silver was Warren Buffett's ounce.

whether he had sold some or all of his holdings.

that it was more the conse- on the internet over the quence of the weakness in weekend. But in it Mr Bufgold, itself inspired by fett gave no indication of French president François what Berkshire has done Chirac's apparent backing with its silver, and the price for IMF gold sales.

In February 1998, Mr Buf- around \$5.12. fett disclosed that Berkshire back into production, and Hathaway, his holding comper cent of the world's total. The popular explanation silver supply, and price rose for yesterday's weakness in briefly to almost \$8 an

This year, the market has been waiting eagerly for the Berkshire Hathaway chair-But some traders argued man's statement, published eased back a few cents to

> "Buffettologists" say the "Sage of Omaha" only says what he has done after the event, when it can no longer prejudice the outcome: therefore he is expected to have

India helps others to promote milk

India, which recently

overtook the US to become the world's largest producer of milk, is helping other developing countries promote their dairy industries. The Indian experience of lifting milk production through co-operatives of small and marginal producers is seen by the United Nations Food and Agriculture Organisation and the International Dairy Federation as relevant for most African and Asian countries. The country's National Dairy Development Board, which has been behind the push to increase milk production dubbed "Operation Flood", has taken up an assignment to help make Sri

India's milk production rose more than 4 per cent last year to 74m tonnes, compared with a world average

Lanka self-sufficient in milk

and milk products within 10

of less than 1 per cent. India's success in the dairy sector has been achieved in spite of the difficult circumstances in which Operation Flood was launched in the

early 1970s. Dr Varghese Kurien, the father of India's dairy revolution, said: "We suffered from all possible disadvantages, save one: India, almost alone among non-European cultures, is a milkdrinking nation. This, coupled with our large population, ensured constant and growing demand for milk." According to the World Bank, which supported Operation Flood, its success was underpinned by three large policy initiatives: the ending

of direct government efforts

to promote the dairy sector.

selling dairy food aid at com-

tives but also giving price protection to the farmers: and encouraging co-operatives controlled by farmers to contribute to the development of the industry. In an alliance with the Sri

Lankan government, the National Dairy Development Board has formed Kiriya Milk Industries of Lanka to: build a dairy in Colombo to produce 300,000 litres a day. existing dairies.

The immediate objective of the venture, in which the NDDB has a 51 per centstake, is to meet demand for milk in Colombo and its surrounding areas. Sri Lanka currently

imports large quantities of milk and milk products from New Zealand. While Sri Lanka remains NDDB's bigdate, Uganda, Kenya, Ethiopia, the Philippines, Thailand and Pakistan have also made use of its expertise. and the NDDB also built a dairy in Kyrgyz last year.

Operation Flood provided the example of large-scale. modern milk processing fed by a well organised milkshed procuring milk from a large number in very small amounts of one and two lit-

res." says the World Bank. However, while India is at the top of the milk produc ers' league, it still remains a minor participant in the world dairy market, due to international food safety standards and export subsidies of leading dairy exporting countries.

The government is campaigning strongly in various world forums for the removal of non-tariff barriers like export subsidies, discrimination against buffalo milk of which it is a big promercial rates, not only help- of anti-oxidants in milk, a ing finance dairy co-opera- must for tropical countries

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Genetic engineering will not feed hungry, say Africans

Countries are wary of dependence on multinational corporations as a result of the introduction of GM crops, says John Madeley

what is already there.

Dr Hans Herren, director-

Centre of Insect Physiology

Overseas Development Insti-

the problems was the nar-

would cause the further loss



and crops

ill genetic engineering help the hunger and poverty problem on the African continent? Although solving such issues should be high on the priority list for many African countries, claims from multinational corporations that genetically modified foods will help to feed the hungry have met a cool reception among African agriculturalists.

Fears that traditional systems would be eroded by western technology lie at the heart of their concerns. At a Food and Agriculture Organisations Commission on Genetic Resources, 24 African delegates issued a statement saying gene technologies would destroy diversity. row genetic base of genetilocal knowledge and sustainable agricultural systems that have been developed for millennia, and undermine of diverse plant species that their capacity to feed their scientists need to breed new

African countries are also Too narrow an approach wary of increasing depen-

to food security is dangerous, he said. Africa needs a dence on developed countries and multinational corbroad range of ecologicallyporations as a result of the suited crop varieties. The introduction of genetically modified crops. Of particular fied crops is not based on the welfare of farmers. GM crops concern is the development by Monsanto of technology will not feed the hungry. that will make seeds self-dethey will make them poorer. Similar questions have Instead of saving seed,

been raised by western critfarmers would be dependent ics of genetically modified crops. They include concern on the company for fresh seed each year. Western scithat genetically engineered ence can contribute to crops will generate their improving agricultural proown pesticides and could duction in Africa, said the cause the evolution of pestidelegates, but it should be cide-resistant insects and done on the basis of undersuper-weeds that will require standing and respect for more, not less, pesticide.

The dangers of cross-pollination are also of concern, general of the International with possible damaging consequences for African crops. and Ecology in Nairobi, told Dr Paul Senghor of the Instia recent meeting at the tute of Agricultural Research at Senegal's Ministute in London that one of try of Agriculture says the food security of African countries should not depend cally modified crops. The on risky products.

ing genetically modified crops are more significant compared with smallholder



Michael Stocking, professor of natural resources at the University of East Anglia: GM crops would impose an additional management burden on farmers and generally increase their risks.

Dr Jules Pretty, director of the Centre for Environment and Society at the University of Essex, believes some genetic engineering technology - virus-resistant rice, for example - may have a part to play in Africa, provided it damage the environment. But he says that in parts of

Africa, crop yields are

increasing substantially through the integration of traditional technologies.

Meanwhile, many special ists point out that Africa's problem can be solved by policy measures rather than genetically modified crops. Dr Herren believes farmers need to have the necessary credit facilities and manageable solutions to their agronomic problems.

There is a structural problem in that governments seem to lack the will to place

Africans and other specialists point out that geneti-

cally modified crops will not address the main factor behind hunger - that people lack the money to buy food or the land on which to grow it. Tewolde Egziabher of the Development in Addis Ababa points out that there are still hungry people in Ethiopia, but they are hungry because they have no money, not because there is no food for them to buy. This article is the third in a

series on genetically modified crops. The previous articles March 11: the next will appear on March 18.

BASE METALS LONDON METAL EXCHANGE Clase Previous High/low 1145,5-6 5

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THE COPPER, grade A (S per 10/me)

III LINE AM Official E/S rate: 1.6251 LINE Closing E/S rate: 1.6220

Spot: 1.6225 3 matrs: 1 6212 6 matrs: 1.5211 9 matrs: 1.6218

IN HIGH GRADE COPPER (COMEY) 61.75 -9.70 62.60 61.60 7.919 36.350 62.15 -0.70 62.70 62.10 42 1.886 62.55 -0.65 63.25 62.40 211 9.714 62.90 -0.65 63.20 53.20 4 1.518 PRECIOUS METALS S once 251.25 179.45 266.13 178.32 264.37 291,50-792,00

Loco Ldn Mean Gold Leading Rates (% USS)

Precious Metals continued -5.8 -5.8 293.6 287.0 38,394 80,621 -5.9 295.0 288.8 2,646 30,645 -5.8 295.0 293.0 78 8,074 7 2,935 74 13,348 3642 -2.7 367.0 363.0 3.397 12.031 3642 -2.8 365.9 363.8 458 3.290 3642 -2.0 - 95 1.077 3,945 16,363 PALLADRIME NYMEX (100 Troy oz., S/troy oz.) 511.3 -20.7 527.0 512.9 264 944 509.8 -21.2 530.0 508.0 9,452 48,200 512.1 -20.2 525.5 510.0 514 16,242 513.3 -19.2 522.0 515.0 43 4,164 514.6 -17.7 525.0 513.0 107 8,585 514.3 -17.7 - 11 10,477 84,847 ENERGY

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GRAINS AND OIL SEEDS 76.50 +0.45 78.75 76.45 78.25 +0.30 78.50 78.25 78.07 - - 108 77.08 - - - 108 79.00 - 79.50 78.75 38 3.024 81.00 +0.15 - - 532 305 8,576 # WHEAT CRT 5,000bu min. cents/60b bushell Mer 264.75 +0.25 262.00 260.00 1,489 1,054
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WHITE SUGAR LIFTE (50 tonnes; \$/lonne 2080 -9.1 209.0 207.0 1,045 23,791 2018 -0.8 203.4 200.5 562 13,545 196.7 -0.5 197.5 195.5 253 10,663 197.5 -0.6 197.4 197.3 14 4,132 202.5 -0.6 202.4 202.0 18 2,968 202.9 -0.9 - 1,282 56,491 ■ SUGAR '11' (SCE (112.0000bs; cents/0s) 5.86 -0.04 5.96 5.64 -0.06 5.72 5.98 -0.05 6.05 6.65 -0.04 6.61 6.62 -0.04 6.62 6.71 -0.04 -

■ COTTON HYCE (50,000tbs cents/flos) 50 86 -0.30 51.05 50.20 5,005 23,750 50.25 -0.28 60.40 59.70 1 488 14,434 59.35 -0.16 59.40 59.30 19 1,800 59.15 +0.94 60.29 58.75 786 15,442 7,384 61,493 ORANGE JUNCE NYCE (15,000815; cents/fps) 90.60 -0.60 83.70 82.55 976 17.176 83.10 -0.30 83.60 83.00 348 5.420 83.55 -0.45 84.50 84.00 69 2.514 84.25 -0.35 84.60 84.25 240 2.011

1,763 25,789 Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude (i) are one day in arreary Volume & Spen Interest totals are for all traded months. INDICES

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Aug 54.475 -1.075 55.200 54.500 378 4,385
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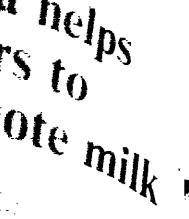
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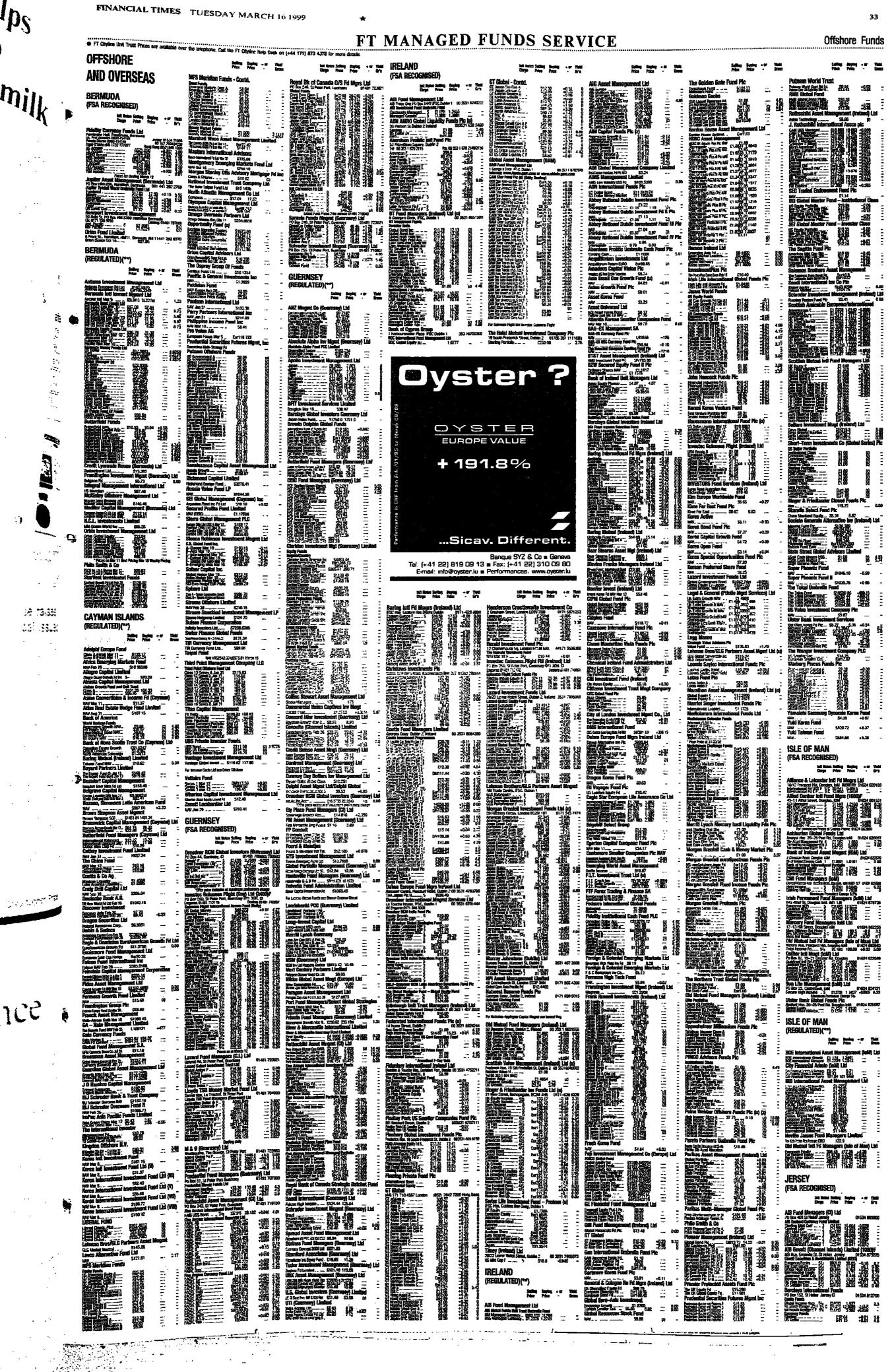
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Solution to Saturday's prize puzzle on Saturday March 27. Solution to yesterday's prize puzzle on Mouday March 29. For solutions to today's crossword call 0906 843 0060. Calls cost 60p a minute.



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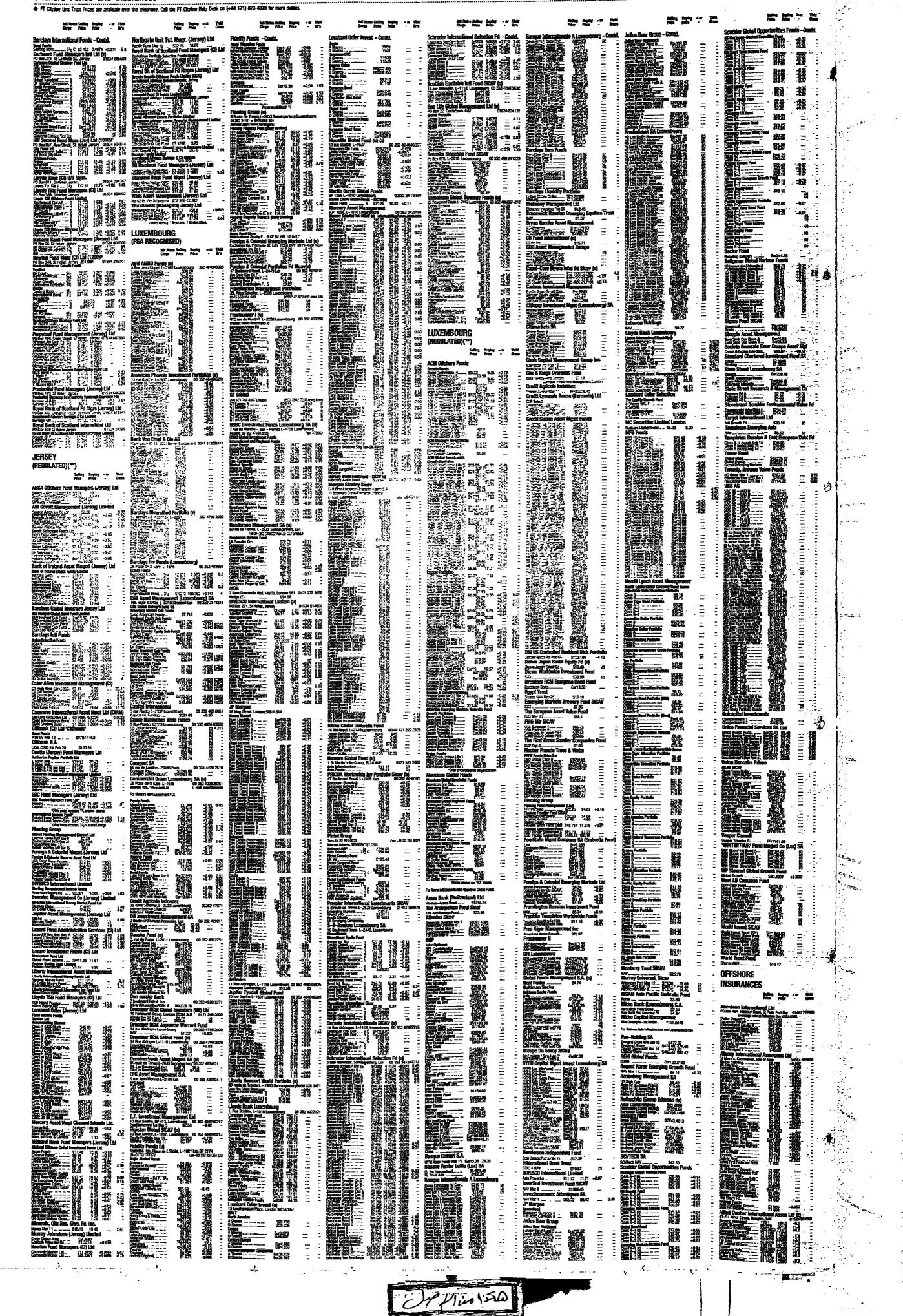
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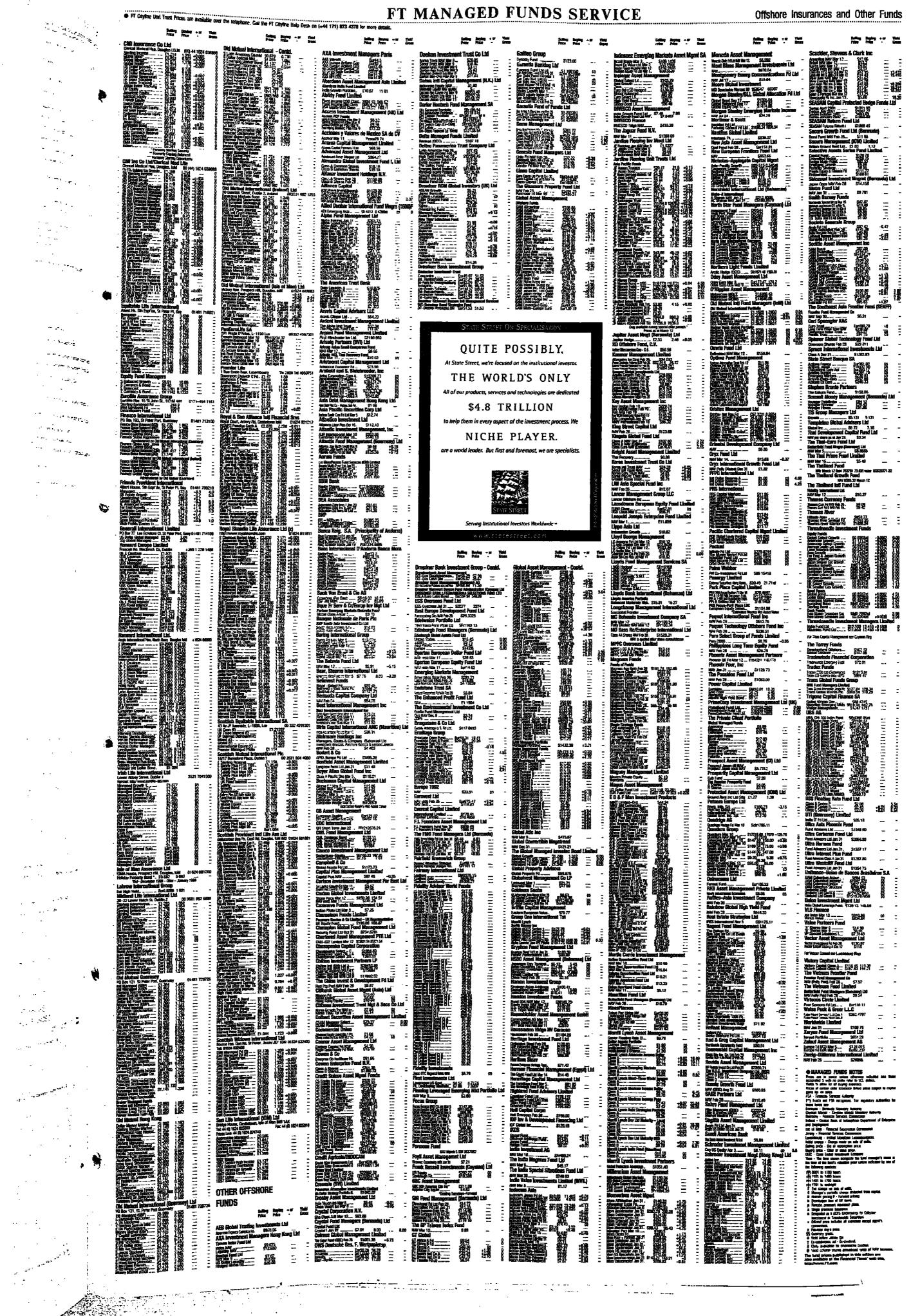


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Telecoms block trade knocks sector sentiment

MARKET REPORT By Steve Thompson UK Stock Market Editor

Any hopes that the London market might resume the upward path so rudely interrupted on Friday were dashed at the start vesterday with news of a £1.8bn placing of shares in Cable and

The sale of a 10.2 per cent stake in C&W by Veba of Germany, carried out by Cazenove and ABN Amro, soaked up much of the liquidity in the stock market; driving the FTSE 100 progress of the second and news that the 246m shares for this block of telecom

one point.

that level, settling 75.4 off at to 2,366.6. 6,206.8, for a two-day fall of start to the day, the Footsie posted a 122.8 fall. Wall Street's advance, which took of the 10,000 mark came after London closed.

Adding to the frowns on

PTSE 250 index closed 41.9 not attracted a predator was At the close, the FTSE 100 easier at 5,518.9, and the taken badly by the market managed to climb just above FTSE SmallCap slipped 1.2 and especially by the tele-

128.9 or 2.1 per cent. At its ably well in taking the C&W performing stocks in the worst, an hour after Wall stock on board," claimed one FTSE 100 index. Street made a rather stodgy marketmaker. "But it certhe market's sails." He insisted London remained the Dow Jones Industrial good value relative to Wall Average to within 50 points Street and many of the European markets.

Cable and Wireless has long been viewed as one of some fund managers' faces the potential bid targets in was the halt to the recent the FTSE 100 index and the

coms/cable sector. The sec-"The market coped reason- tor provided the worst three

Telecoms stocks have been tainly took the wind out of one of the driving forces behind the strong performance of the FTSE 100 in recent years, along with the banking and pharmaceutical sectors.

> last week that a bid for C&W was being lined up and the absence of an industry buyer

the sector have been over-

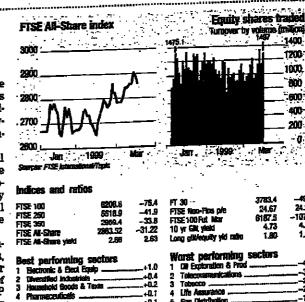
Apart from the big placing, it was a generally uninspiring day in equities. There was no sign of the momentum from post-Budget fervour and from takeover bids that last week drove the FTSE 100 to a of the 10,000 level. record high, the FTSE 250 to 16 consecutive winning performances and the SmallCap

to eight straight gains. Dealers said it was overtionable whether the market

index back below 6,200 at third-ranking stocks. The offered for sale by Veba had shares caused some market make progress without the observers to adopt the view C&W story. The market has that the premium ratings in recently reached all-time valuation peaks in terms of dividend yields and price-earnings ratios.

Wall Street gave no real support to London at the outset, with the Dow slipping 21 points on Friday evening, although still within easy striking distance

Turnover in equities eventually reached 1.49bn shares, with C&W accounting for 528m shares or 35 per cent of the total and trading in BP Amoco and Shell accounting would have been able to for a further 3 per cent.



Veba sells line of C&W

COMPANIES REPORT By Martin Brice, Peter John and Simon Bernholt

The telecoms sector took a hammering when a massive line of Cable and Wireless was placed by ABN Amro and Cazenove, as Veba of Germany sold its 10.2 per

Veba sold the stake at an average price of 724.2p to ABN Amro, which with joint selling agent Cazenove placed the stock with a range of institutions. The was oversubscribed, with 500 orders from UK institutions and others from European investors said to be anxious to expand their weighting in the telecoms

sector. The stake, said by one trader to be the biggest ever one-day volume in a Footsie stock, went at 735p.

Veba acquired the stake as part of an alliance with C&W that dissolved in early 1997. John Tysoe at SG Securities said: "Cable and Wireless has not turned out to be the right partner to help Veba achieve its ambitions." The German utilities group said it had made more than 100 per cent profit on the stake

C&W shares reached Mer 15 "Data based on Equity shares Resed on the London Share Service, 994½p in early January after

a strong rally from the 516p later recovered to close touched amid global market down 261/2 at £10.58. turmoil in September and coms sector outperforming the technology company the market by 67 per cent in ahead by almost 14 per cent. the past year, C&W has

underperformed by 20 per cent since early January. telecoms sector in early trading. While C&W was the worst performer in the Footsie, falling almost 10 per cent or 7912 to 751p, the stocks that stayed down with C&W were Telewest, off almost 8 per cent or 201/2 at 2431/2p and Colt. down 51 at 939p. BT

Psion was the best per-October. While investor former in the entire market expectations of earnings as three unrelated incidents growth have led to the tele- combined to power shares in

or 105 to 860p. The main driver of the shares was the announce-The placing unsettled the ment by DoCoMo of Japan that it would work with Psion to introduce the Symbian operating system to the Japanese market.

Separately, Sun, the US computer group, announced that it had agreed a technical alliance with DoCoMo. Finally, there were rumours

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STOCK MARKET TRADING DATA

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that IBM planned to sell a Psion computer in the US under its own brand.

Psion's performance was the best in the market, followed closely by Shire Pharmaceuticals, which gained 9 per cent or 43 at 5161/ap as Dresdner Kleinwort Benson issued a strongly bullish buy note in the wake of good figures from the company. Royal Bank of Scotland

was soggy in early trading as US corporate news undermined hopes of a deal there. BankBoston and Fleet Financial, the two biggest banks in New England, announced at the weekend they were merging to create a \$16bn company.

The news removes the ability for either of them to make any offer for Citizens Financial, which is the third biggest in the region and owned by Royal Bank.

The shares were off 45 at worst, but as the day wore on the fears eased. It emerged that, while a disposal might not be possible. the new US entity would need to sell \$13bn of deposits and many of them might end up with Citizens. The stock ended 18¼ weaker at £12.46%

Oil stocks were heavily traded again as the market examined the possibility that an Opec deal would boost

underlying oil prices. The two-way view received an extra twist as SG Securities issued a "strong buy" note on Shell Transport.

Analyst John Toalster published a note in which he argued that the company was in the process of "regaining its lost status" and offered great potential for an upward re-rating.

Mr Toalster said that, on a 60 per cent yield premium against the All Share index and 18 per cent annual growth prospects, the stock was cheap up to 460p.

Shell rose against the trend to close 3% up at 3901/2p with 21m shares changing hands. BP Amoco dipped 2 to 973%p.

Reed recovers

Reed International recovered sharply as various broker "buy" notes kicked in and countered last week's disappointment that no chief executive had been found. J.P. Morgan, which has a

"market performer" rating, sees "substantial untapped long-term potential" to be unleashed following appoint-

Michael Savage at Collins Stewart is far more positive. He moved the shares from "hold" to "strong buy" saying: "In terms of risk/ reward. Reed looks more attractive than at any point the club up 9 to 240p.

over the last 12 months. Even if you don't like the story long term, we think that from these levels you can book a 50 or 60-point gain in six weeks. That's an annual return of 100 per cent." The shares gained 251/4 to 525%, the best performance in the Footsie.

Daily Mail & General Trust, one of the newest Pootsie entrants, rose 57 to £31.09. One analyst said that, with an economic soft landing predicted, the newspaper group offered a highly desirable UK exposure while being sheltered from global competition.

PowerGen raced higher ahead of a trip for analysts and institutional investors to the its East Midlands Electricity operation today.

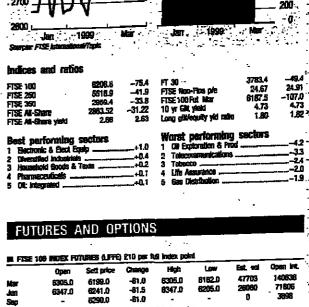
The visit will provide the first opportunity to have a close look at East Midlands. the country's third largest power supplier, which PowerGen acquired last summer for £1.9bn. Analysts also believe PowerGen might give some news on costcutting during the visit.

Finally, the bids are all in for two of PowerGen's coalfired power stations at Ferrybridge, West Yorkshire, and Fiddler's Ferry in Cheshire. It is hoped that the disposals will be announced shortly with British Energy the favourite to acquire a least one of them. British Energy fell 11 to 557p and

PowerGen rose 13 to 683p.

Shares in tour operator First Choice fell 14% to 173p as the agreed merger with Kuoni of Switzerland disappointed those who were hoping for a bidding war. Brokers were also concerned that the company was vague on any short-term profit ben-

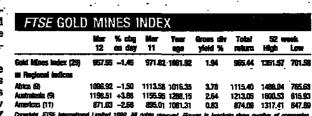
Football clubs bucked the market trend as reports suggested the Monopolies Commission would allow BSkyB's agreed purchase of Manchester United, sending



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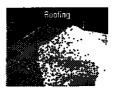


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LAFARGE: A sharp rise in income in 1998

World leader in construction materials, the Lafaroe Group holds top-ranking positions in each of its divisions - Cement. Aggregates & Concrete, **Roofing, Gypsum and Specialty** Products.

Active in 65 countries, Lafarge

employs 65,500 people, generating sales of 9.8 billion euros (64.3 billion French francs). Through its commitment to the development of materials and the advancement of the construction industry, Lafarge brings greater safety, comfort and aesthetic appeal to

our everyday lives.

+53 %

+63 % Net operating income

+ 26 %

Net income, Group share

Internet : http://www.lafarge.com

	19	98	1997	%		
	Million Francs	Million Euros	Million Francs	70		
Cash flow from operations	8,867	1,351	6,126	+45%		
Net operating income	9,164	1,397	5,630	+63%		
Net income, Group share	3,059	466	2,472	+ 26 %		
-	Francs	Euros	Francs			
Net earnings per share	32.3	4.93	772	+ 19 %		
Net dividend per chare	12,9	1.83	11.0	+9%		

chairmanship of Bertrand CULLOMB, to close the accounts for the 1998 financial year. Sales rose by 53% in 1998 to FRF 64.3 billion (9,802 million euros), particularly as

Tuesday, March 9, 1999 under the

a result of the integration of Redland Net operating income stood at FRF 9,164 million, or 1,397 million euros, an

increase of 63%. This improvement, which was telt in all the Group's business areas. chiefly reflects: ■ a higher level of business in Western

Europe (except for Germany) and Latin ■ an excellent economic climate in North

America.

a favorable context for crices Net income, Group share totaled FRF 3,059 million (466 million euros), a rise of 26% Net earnings per share were up 19% at FRF

At the Annual General Meeting of Shareholders on May 27, an increase in dividend from FRF 11 to FRF 12 (1.83 euros) per share (to which the French tax credit should be added) will be proposed Shareholders will have the right to take their dividend in cash or in the form of shares. For the first time, shareholders who have retained registered shares for two years will be entitled to have their dividend raised by 10%

SUCCESSFUL INTEGRATION OF REDLAND

Apart from the strong operating results it posted, another highlight of the year for Lafarge was the successful integration of Redland (FRF 20 billion, or 3 billion euros, of sales; over 18,000 employees) in a period of six months, the Group determined strategies and action programs and put Lafarge organizations and policies into place.

As forecast, the acquisition of Redland has already created a highly positive impact on Group results

PROMISING STRATEGIC DEVELOPMENTS Looking beyond Redland, Lafarge continued to strengthen its worldwide positions in

1,397	5,630	+63%
466	2,472	+26%
Euros	Francs)
4.93	27.2	+19%
1.83	110	+9%
particular, the (vantage of the As Group was able to	seize new

investments throughout the financial year. In each of its divisions, Lafarge reinforced its

about FRF 12.2 billion (1.9 billion euros) of

■ Cement acquisitions in Honduras. South Africa and the Philippines, interests purchased in Italy, the United States and Jordan, and acquisition of several industrial assets in Germany. ■ Aggregates & Concrete acquisitions in

North America and South Africa, jointventure agreement in China ■ Roofing, purchase of minority interests in Brazil, South Africa and Malaysia.

■ Gypsum: acquisitions in South Korea, where Lafarge has become leader on the gypsum wallboard market ■ Specialty Products. In the United States, developments in lime and in the road marking

PROSPECTS FOR 1999

In spite of the uncertainties affecting the global financial and economic situation, 1999 has begun auspiciously. Trends are positive in Europe and North America, where threequarters of the Group's business is located Following the substantial developments occurring in 1998, the Group (which has now implemented a new organization with five divisions: Cement, Aggregates & Concrete, Roofing, Gypsum and Specialty Products) will concentrate on integrating its acquisitions, lowering its costs and boosting its performance.

Chairman and Chief Executive Bertrand COLLOMB commented: "1998 was a very good year for Lafarge and 1999 should prove to be another year of progress."



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TSE 350 Higher Yield		2829.8	-1.1	3274,4	2860.2	2758.2	3.52	3.12	1.82	19.44	21.74	2216.39	AMERIC. Brit. Foods BAA	1,027 3,850
TSE 350 Lower Yield TSE SmellCap		3090.7 2368.65		3576.3 2738.52	3128.2 2367.80	2817.9 2559.92	1.69 3.39	1.55 2.89	2.25 2.03	32.78 18.18			BOC 86	1,345 7,027
TSE SmallCap ex ler Tr		2333.99	-0.1	2700.73		2555.01	3.59	3.06	215 .	16.22	T9.26		BF Attacto BSIng8	26,768 5,775
TSE AU-Share TSE AU-Share ex low Tr		2863.52 2874.26		3313.47 3325.90	2894.74 2906.12	2710.61 2717.14	2.66 2.67	2.37 2.39	1.96 1.98	23.92 23.59	17.72 17.91		STR Sebe	21,330
TSE Fledgling		286.33		1488.46	1281.85		3.75	3.11	1,44	23.20	5.05	1454.43	Book of Scotland	18,724 3,177
TSE Fledgling ex lav Tr		1297.33 1339.86		7501.18 1550.40	1292.22	1414.21 1449.41	4.28	3.55 2.93	1.49	19.61	5.25 6.07	1475.23	Backsys Sens	3,516 7,863
7SE All-Sepali TSE All-Sepali ex low it		346.96		1558.61	1339.47 1346.67	1473.15	3.47 3.73	3.16	1.89 2.00	19.64 16.80	5.83	151 <i>7.8</i> 0 1537:17	Ballion State Carciery	3.136 2.598
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10 RESOURCES(16)		490 12		5195 66	4490.11	4510.55	3.11	2.80	1.12	36.03	26.99	2109.23	British Esergy British Luncij	123
12 Extractive industries(6)		337.45	+0.1	3861.88	3334.80	3214 06	3.82	3.58	2.01	16.27	69.75		CSU	2.495 302
15 Off, integrated(3) 16 CH Exploration & Prod		5200.70 575.60	+0.1	8017.89 1823.18	5193.60 1644.94	4965.82 3298.12	3.07 2.04	2.74 1.90	1.03	39.60 ż	23.20 7.97	2507.83 981.90	COLT Telecom Cable & Wireless	4,401 539,500
20 GEN WEDUSTRIALS(18		029,28		2348.14	2039.34	2186.92	3.42	3.09	2.35	15.51	15.49	1224,48	Cardinary Schwygges Carffon Corneys	2.672 1.620
21 Construction(37)	1	499,89	-0.4	1735.57	1506.05	1618.90	3.27	2.83	3.31	11.54	8.10	1369.74	Contra Contra	12,618
22 Building Matts & Men 23 Chemicals(20)		806.23 028.65		2090.05 2347.42	1840.95 2034.92	1893.21 2814.34	4.10 4.75	3.68 4.52	2.25 1.58	13.55 16.71	0.60 39 78	1007.90 1876.91	Daily Mail & Gos.	3.430 186
24 Diversified Industrials	G 1	023.48	+0.4	1184.30	1019.36	1477.38	6.41	5 65	1.08	18.12	5 <i>2</i> 6	652.85	Dager Dagers	7,497 3,024
25 Bectronic & Glact Eq. 26 Engineering(53)		M78.59 1515.11	+1.0 -0.5	3676.05 2910.31	3145.88 2526.55	2355.48 2937.75	2.34 3.33	2.03 3.01	2.04 2.38	26.25 15.75	16.58 19.03	1792.11 1888.81	Est Foreign & CoLIT	3,149 895
27 Engineering, Vehicles((t) 4	493.93	-1.7	5200.07	457295	3946.79	2.06	1.90	4.39	13.83	34.12	2523.07	General Electric Statistics	8.953 3,389
28 Paper. Poky & Printin		755.17	-0.1	2030.96	1757.15	2251 25	6.09	5.38	222	9.24	25.92	823.23	Gloon Welcome Garage	4.251 2.823
30 CONSUMER GOODS(8 32 Alcoholic Beverages(5)		878.76 1737.11	-0.4 -1.1	6802.50 4324.32	5904.82 3780.39	5658.21 3770.21	2.30 3.35	2.20 3.33	1.93 2.33	28.13 16.00	31.27 0.34	2363.57 1498.27	GUS	2,565 3,407
33 Food Producers(26)	3	348.41	-1.3	3874.55	3392.50	3827.07	2.71	249	2.15	21.42	16.92	1649.33	GION .	2,506
34 Household Goods & T 36 Health Care(14)		998.15 551.69	+0.2 -0.6	2425.52 2952.64	2091.75 2567.39	3375,72 2347,21	4.84 2.10	4.57 1.87	1.68 1.97	15.33 30.21	6.06 2.36	902.55 1649.56	HSBC (75p stu) HSBC (46510)	2,814 3,077
37 Pharmaceuticals(20)	10	634.57	+0.1	12305.59	10619.64	9558.29	1.65	1.60	1.81	41.63	71.49	3857.46	Hallites Heateon	5,554 934
38_Tabacco(3)		192,48		7744.08	6855.61	5191.77	4.77	4.48	1 46	17.92	43.60		Haye CC	2,647 3,526
40 SERVICES(281) 41 Distributors(25)		890.65 997.13	-1.7 -0.1	4501.99 2316.94	3958.62 1998.80	3268.16 2733.89	2.18 4.57	1.64 3.96	2.13 2.06	26.99 13.30	10.83 8.25	2170 70 605.25	kaparini Tobacca Grapismo	436
42 Leisure & Hotels(37)	3	975.78	-1.9	4600.49	4052.21	3731.60	2.21	2.0B	3.03	18.69	33.25	2293.39	Ladoroke Land Securities	8,417
43 Media(45)		294.05 400.76	-0.6	6125.91	5325.79	4375.84	1.84	1,70	2.28	29.73	28.27	2034.34	Legal & General	1,190 2,764
44 Retailers, Food(13) 45 Retailers, General(41)		4061.76 379.47	-01 05	2777.99 2753.36	2403.56 2394.47	2897.47 2339.90	3.79 3.15	3.05 2.53	2.16 2.07	15.23 19.20	4.57 5.99	1658.51 1476.31	Licycle 738 Lucroffichy	8,335. 760
46 Telecommunications(7)	=	106.16		7065.63	6316.18	3589.12	1.47	1.21	1.64	51.74	4.51	3012.19	Marks & Spanger Automore Burn	5,491 4,164
47 Braweries, Pubs & Re 48 Support Services(68)		860.45 166.04	-1.9 -1.4	4467.04 5970.85	3901.23 5235.90	4118.06 4529.49	3.25 1.19	2.65 1.08	2.20 2.89	17.41 36.28	16.56 3.81	2012.57 3422.57	Material Gred Material Power	7,080
49 Transport(29)		598.00	-1.3	4163.38	3645.35	3359.90	2.89	2.48	1.98	21.85	15.32	1631.53	Horteen Road	5,768 1,481
60 (TILUIES(20)		727.57	-0.9	4313.29	3763.26	3666.12	4.18	3.61	1.84	16.31	11.51	1818.87	Planeigh Union Grange	5,222 4,180
52 Bectricity(7)		101.02 155.32	-0.6 -1.9	4745.41	4125.71	4154.43	4.70	3.89	1.31	20.36	9.64	2455.24	Pageon PAG	1.299
64 Gas Distribution(2) 68 Water(17)		016.27	-0.5	3651.12 3490.22	3217.41 3031.27	2692.75 3229.98	2.00 5.56	1.78 5 13	2.71 2.35	23.10 9.56	0.00 24 10	1 839,25 1915,71	Parameter Production	2,045
69 HON-FINANCIALS(589	2	887.64	-1.0	3341.37	2915.92	2682.77	2.63	2.34	1.93	24 67	12.96	2393.82	Reference	8.302 2.639
70 FINANCIALS(120)		674.25	-1.5	6565.85	5758.39	5648.14	2.80	2.53	2.13	20.91	64.08	2688.40	Rechett & Colonian Reed std.	6.000 8.545
71 Banks, Retail(12)		845.94		10235.91	8975.55	8259.96	2.77	247	2.23	20.25	125 51	3183.71	Restatot initial Riccion	12.05 3.269
73 insurance(21) 74 Life Assurance(8)		366.96 736.05	-1.4 -2.0	2738.88 7794.50	2400.99 6870.18	2645.21 7156.08	2.90 2.61	2.76 2.67	2.07 1.96	20.86	29,54 11,74	2009,43 3041,63	Rio Timbo Rota Royce	4,243
77 Other Roancial(31)	4	330.28	-11	5010.70	4378.29	4563.59	247	215	2.11	23.94		2682.32	Popul & Sud Alliance	9.983 7.237
79 Property(48)	1	941.06	-1.1	2245,06	1963.29	2372.25	<u>3.26</u>	2.83	1,68	22.80	9 19	1299.96	Royal Bunk Scottung Salthway	3.054 2,774
<u>BO INVESTMENT TRUSTS</u>	(117)3	85B 92	-0.4	4462.97	<u>3873.02</u>	3826.45	2.19	1.84	7.15	49,47	18.01	1425.58	Sainsbury Schrotera	6,943
89 FTSE AU-Steam(826)		863.52	-1.1	3313.47	2894.74		2.86	2.37	1.96		17,72		Schrouws aylv	27) 25
<u>05 FTSE AN-Share ex In</u> Kormeton Technology		<u>874.26</u> 837.39	<u>-1.1</u> -2.2	3325.90	2908,12		2.57	2.39	1.98	_	17.91	1367.08	Series & Remarks Serie & Gen Basely	1.676 2.216
الكين عوا المورون عوا	_	گڏ. دين	-12	£ 168.10	1878.10	1431.30	0.50	0.43	4.85	51. 9 8	1 44	1848.57	Scrittisk Polene Security	5,297 1,510
	mrC												Serom Trent Shell Transport	2177
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Hourty moveme	9.03 10.0	0											Smilte inds.	598
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inde	X FUTUR	RES		<u>. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1</u>							: 1 x															
■ SEP 500			Seti price	Change	High	- LSW	Est. vo	i. Open in	E CAC-4	0 (200 x Index)	Open S	Selt Price	Change	High	Low	Est. vol.	Open int.	300		pen Se	tt Price	Change	H∮gh	L0W	Est. vol.	Open Int.
Mar Jun	1294 1305	i.1Q	1308.50 1320.50	+17.20 +16.70	1310.00 1322.00	1292.00 1303.00	48,34 113,50		Apr		4210.0 4187.0	4197.0 4199.0	+22.0 +22.5	4213.0 4204.0	4142.0 4153.0	43,096 2,412	137,777 2,417	yd. Mai	723 719		717 00 715.00	-3.50 -4.50	723,00 730,25	714.00 713.50	11,033 2,538	117,313 6,161
Jun	1547	0.0	Sell price 15770.0	Change	15790,0	15320.0	Est. vo		Mar		5020.0	5047.0	+12.0	5087.0	4989.5	53,378	230,583	Mar SURFEX	728		7247.0	-13.0	7300.0	7204.0	27,283	123,941
Sep Open Interest	1549 Signer for previou	R day.	15820.0		15620,0	15490.D	70				5047.5	5079.0	+14.0	5117,0	5021.0	18,233	168,081	Jun	723	1.0	7198.D	-14.D	7245.0	7169 0	16,755	31.706
WOR	LD MARK	ŒTS /	AT A G	LANCE						<u>.:</u>			· ·								•	_				. <u></u> 4 7
Country	index	Mar 15	Mar 12	Mar 11	1968/98 Yligh		1899 ·	∳Yeald - ∳PÆ	Country	Index	Mar 15	Mar 12	Mer 11	1992/99 High	1998/99 Lor	} ∳Ylest	d ∯ PÆ	Country	Index	Mar 15	Mar 12	11	1998/99 High	1998/99 \204	∯ Yi	ød - P/E
Argentica	General	17473	82 17288,4	2 17435.56	23485.50 23/3/	98 12303 .11	10/9/98	399 13.5	India	BSE Sens. S & P DAX	3783.7 508 748.9		3673.51 732.18	4290.96 21/4/98 818.62 21/4/98	2764.1§ 20		П	Portegal	BML 30 PSL 20	4618.42° 10541.45			6176.89 22/4/98 4283.80 22/4/98	3598.06 2/10 6114.51 2/10		4 25
Application	All Ordenses All Mining	298 59	20 589	3 578.7	2999.58 15/3/ 7(3.10 23/4/	DR 400.0	1 31/8/68	2.87 23.5	Surged high Indonesia		y in time chips	अर्थ अर्थनाहर है	tens & Innes	ens bracer trenselo SSA:10 2/2/98		ecilon.	19.9	Rangia	RIS	83.83	82.98	82,23	411,61 5/1/88	38.53 5/10	98 na	
Jumped 10 :	ADX Index	nds reboun 1202	ted, but AS	anguished. Ba	nks and Santos o	utpaces while s	mali and mid 6 1/10/98				d sharp gains in	mpat, but in	ied io irspire	shares. Fails best re 5471.61 21/498			Z0.1				nen mer of s	books and hap	es of days with MF 437.88 19298	an out of Steam. 253,28 495	B 21	5 20.8
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			turned man	oplinistic to	ilowing sting of p	usilve reports (early in day.		. Yes	BO Comit 3 Banca Com Milital Gener	tal 1559.3	2 1570.43	1578.54	1654.36 7/4/98 26377.00 64498	1083.50 9/1 16781.80 9/1	10/98	23	South Africa	JSE AN STORE JSE Gold	6409.8¥ 966.9¥	6440.1 1002.5		8358.70 204498 1310.80 8/10/98	4694.40 11/9 672.60 18/3		
CALIBRA	Medala Minte TSE300Comp	3116	86 3043.1	7 3080,59		2500.10	1 5/10/98 3 31/8/98 3 5/10/98	1.68 18.5	Outperforme Ligan			sk of West Street	safy and be	tped by selective buy 1726430 2/3/99	dag is blue-chip a 12880.80 97			Broad master	JSE trdL obserd boogs, led	7427.A♥ down by golds	7502.6 as bullon prio		994270 204499 mained soft	5246.98 TT/9	96 	
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STOCK MARKETS

Wakeful Wall St nudges sleepy Europe

WORLD OVERVIEW

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Equity markets closed modestly higher yesterday after an early rally on Wall Street provided a lead to a directionless Europe, writes

Asia opened the day on a high note, with most markets posting handsome, if recover debts. spectacular, gains. Tokyo was in the vanguard. adding 1.9 per cent on the hack of an increasingly

extended to other countries in the region, with both best performance came from per cent. Thailand, where investors cheered a newly adopted marked time, moving a meabankruptcy bill making it gre 0.2 per cent ahead as easier for investors to

Europe initially declined to follow suit, held in check by Wall Street's negative performance on Friday. But a fresh rally in New York First Boston, the German the continent more attrac-

The stock market rally managed to pull the conti-government is now likely to tive to foreign investors, cent above its early January nent out of its torpor.

Milan was the star of the Taipel and Sydney reaching day, advancing 1.5 per cent, fresh 1999 highs. The day's while Helsinki conceded 1.6

Paris and Frankfurt

investors retreated to the sidelines to consider the implications of the resignation of Oskar Lafontaine, the German finance minister. According to Credit Suisse

more circumspect

FRANKFURT continued to

push higher after Friday's

The benchmark hit a ses

number of sectors, notably

chemicals, sparked profit-

with a forecast of better

The trend elsewhere in the

€34.80, but Hoechst lost 37

than 20 per cent in two ses-

sions at the end of last week.

The FTSE Eurotop 300 Index fell

Thyssen rose €11.2 to

perform at Deutsche Bank.

came off €1.59 at €304.41 in

PARIS ended virtually flat

by J.P. Morgan.

In utilities, RWE, up more

EUROPE

5,043.23.

at one stage.

cents at €42.40.

shift away from models of fiscal expansion and to accelerate structural reforms. This new direction, which currency against the dollar the European Central Bank has long argued for, could convince the ECB to cut

summer, says CSFB. The improved growth prospect would benefit most European markets. A stronger euro would also make

interest rates by 50 basis

points to 2.5 per cent by the

whose profits have been level. wiped out by the 6.8 per cent

since January. The battered Frankfurt market is among those most in need of a shake-up. In the last two and a half months. the Dax has underperformed the French market by 8 per cent and the Dow Jones Industrial Average by 7.8 per cent. Closing at 5,043,23 yes-

Analysts said, however,

that if the bank's results

lived up to expectations, a

target price of SFr280 to

Novartis sliped SFr18 to

SFr2,583 and Roche certifi-

cates finished SFr50 lower at

Kuoni was flat at SFr5,500

after reporting a net profit

rise for 1998. The group,

which has announced a

merger with British tour

operator First Choice Holi-

days, said there was scope

for the merged company to

MADRID edged higher,

helped by gains on Wall

Street and speculation of

more mergers that sent some

banking shares up sharply.

The general index finished

Argentaria was an outper-

€22.80 after Francisco Gonz-

former, rising 3.6 per cent to Morgan, Jeffrey Brown, Paul

make acquisitions.

1.55 higher at 898.31.

SFr300 would be realistic.

depreciation of the European tion so far reflected short-term considerations," Said Mark Howdle at Salomon Smith Barney, who thinks there is more upside

for European equities. "Looking at the bigger picture, Lafontaine's resignation matters because it demonstrates that European economies are inoculated against a return to old-time

alez, chairman, told a share-

holders meeting the bank

BBV, seen as likely to take

over or merge with another

Spanish bank, edged 2.2 per

cent higher to €13.91. Popu-

lar, seen as a possible target

for takeover, gained 1.9 per

Tabacalera slipped 0.6 per

cent to €21.11, shedding

more of the gains it made

last week on speculation it

could merge with France's

Seita. The Spanish group

soared nearly 8 per cent on

Thursday after remarks by

Seita's chairman that a

merger was one of several

BCl. Speculation yesterday

suggested that BCI could

still link up with Banca di

Roma instead of Unicredito.

meeting on Thursday, lost 1

per cent to €6.54 while

Banca di Roma, which pres-

ents 1998 results to analysts

today put on 3.3 per cent to

€69.50. Unicredito picked up

from a low of €5.05 to close

1.4 per cent higher at €5.26.

Written and edited by Michael

was open to mergers.

cent to €61.80.

EMERGING MARKET FOCUS

Bangkok owes

Having fretted for months Thailand over the ability of recalcitrant debtors to delay painful restructurings by hiding behind toothless laws, investors in Bangkok are now free to find new worries in the corporate wreckage.

The conservative Senate on Friday finally approved undiluted bankruptcy and disclosure laws. Investors celebrated by lifting the SET index 4.4 per cent to 360.88 vesterday.

An attempt by some financially challenged senators to defang the legislation with a partial debt moratorium was overwhelmingly rejected. We can now look forward to a gradual recovery rather than a gradual retreat," said James Mitchell, the vice president of Solomon Smith

Barney in Bangkok. The hope that new legal sticks will enable banks to cow more debtors into servicing their obligations prompted a 9.2 per cent jump in the banking sector.

Yet if the new legislation successfully accelerates debt restructuring, it will inevitably mean that the banks have to take write-offs that wipe out what little equity

Takahira Ogawa, regional MILAN picked up during director for Standard & Poor's, warned yesterday the second half of the session, lifted by Wall Street that his agency would conand gains in a handful of blue chips. The Mibtel index sider changing Thailand's finished 361 higher at 25,074. BBB-minus sovereign debt Banks were in focus at the rating only after the massive recapitalisation of the bankstart of a crucial week for a ing sector was complete. possible merger involving

It also remains to be seen whether modern foreclosure laws will work in a slow and corruption-prone judicial BCI, which holds a board

"At least it should bring comfort to potential foreign investors and scare some strategic NPLs [debtors who can pay but will not] into settling," said a Thai fund manager.

The Senate vote may have that has been stuck between

300 and 420 on the index,



according to Chris Wood regional strategist at ABN Amro Securities. It hit a low

of 230 last year. Mr Wood upped his Thai exposure from underweight 2 per cent to overweight 6 per cent on the eve of the vote. Neutral is 4 per cent.

Barring pasty surprises, investors' best hope this year is likely to remain that the market starts to anticipate a real recovery as 1999 unwinds. A key moment is likely to be when the banks' focus turns again from mere restructuring to lending.

.~. -

77-2-3

A.78 %

. . .

222

 $\mathbb{N} \left\{ \operatorname{Sim}(Y_{1}) \leq 1 \right\}$

Investors can realistically look forward to a year of progressive reratings. Few observers expect prices to be lifted much by economic numbers until they start to turn up significantly in 2000. Ultimately Thailand's attractiveness will depend on its ability to rebuild the

cheap labour-industrial hub investment story that was ? shattered in the crash. move on stories, on senti-

"Stock markets tend to ment," said Peter Redhead, head of equities at ING Barings in Bangkok. The market needs a new

investment story drawn from the core strengths like a big domestic market and agriculture. That's where we should now be looking to see opened up "a significant how this government is per-trading rally", in a market forming." William Barnes

Dow launches Nervous Frankfurt edges up fresh attempt to hit 10,000

AMERICAS

US shares picked up after a mixed start, as strong sentiment for high-tech stocks and a series of earnings announcements and takeover deals gained the upper hand, writes John Laboue in

In early trading the Dow Jones Industrial Average came within striking distance of 10,000 points, but backed off after closing to within 50 points. The blue-chip index was 62.72 higher by early afternoon at 9,939.07, a gain of 0.6 per

The broader Standard & Poor's 500 index gained 7.94 at 1,302.53, but it was a sharp rise in internet companies computer makers and other high-tech leaders that powered a strong rise in the Nasdaq composite, up 1.3 per

cent or 30.75 to 2.412.28. Investors had a mixed response to the day's merger announcements. DuPont's \$7.7bn deal to acquire Pioneer Hi-Bred sent Pioneer's shares \$3% or 9 per cent higher at \$371/2. DuPont, a

In the banking sector, Stock-swap deal sent its shares down 5 per cent to \$12%, but BankBoston was up \$13 to \$4713.

Dow stock, fell \$14 to \$567.

back after unveiling plans C\$64.75 respectively. for a merger. El Paso Energy \$321 after it said it would buy Sonat in a deal valued

In the internet sector, further indications of a possible cents at C\$28.20.

pated an influx of outside

capital following a reduction

from 2 per cent to 0.5 per

cent in the IOF - the finan-

cial transaction tax paid by

jumped 5.3 per cent to

also in demand with the

R\$136. Petrobrás gained 4

across the board, Eletrobras 4,747,65.

R\$30.20 and Telebrás was down at midday as profit-

receipts rising 2.6 per cent to Demand for Entel provided

in what brokers described 0.1 per cent to 115.04. Tele-

as fairly good two-way trad- com Entel was trading at

foreign investors,

per cent to R\$210.

work's takeover of Lycos sent Lycos up \$5% to \$104%. Transport shares were car-

ried higher after UAL, parent of United Airlines, said it would beat analysts' expectations of first-quarter earnings. The news sent UAL up \$415 or more than 7 per cent to \$72 and helped raise other airline stocks. AMR, parent of American Airlines, rose \$21 to \$601 and US Airways

gained \$3 to \$55 to. Owest Communications was \$3% higher to \$73 after Morgan Stanley Dean Witter raised its rating to "strong buy" from "outperform".

Oracle, the second-largest software company, gained \$1 to \$29 to \$29 to as the stock fell €3.30 to €43.90. Rival rebounded from last week's sell-off triggered by a disappointing earnings report. 7.67 or 0.61 per cent to Microsoft shares rose \$27 to 1,252,01. See Euro Prices page.

TORONTO tracked Wall utility Veba, boosted by the Street higher in early trad- news that it had sold its 10 per cent stake in Cable and ing, helped by a rally for banks, further gains for Wireless of the UK for a net energy stocks and a renewed profit of DM2.6bn, gained wave of corporate activity. €1.45 at €53.95 The TSE-300 composite index was 43.84 higher by midses-€179.50 on an upgrade to out-

sion at 6,605.90 Among energy shares, Imperial Oil gained 55 cents were led by Royal Bank of Canada and Toronto-Dominion, which improved 65 cents at the end of a volatile day

Two energy stocks pulled at C\$74.15 and 40 cents to as investors adopted a wait-A hostile bid sent Pacalta ended 10.49 higher to tumbled 10.6 per cent to Resources up 95 cents at 4.185.12, after a late rise on C\$8.75. Suitor Alberta Wall Street rescued it from Energy shed C\$1.10 at negative territory. at \$6bn. Sonat was down \$1 C\$35.65. Golds were a weak feature, slipping lower on

Investors, however, were largely unfazed by a statedull bullion. Barrick lost 55 ment from Dominique Strauss-Kahn, finance minister, forecasting a "quite marked" recovery in second-São Paulo hopes tax half French growth. Banks had a mixed day. cuts will lure foreigners

with many investors taking profits in the absence of news about the fast-moving SAO PAULO moved ahead index was up 510 or 5.3 per M&A scene. BNP closed €2 strongly as investors antici- cent at 10,084 at midsession. or 2.5 per cent lower to €78, MEXICO CTTY also moved while Paribas conceded 10 higher, helped by the upturn cents to €100.10. CCF rose €2 while CS Group gave up

5.1 per cent surge. The Xetra Dax ended up 12.17 at sion high of 5.086.43 but unwound most of this unturn as nervousness in a taking. BASF tempered a warning of lower profits this year

times to come in 2000. The shares finished up €1,20 at ale was up 30 cents to €164. €33.90 after dipping to €31.71 Eurotunnel ended 7 cents or 4.5 per cent lower to €1.49 despite reporting its first sector was uncertain at best. ever profits. Traders blamed the fact that shares looked Bayer added 10 cents at

> overvalued. Electrical equipment maker Carbone-Lorraine stole the show, adding €3.70 or 9.4 per cent to €43.20 on strong 1998 results reported

> AMSTERDAM brushed aside downward pressure from the options market ahead of Friday's expiry, sending the AEX index up

2.03 at 535.05. Telecoms leader KPN came off 30 cents at €41.40 in spite of an upgrade to buy for the shares by CSFB ahead of this week's results. Nedlloyd, the shipping group which also puts out figures Among financials, Allianz shortly, jumped €1 or 9.2 per

cent to €11.85. reports on Thursday, surged amid talk that a rival jobs agency, possibly foreign, was and see attitude. The CAC-40 teeing up a takeover approach.

> Foods group Numico shed 20 cents at €36.80 in spite of a Goldman Sachs upgrade to outperform for the shares.

ZURICH finished marginally lower after a session in which many investors were sidelined awaiting 1998 results from Novartis and CS

The SMI index turned back from an early high of 7.297 to close 9.8 weaker at 7,240.9.

Financials began firmly but mostly ran out of steam. UBS lost SFr1.50 to SFr479 in sentiment for Brazilian to €86.70 and Société Génér- SFr3 to SFr249.50.

equities and a good start in the foreign exchanges for the Golds take Jo'burg off highs peso. At midsession. the IPC Blue chips moved ahead index was up 49.92 at

SOUTH AFRICA

A steep fall for gold shares led Johannesburg lower, reversing the string of 12month peaks that have been achieved in recent sessions. The all share index shed ing, the benchmark Bovespa 1,015 pesos, up 2.5 per cent. 30.3 at 6,409.8. Industrials R10 at R258.88.

lost 0.3 per cent at 7,477.4 and financials came off 0.7 per cent at 9,555.6. Golds. checked by a soft rand and weak bullion, gave up 3.6 per

cent at 966.9. Gold Fields fell R2.20 cents to R38.50 and AngloGold lost

Nikkei rises on new optimism

ASIA PACIFIC

Optimism that the economy might be emerging from recession sent TOKYO higher, urites Gillion Tett.

The Nikkei 225 average rose 290.74 or 1.9 per cent to 15.779.6. The Topix index of all shares rose 1.3 per cent to 1.211.18, while the Nikkei 300 ruse 1.6 per cent to 244.01. The rise was sustained on

heavy volumes. The daily turnover was about 700m shares, down from 1.3bn on Friday but still sharply higher than the levels seen during most of last year. Gainers outpaced losers 810 to 401, with 11 issues

The rise partly reflected hopes that the economy was now recovering as a result of the spending packages unveiled last year. Some economists were also cheered by pledges from Masaru Hayami, governor of the Bunk of Japan, that the central bank remained committed to a loose monetary

Foreign investors have also been buying heavily now parts of corporate Japan are restructuring. And

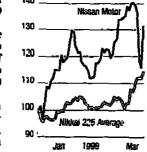
Share price and index (rebased

SANTIAGO was flat to

taking pushed down stocks.

The IPSA index was down

some upward pressure.



smaller companies initially, there are signs that the trend is spreading to larger

groups as well. One factor boosting the market, for example, was the news that Renault, the French car group, is considering taking a large stake in Nissan Motor, Nissan rose Y53 or 13.2 per cent to Y454. making it the most heavily

traded stock. Bank shares have also been volatile in the aftermath of restructuring plans unveiled late last week. M\$3.80 ahead of half-year Bank of Tokyo Mitsubishi rose Y55 or 3.7 per cent to though the conglomerate is which showed net buying of

Y27 or 45 per cent to Y6.30. after the sale of its loss-However. Sakura fell from making bank, weakness in Y323 to Y300, before later closing at Y325.

SYDNEY rose to a record high with the All Ordinaries index gaining 28.2 or 1 per cent to 2.989.5. Banks stayed active and by the close the sector had added 1.7 per cent. NAB rose 33 cents to A\$28.39 and Commonwealth surged 33 cents to A\$26.65.

Among energy stocks, Woodside Petroleum gained 16 cents to A\$9.01 and Santos. which unveiled lower 1998 profits, hardened 11 Technologies on the US Nascents to A\$4.69. KUALA LUMPUR lost 2 Rs310.25 to Rs4,188.50.

per cent as worse industrial production data than expec- added Rs112.75 to Rs1,522.25 ted outweighed the government's election victory in Rs86.75 to Rs1,173.50.

ing the release of data that indicated economic contraction could be more severe than expected.

Sabah state. The composite index lost 10.34 to 518.45. Prices moved higher initially on the poll win but about recovering Asian econcould not sustain the rise due to foreign selling follow-

Sime Darby lost 26 cents to results tomorrow. Even though this was limited to Y1,560 and Puji Bank rose expected to return a profit

its overseas and heavy equipment divisions could trim earnings. BOMBAY was sharply

higher at the start. The BSE-30 index rose 80.90 or 2.2 per cent to 3,783.71. Index heavyweight Hindustan Lever led gains with a

rise of Rs91m to Rs2,240 as the stock entered a "no delivery" period. Software stocks were also in demand after last week's successful listing of Infosys

dag exchange. Wipro rose

Satyam Computer Services and Pentalour Software rose TAIPEl surged 2.10 per cent to its highest level this year on growing optimism omies. The weighted index

added 135.59 to 6,598.32, lifted

by sustained foreign buying

in high-tech stocks. The electronics sector, the largest constituent of the main index, rose 3.85 per cent. Brokers attributed the rise largely to foreign funds, T\$9.5bn last week

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